

# P. JAY KIEDROWSKI VITA

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## PROFESSIONAL EXPERIENCE

### Academic

- 2004-Current U of MN, Hubert H. Humphrey School of Public Affairs  
*Senior Fellow and Member Public and Nonprofit Leadership Center*
- ♦ Teach Courses: Public and Nonprofit Financial Analysis and Budgeting, Organization Performance and Change, Strategic Human Resources Management, Advanced Financial Management, Integrative Leadership, and Public Service Redesign.
  - ♦ Consultant & professional development leader on leadership, budget, performance management, and organizational change.
- 2014-16 Faculty Chair, Public and Nonprofit Leadership Center
- 2012- 2013 U of MN, Hubert H. Humphrey School of Public Affairs,  
*Assistant Dean, Student Services*

### Business

- 2009-2013 The Improve Group  
*Collaboration Partner*
- 1998-2004 Wells Fargo & Company (successor to Norwest Corporation), Institutional Investments  
*Executive Vice President*
- ♦ Responsible for leading Institutional Trust, Institutional Brokerage, and Trust Operations for merged Norwest/Wells Fargo. (Over 2,400 employees and \$450 million in revenue.)
- 1994-1998 Norwest Bank Minnesota, N.A., Norwest Investment Management, Inc.  
*President*
- ♦ Responsible for managing the Investment Management Subsidiaries, Employee Benefits, and Mutual Funds businesses, and all support services for Trust across Norwest. Also led Board of all Investment Management & Trust regions. (These activities produced \$354 million in revenues.)
- 1987-1994 Norwest Bank Minnesota, N.A., Investment Management and Trust  
*Vice President, Senior Vice-President, Executive Vice President*
- ♦ Responsible for managing Minnesota Personal & Business Trust, Norwest Mutual Funds, and services for Trust across Norwest. (Trust Business increased to 15<sup>th</sup> largest from 29<sup>th</sup> in 1987.)

### Government

- 1983-1987 State of Minnesota, Finance Department  
*Budget Director, Commissioner*
- ♦ Chief Financial Officer for the State under Gov. Rudy Perpich. Functions included budgeting, economic forecasting, accounting/control, payroll, financial reporting, tax analysis, and debt and bank relationship management. (Produced smallest state budget increase in 22 years.)
- 1978-1982 City of Minneapolis  
*Budget Director, Assistant City Coordinator for Finance and Management*
- ♦ Managed program/performance budget, financial management information system development, payroll, grants accounting, and city's Management Improvement Program under Mayor Don Fraser
- 1973-1977 Minnesota State Senate  
*Researcher, Committee Assistant*
- ♦ Specialized in tax and urban policy analysis. (Led staff effort on creation of Humphrey domed stadium and revision of Metropolitan Transit Commission financing.)
- 1972 Office of the Secretary of Transportation, Washington, D.C.  
*Program Analyst*
- ♦ Worked primarily on an evaluation of the Airport Development Aid Program and an ultimate presidential veto.

## EDUCATION

<b>Graduate</b>	<b>St. Mary's University of MN</b> Minneapolis Campus Ed.D. 2005	<b>University of Minnesota</b> School of Public Affairs M.A. 1973
<b>Undergraduate</b>	<b>University of Minnesota</b> Institute of Technology B.S.M.E. Industrial Engineering, 1971	
<b>Other</b>	<b>Columbia University</b> Business School Strategy Program, 1991	<b>Northwestern University</b> Kellogg School of Management Executive Development Program, 1984

## ADDITIONAL INFORMATION

### **Boards & Activities**

- UCare Minnesota & Wisconsin Health Care Insurance Boards, Executive Committee, Finance Committee
- Greater Metropolitan Housing Corporation Board, Secretary/Treasurer (Former Chair)
- Guthrie Theater Board (Former Treasurer)
- U of MN HHH School of Public Affairs Advisory Council (Former Development Committee Chair)
- U of MN Carlson School of Management Funds Enterprise Board
- MN Hearing Instrument Dispenser Advisory Council
- GTS Educational Services Board

### **Professional Associations**

- American Society for Public Administration – Association for Budgeting and Financial Management
- Public Performance Measurement Network
- Alliance for Innovation

### **Former Boards & Activities**

- Polish Bank Zachodni Mutual Fund Board
- National Trust Association
- Wells Fargo & Co. United Way Campaign (Chair)
- Wells Fargo & Co. Contributions Council (Chair)
- MN Workers' Compensation Reinsurance Association Board
- Minneapolis Blue Ribbon Commission on Pensions (Chair)
- Minnesota Compensation Council
- State of Minnesota Investment Advisory Council
- Minneapolis Library Advisory Committee (Led to Library Merger)
- MN Budget Trends Study Commission (Co-Chair)
- Project for Pride in Living Board (Chair)
- U of MN Alumni Association Board
- University of MN Future Financial Resources Task Force
- U of MN Budget Model Task Force
- Carlson-Mondale Committee to Resolve MN Budget Impasse
- MN Council on Local Results and Innovation (Chair)
- U of MN Institutional Risk Working Group
- U of MN Arts and Cultural Leadership Masters Program Advisory Council
- Minneapolis Schools Referendum Oversight Committee, Co-chair
- U of MN Undergraduate Leadership Minor Advisory Board
- Citizens League Payment In Lieu Of Taxes (PILOT) Committee

### **Awards**

- U of MN President's 2014 Service Award
- MN Council of Nonprofits 2006 Public Allies Award
- MN Association of School Administrators 2005 Distinguished Service Award
- Award from Schools for Equity in Education, 2004
- "City of Minneapolis Award" for Distinguished Service, 1993
- Selected one of 40 "Outstanding U of MN Alumni Under 40" by MN Alumni Magazine in 1986
- Minneapolis Jaycees 1980 "Distinguished Community Service Award"

## Publications

- Kiedrowski, J. (2018). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2017, Minneapolis, MN: Humphrey School of Public Affairs (Online – 86 pages with over 225 examples of local government innovation including 23 videos).
- Kiedrowski, J. (2017). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2017, Minneapolis, MN: Humphrey School of Public Affairs (Online – 78 pages with nearly 200 examples of local government innovation including 18 videos).
- Kiedrowski, J. (2016). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2016, Minneapolis, MN: Humphrey School of Public Affairs (Online – 76 pages with nearly 200 examples of local government innovation including 14 videos). [LINK](#)
- Kiedrowski, J. (2015). Revised *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2015, Minneapolis, MN: Humphrey School of Public Affairs (Online – 74 pages with 186 examples of local government innovation including 10 videos). [LINK](#)
- Kiedrowski, J. (2014). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2014, Minneapolis, MN: Humphrey School of Public Affairs (Online – 69 pages with 166 examples of local government innovation), [LINK](#).
- Kiedrowski, J. (2013). Tackling Tax Reform in Minnesota, in *Association of Budget and Financial Management Line Item: Special Issue on Tax Reform*, February-March 2013.
- Kiedrowski, J. (2013). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Revised January 2013, Minneapolis, MN: Humphrey Institute of Public Affairs (Online – 66 pages).
- Kiedrowski, J. (2012). Performance Measurement Initiative for Minnesota Cities and Counties, *Public Sector Digest*, <http://www.publicsectordigest.com/> , 1-5.
- Blumenthal, M. A., Kalamokidis, L., Kiedrowski, P. J., Spry, J. A., Temple, J., & Wahl, J. B., (2011). Bringing Tax Expenditures Into the Budget Process, *State Tax Notes* 139 (Apr. 18, 2011) , 171-194.
- Kiedrowski, J. (2011). *Minnesota Local Government Innovations and Redesign Guide: Navigating the New Normal*, Minneapolis, MN: Humphrey Institute of Public Affairs (Online – 58 pages).
- Kiedrowski, J., (2010). League of Minnesota Cities: Minnesota Financial Impact Study, Principal Researcher, March 2010, 65 pages.
- Kiedrowski, J. (2009). Manuscript submitted to *Public Budgeting and Finance Journal* titled Obama and Performance Measurement: What to Do with the Performance Assessment Rating Tool, November 10, 2009, 25 pages.
- Kiedrowski, J. (2009). Minneapolis Library Consolidation Financial Case, Seattle Washington: Evans School of Public Affairs Electronic Hallway (April, 2009), 17 pages.
- Goodno, K., & Kiedrowski, J. (2009). MN Budget Trends Study Commission Report (Co-Chairs), January, 2009, St. Paul: MN Management and Budget Department.
- Crosby, B., & Kiedrowski, J. (2008). Integrative leadership: Observations from a University of Minnesota seminar series. *Integral Leadership Review* (June), 26 pages.
- Kiedrowski, J., & Rojas, A. (2007). Teaching Case A, B, & Teaching Note – *The Health Careers Institute Collaboration*. Double Blind Peer Reviewed - Maxwell School Collaborative Governance Initiative Website (Honorable Mention Winner) (Refereed).

- Kiedrowski, J. (2007). Difficulties financing a nonprofit/municipal capital project: The Guthrie Theater, *Municipal Finance Journal*, 28(1), Spring 2007, p. 65-76 (Refereed).
- Kiedrowski, J., Minnesota Is Watching, et.al. (2007). Minnesota's experts call on policymakers to fix the state's financial forecasts. St. Paul, MN : Minnesota Is Watching.
- Kiedrowski, J. (2007). Case study: Now playing at the Guthrie Theater: Arbitrage financing. In Bowman, W., Keating, E., & Hager, M. Chapter 7: Investment Income, In Young, D. (Ed.), *Financing Nonprofits; Putting Theory into Practice*, Alexandria, VA: National Center on Nonprofit Enterprise.
- Kiedrowski, J. (2006). Hold elected officials accountable for improved performance. *MN Journal* 23(10). St. Paul, MN: Citizens League, p. 11.
- Dreyling, S., Macklin, C., Mortenson, C., Kiedrowski, J., Pratt, J., & Sandfort, J. (2006). Minnesota's Nonprofit Economy: The Quarterly Survey Project. Minneapolis, MN: Minnesota Council of Nonprofits and Humphrey Institute of Public Affairs.
- Kiedrowski, J. (2006). Quantitative assessment of a Senge learning organization intervention, *The Learning Organization Journal* 13(4), 369-383. (Refereed)
- Kiedrowski, J., et. al. (2006). A proposal for a unique all-university center dedicated to innovative leadership and individual, organizational, and societal transformation. Center for Integrative Leadership, U of MN, April, 2006.
- Kiedrowski, P. J. (2005). A quantitative trend analysis of a Senge learning organization intervention. Thesis (Ed. D.). Minneapolis, MN: St. Mary's University of MN. (Dissertation)
- Kiedrowski, J. (2005). Chapter one – The financial condition of the State of Minnesota. In Brandl, J. (Ed.), *What Works: Stronger Policies for Public Services in Minnesota*. Minneapolis, MN: HHH Institute of Public Affairs, University of Minnesota, p. 3-16.
- Kris, K. A., & Kiedrowski, P. J. (2003). Capital Markets. In Rabin, J. (Ed.) *Encyclopedia of Public Administration and Public Policy*. New York: Marcel Dekker, Inc.
- Citizens League (1990). Kiedrowski, J. (Chair), Citizen's League Report, *Remaking the MN Miracle: Facing New Fiscal Realities, October 8, 1990*, 1-13.
- Kiedrowski, J. (1982). Book Review: Walzer, N., & Chicoine, D. L. (1981). *Financing state and local governments in the 1980's: Issues and trends*. Cambridge, MA: Oelgeschlager, Gunn, & Hain, Publishers, Inc. In Government Financial Management. *Resources in Review* (4) 6, 21.
- Dinerstein, J., & Kiedrowski, J. (1977). The stadium issue. *Perspectives* 11(3), 4-7. St. Paul, MN: Metropolitan Council.
- Kiedrowski, J. (1973). Policy-making in Minneapolis city government. Minneapolis, MN: Minneapolis Charter Commission.
- Dais, H., Johnson, B., & Kiedrowski, J. (1972). A benefit-cost analysis of the proposal of a stadium-garage complex in downtown Minneapolis, MN: University of MN, Institute of Public Affairs.

## Editorials

- Gunyou, J., Ingison, P., Kiedrowski, J., Triplett, T., and Wheelock, P., Commentary: "[Counterpoint: No state budget wizardry can wish inflation away](#)", Minneapolis Star Tribune, March 17, 2019.
- Kiedrowski, J. (2017). Commentary, "Innovation if State Government? In Minnesota, You Betcha", MinnPost, July 20, 2017. [LINK](#)
- Kiedrowski, J. (2017). Commentary, "What's the Solution to Student Underachievement?", Minneapolis StarTribune, May 8, 2017. [LINK](#)
- Kiedrowski, J. (2016). Commentary, "Trump: A Throwback to the Know-Nothing Party of the 1850s", MinnPost, Septmeber 9, 2016. [LINK](#)
- Kiedrowski, J. (2016). Commentary, "Richard Pfitzenreuter: He Has Enriched the Common Good for Decades", MinnPost, May 13, 2016. [LINK](#)
- Kiedrowski, J. (2016). Letter to the Editor, Minneapolis StarTribune, January 11, 2016. [LINK](#)

- Kiedrowski, J. (2015). Featured Letter to the Editor, “Presidential Candidates’ Proposed Tax Cuts Are Only Half a Plan, *Minneapolis StarTribune*, September 30, 2015. [LINK](#)
- Kiedrowski, J. (2015). Contributors to the Common Good: Thanks for Working on Our Behalf, *MinnPost*, September 9, 2015. [LINK](#)
- Kiedrowski, J. (2015). Minnesota’s Future Starts Now – and Certain Things Still Need to be Done, *MinnPost*, February 9, 2015. [LINK](#)
- Kiedrowski, J. (2014). Honoring Public Sector Innovation across Minnesota, *MinnPost*, December 19, 2014, [LINK](#)
- Kiedrowski, J. (2014). What Do Dogs Sniffers, Electronic Records, and ‘Saying It Simply’ Have in Common?, *MinnPost*, August 5, 2014, [LINK](#).
- Kiedrowski, J. (2014). Unless we change our partisan ways, the federal deficit is a lock, *MinnPost*, June 25, 2014, [LINK](#).
- Kiedrowski, J. (2014). Honoring Four Minnesota Public Leaders: We Need More Like Them, *MinnPost*, January 17, 2014, [LINK](#).
- Kiedrowski, J. (2013). A Competitive Minnesota Must Spend Wisely, *Minneapolis StarTribune*, July 9, 2013, [LINK](#)
- Kiedrowski, J. (2013). Dayton Needs to Support His Own Proposal to Expand the Sales Tax, *MinnPost*, April 17, 2013, [LINK](#).
- Kiedrowski, J. (2013). Dayton’s Budget Is Big, But Balanced, *Minneapolis StarTribune*, January 24, 2013, [LINK](#)
- Kiedrowski, J. (2013). Government Innovators Get Rewarded, *Minneapolis StarTribune*, January 7, 2013, [LINK](#).
- Kiedrowski, J. (2012). Time to fix state’s structural deficit: The great recession is not the only cause of Minnesota’s budget deficit, *Minneapolis Star Tribune*, November 22, 2012.
- Kiedrowski, J. (2012). Minnesota Financial Woes Match Other States, *MinnPost*, July 26, 2012.
- Kiedrowski, J., & Kiedrowski, J. (2012). Voter ID? We don’t see the need, *MinnPost*, April 30, 2012, [LINK](#).
- Kiedrowski, J. (2011). A shift in time frames could break the budget stalemate: The current proposals are short-term, but the problems are long-term, *Minneapolis Star Tribune*, June 24, 2011.
- Kiedrowski, J., & McKasy, B. (2011). Kiedrowski and McKasy: UCare’s finances are appropriate, *Minneapolis Star Tribune*, March 23, 2011.
- Kiedrowski, Jay (2011). Just how has Minnesota done? *Minneapolis Star Tribune*, January 11, 2011.
- Kiedrowski, Jay (2010). Minnesota Taxes, Spending, and Rudy Perpich, *MinnPost*, Community Voices Editorial, October 27, 2010, [LINK](#)
- Kiedrowski, Jay (2010). Minnesota’s governor’s race: What glitters may not be gold, *MinnPost*, Community Voices Editorial, May 13, 2010, [LINK](#)
- Kiedrowski, J. (2010). The way out of Minnesota’s budget problem: a balanced approach. *Minnesota Public Radio NewsQ*, St. Paul, MN, May 11, 2010.
- Kiedrowski, J. (2010). Federal Budget Deficit Rhetoric Sounds Fishy, *MPR*, St. Paul, MN, February 15, 2010.
- Kiedrowski, J. (2009). Not so unlike California..., *Minneapolis Star Tribune*, Editorial, Minneapolis, MN, July 5, 2009, OP1.
- Kiedrowski, J. (2009). It’s what you do, Governor, not what you say. *MinnPost*, Community Voices Editorial, April 22, 2009
- Kiedrowski, J. (2009). Accounting Gimmicks Won’t Fix the Budget, *Minneapolis Star Tribune*, Editorial, Minneapolis MN, February 5, 2009, A13.
- Goodno, K., & Kiedrowski, J. (2009). It Doesn’t Have to Be Like This Minnesota, *St. Paul Pioneer Press*, Editorial, St. Paul, MN, January 25, 2009.
- Gillette, P., & Kiedrowski, J. (2008). Where Wall Street meets Pennsylvania Avenue, *Minneapolis Star Tribune*, September 17, 2008, p. A11.
- Kiedrowski, J. (2008). State shouldn’t hit nonprofits’ reserves. *Minneapolis Star Tribune*, May 13, 2008.
- Kiedrowski, J. (2007). Let’s stop the state’s fiscal rollercoaster. *Minneapolis Star Tribune*, December 11, 2007, p. 17.

- Kiedrowski, J. (2007). Focus now on state's economic growth: With Minnesota falling behind the national averages, the governor and Legislature need to set a new priority. *Minneapolis Star Tribune*, July 26, 2007, p. A17.
- Kiedrowski, J. (2007). The awful, lawful joy ride: Whipping wildly from deficit to surplus isn't good for Minnesota. Let's smooth our system. *Minneapolis Star Tribune*, January 7, 2007, p. 1AA & 5AA.
- Kiedrowski, J. & Gunyou, J. (2006). Toward a more competitive state: Rather than just debate taxes in Minnesota, let's focus on where and how those resources are being invested, *Minneapolis Star Tribune*, August 15, 2006, A9.
- Kiedrowski, J. (2005). For a better budget, let's increase cigarette tax. *Minneapolis Star Tribune*, February 9, 2005: A13.
- Kiedrowski, J. (2005). Cut U.S. deficit via PAYGO plan. *Minneapolis Star Tribune*, January 9, 2005: AA5.
- Gunyou, J., Kiedrowski, J., & Wheelock, Pam (2005). Time for state to stop all the fiscal charades. *Minneapolis Star Tribune*, January 4, 2005: A11.
- Kiedrowski, J. (2004). How high are taxes, really? *Rochester Post-Bulletin*, December 29, 2004.
- Kiedrowski, P. J. (2004). First, try a beefed-up and elected Met Council. *Minneapolis Star Tribune*, December 18, 2004: AA4.
- Kiedrowski, P. J. (2004). Federal 'red ink' fiscal policy will hurt the nation. *Minneapolis Star Tribune*, October 6, 2004: A21.
- Kiedrowski, J. (2004). Why 'U' needs to be stronger -- and how it can happen. *Minneapolis Star Tribune*, August 22, 2004: AA6.
- Kiedrowski, J. (2004). Permanent tax cuts or deficit reduction? Voters should reject those who say they want both. *Minneapolis Star Tribune*, June 23, 2004: A15.
- Kiedrowski, J., & Gunyou, J. (2004). Budget 'solution' is nothing of the sort. *Minneapolis Star Tribune*, March 15, 2004: A11.
- Kiedrowski, J. (2003). A budget with no tomorrow: Gov. Pawlenty has turned his back on the kind of fiscal moderation that built the state in which we live and work. *Minneapolis Star Tribune*, March 30, 2003: AA4.
- Kiedrowski, J. (1986). State must better its budget forecasting. *St. Paul Pioneer Press*, November 13, 1986, 11A.

## Recent Presentations

- Kiedrowski, J. (2017). MN Department of Human Services Senior Management Team-Directors' Meeting, Leadership and Emotional Intelligence, June 12, 2017.
- Kiedrowski, J. (2017). Great Plains Institutional Forum, Moderator of a Panel on "Alternative Yield", Minneapolis, MN, June 27, 2017.
- Kiedrowski, J. (2016). Minnesota Government Finance Officers Luncheon Speaker on "What Is Minnesota's Financial Future?" Minnetonka, MN, December 14, 2016.
- (2016). MN Emerging Leaders Institute, Panel on Leadership, St. Paul, MN, November 17, 2016.
- Kiedrowski, J. (2016). Great Plains Institutional Forum, Moderator of a Panel on "Winning in Fixed Income, Further rate Hikes or Not?", Minneapolis, MN, September 15, 2016.
- Kiedrowski, J. (2016). St. Paul Strong Tax Increment Financing Panel (Live and Broadcast SPNN), St. Paul, MN, September 8, 2016.
- Kiedrowski, J. (2016). Mandela Fellows: Financial Reporting, Minneapolis, MN, July 19, 2016.
- Kiedrowski, J. (2016). MN Department of Human Services Equity Days – Creating Organizational and Cultural Change to Improve Equity, St. Paul, MN, July 14, 2016.
- Kiedrowski, J. (2016). Humphrey Policy Competition Workshop – Budgeting, Minneapolis, MN, January 22, 2016.
- Kiedrowski, J. (2015). Great Plains Institutional Forum, Moderator of a Panel on "A Conversation with the Region's Leading Chief Investment Officers", September 9, 2015.
- Kiedrowski, J. (2015). Mandela Fellows: Innovative Financing, Minneapolis, July 15, 2015.
- Kiedrowski, J. (2015). Mandela Fellows: Financial Reporting, Minneapolis, July 14, 2015.
- Kiedrowski, J. (2015). 2015 Nonprofit Leadership Conference, Introductory Remarks, Minneapolis, June 24, 2015.

- Kiedrowski, J. (2015). The 2015 Upper Midwest Employment Law Institute, What Every Public sector practitioner Needs to Know About the 2015 Funding Session, St. Paul, May 19, 2015.
- Kiedrowski, J. (2015). PA 5101 Management and Governance of Nonprofit Organizations, Nonprofit Financial Analysis, March 24, 2015.
- Kiedrowski, J. (2015). PA 8081 Capstone, Cost-Benefit Analysis, February 11, 2015.
- Kiedrowski, J. (2015). PA 5180 Public Safety Cohort, Public Safety Budgeting, January 20, 2015.
- Kiedrowski, J. (2015). Ramsey County Board, Innovation Award Presentation, St. Paul, January 13, 2015.
- Kiedrowski, J. (2014). Great Plains Institutional Forum, Panel on Advanced Asset Allocation, September 10, 2014.
- Kiedrowski, J. (2014). Presentation to U.S. State Department's International Visitor Leadership Program, "NGO Management", September 9, 2014.
- Kiedrowski, J. (2014). Presentation to Minneapolis School Board, Report of the Referendum Oversight Committee, May 27, 2014.
- Kiedrowski, J. (2014). Presentation on Leadership and Management Graduate Education, Strengthening Civil Society: A Regional Project for South and Central Asia Delegation, May 1, 2014.
- Kiedrowski, J. (2014). PA 3990, Guest Speaker on *Policy Implementation*, April 9, 2014.
- Kiedrowski, J. (2014). Humphrey School - Center for the Study of Politics and Governance, Public Financing for Stadiums Panel, April 8, 2014.
- Kiedrowski, J. (2014). PA 5039, *Financial Condition Analysis*, April 4, 2014.
- Kiedrowski, J. (2014). U of MN Board of Regents, *Fiduciary Duty: Leadership as Governance*, February 13, 2014.
- Kiedrowski, J. (2014). Humphrey School Public Safety Cohort, *Budgeting in Brief*, January 24, 2014.
- Kiedrowski, J. (2014). PA 5105/MGT 6402, *History of Integrative Leadership*, January 21, 2014.
- Kiedrowski, J. (2013). BCLI Series, Panel Discussion: *Social Capital*, Minneapolis, MN, November 7, 2013.
- Kiedrowski, J. (2013). Metropolitan League of Women Voters, *MN State and Local Taxes 101*, October 26, 2013.
- Kiedrowski, J. (2013). Minnesota Association of Professional Employees Retreat, The Future of Minnesota's Economy, State Budget, and Public Programs, Minneapolis, August 15, 2013.
- Kiedrowski, J. (2013). Civic Caucus, *MN's Productive Economy*, July 26, 2013.
- Kiedrowski, J. (2013). Great River Regional Library Presentation: *Tax Reform – What Could Have Been*, St. Cloud, MN, May 21, 2013.
- Kiedrowski, J. PA 5101 – Guest Lecturer on Financial Management.
- Kiedrowski, J. (2013). Guest Presenter, PA 5105 – Integrative Leadership, March 25, 2013.
- Kiedrowski, J. (2013). Webinar Panel on Tackling Tax Reform in Minnesota, *Association of Budget and Financial Management Line Item: Special Issue on Tax Reform*, March 13, 2013.
- Kiedrowski, J. (2013). Coffman Panel: Fiscal Cliff and U: Our State in the Union, February 13, 2013.
- Kiedrowski, J. (2013). Public Sector Labor and Employment Law Seminar (CLE): *Minnesota Post-Election 2012: What Every Public Sector Practitioner Needs to Know about the 2013 Funding Session*, February 8, 2013.
- Kiedrowski, J. (2012). Fiscal Crisis, Innovation, & Performance Accountability, MN Association of County Officers Annual Conference, January 17, 2013.
- Kiedrowski, J. (2012). MN Fiscal Condition, Twin Cities North Chamber of Commerce, December 21, 2012
- Kiedrowski, J. (2012). MN Financial Condition, Phillips Foundation, December 7, 2012.
- Kiedrowski, J. (2012). U of MN Human Resources, Chinese Delegation, December 4, 2012.
- Kiedrowski, J. (2012). Panel Participant, Edward R. Murrow Journalism Program for Journalists, November 5, 2012.
- Kiedrowski, J. (2012). Presentation to Project for Pride in Living Board Retreat, State of MN Fiscal and Budget Outlook, October 27, 2012.
- Kiedrowski, J. (2012). Presentation McKnight Foundation Community Development Organizations, State of MN fiscal and Budget Outlook, October 23, 2012.
- Kiedrowski, J. (2012). Presentation to Beijing University of Technology Chinese Delegation: Strategic Human Resources Management in U.S. Universities, August 8, 2012.
- Kiedrowski, J. (2012). Presentation to Henan University Chinese Delegation: Strategic Human Resources Management in U.S. Universities, July 25, 2012.
- Kiedrowski, J. (2012). Panel Discussion – Responder, 25th Annual Alliance of Community Health Plans, Boards of Directors Symposium, March 18, 2012.
- Kiedrowski, J. (2012). Panel Discussion, Rothschild Book Release, February 21, 2012.
- Kiedrowski, J. (2012). PA 8081 Capstone, Innovation in Service Delivery, January 18, 2012.

- Kiedrowski, J. (2011). American Association of University Women, *Minnesota's Unsustainable Safety Net*, November 14, 2011.
- Kiedrowski, J. (2011). Class for Sudha Shetty (Leadership for the Common Good), November 10, 2011.
- Kiedrowski, J. (2011). Governor's Job Summit 2011, *Reforming Minnesota Taxes for Better Economic Growth Panel*, St. Paul, MN, October 25, 2011.
- Kiedrowski, J. (2011). Executive Leadership Institute of the National Forum for Public Black Administrators, *Debt Balancing Government Budgets: Case Study – The Minnesota Shutdown*, October 19, 2011.
- Kiedrowski, J. (2011). U of MN Senate Finance and Planning Committee, *Federal Budget Cuts*, October 18, 2011.
- Kiedrowski, Jay (2011). U.S. Government and Politics Course, Concordia University, St. Paul, MN, October 11, 2011.
- Kiedrowski, J. (2011). United Front 2011: *What Do We Know? Impact of 2011 Legislative Session and Economic Forecast*, St. Paul, MN, October 6, 2011.
- Kiedrowski, J., & Moses, L. G. (2011). Metropolitan Adult Community Education Directors meeting: Return on Investment, Elk River, MN, September 20, 2011.
- Kiedrowski, J. (2011). Twin Cities United Way Board, MN Fiscal Crisis, Minneapolis, MN, September 8, 2011.
- Kiedrowski, J. (2011). Independent Community Bankers of MN, Keynote Address: *A Look at MN's Economy Today*, Duluth, MN, August 6, 2011.
- Kiedrowski, J. (2011). Georgist Society Annual Conference, *State and Local Fiscal Conditions in MN*, Bloomington, MN, August 4, 2011.
- Kiedrowski, J. (2011). Civic Caucus, *Challenges of Public Service Redesign*, St. Louis Park, MN, July 29, 2011.
- Kiedrowski, J. (2011). Japan to United States Delegation, Humphrey School, *Breaking the Budget Stalemate*, Minneapolis, MN, July 22, 2011.
- Kiedrowski, J. (2011). Rochester Citizens League, *Tax Expenditures in Minnesota*, Rochester, MN, July 12, 2011.
- Kiedrowski, J. (2011). League of MN Cities Annual Conference, *Innovation in Service Delivery*, Rochester, MN, June 13, 2011.
- Kiedrowski, J. (2011). New Brighton Mounds View Rotary Club, *Minnesota's Budget Crisis*, New Brighton, MN, May 24, 2011.
- Kiedrowski, J. (2011). MN DOT Leadership Foundations – Session 14-15, Metro DOT Training Facility, April 14, 2011.
- Kiedrowski, J. (2011). Progressive Action Alliance of Washington County, *Reality meets rhetoric: The hidden cost of state budget cuts*, Stillwater, MN, April 8, 2011.
- Kiedrowski, J. (2011). Municipal Securities Analysts, *Minnesota's Financial Future*, Minneapolis, MN, March 3, 2011.
- Kiedrowski, J. (2011). MN DOT Leadership Foundations – Session 1, Metro DOT Training Facility, January 19, 2011.
- Kiedrowski, J. (2011). MN Collaborative Governance Council, *Local Government Innovation and Redesign*, St. Paul, MN, January 13, 2011.
- Kiedrowski, J. (2011). Minnesota County Insurance Association Fiscal Officers training, *Service Innovation, Collaboration, and Performance Measures*, St. Paul, MN, January 10, 2011.
- Kiedrowski, J. (2010). Minnesota Association of Counties Annual Meeting, *Minnesota's Future and Redesign*, St. Cloud MN, December 8, 2010.
- Kiedrowski, J. (2010). Minnesota School Boards Association Delegate Assembly Program, *Minnesota's Future & Redesign*, St. Louis Park, MN, December 3, 2010.
- Kiedrowski, J. (2010). Regional Economic Development Group Forum, Panel Participant, Minneapolis, MN, November 12, 2010
- Kiedrowski, J. (2010). Minnesota Council of Foundations CEO/Trustee Pre-Convening Keynote: *Minnesota's New Normal*, Plymouth, MN, October 28, 2010.
- Kiedrowski, J. (2010). MN Teamsters 320 Annual Conference Keynote: *The Future of MN*, Roseville, MN, October 16, 2010.
- Kiedrowski, J. (2010). MN Policy Analysis Conference, MN Cities Financial Projections, St. Paul, MN, October 13, 2010.
- Kiedrowski, J. (2010). Association of Budget and Financial Management Annual Conference, Paper Presentation, *The Financial Future of Minnesota Cities: 2010-2025*, October 8, 2010.
- Kiedrowski, J. (2010). Association of Budget and Financial Management Annual Conference, Paper Presentation, *Minnesota Civic Compact: Performance Management for MN State Government*, October 7, 2010.



- Kiedrowski, J. (2010). League of MN Cities Policy Committee – MN Budget Trends Study Commission 2010 Update, St. Paul, MN, September 20, 2010.
  - Kiedrowski, J. (2010). Humphrey International Fellows, United States Public Finance, August 24, 2010.
  - Kiedrowski, J. (2010). Water Management Summit Key Note Address: *MN Financial Future*, St. Cloud, MN, July 16, 2010.
  - Kiedrowski, J. (2010). League of MN Cities 2010 Annual Conference, Lunch Speaker – *MN Cities Financial Impact Study*, June 25, 2010.
  - Kiedrowski, J. (2010). League of MN Cities 2010 Annual Conference, Session: *Tough Times Ahead for Gotham City*, June 25, 2010.
  - Kiedrowski, J. (2010). Minneapolis League of Women Voters – Annual Meeting: *The Final Frontier: Managing Minneapolis and its Spaghetti Government*, Minneapolis, MN, June 3, 2010.
  - Kiedrowski, J. (2010). MN Chapter of National Association of Housing and Redevelopment Authorities Keynote: *MN's Future*, Brainerd, MN, May 26, 2010.
  - Kiedrowski, J. (2010). League of Women Voters – Legislative Action Committee, *MN's Future*, St. Paul, MN, May 7, 2010.
  - Kiedrowski, J. (2010). League of MN Cities Board Meeting, *City Financial Impact Study*. St. Paul, MN, April 15, 2010.
  - Kiedrowski, J. (2010). Edina/ West Bloomington DFL: *MN's Financial Crisis*, Richfield, MN, April 14, 2010.
  - Kiedrowski, J. (2010). PA 5039 – Minneapolis Financial Library Consolidation, Minneapolis, MN, April 10, 2010.
  - Kiedrowski, J. (2010). Private Client Summit on the Economy, State Budgets: *After the Stimulus, the Storm for Higher Education?* Edina, MN, March 3, 2010.
  - Kierowski, J. (2010). Center for American Experiment, What We've Learned about Cutting Budgets Forum, Panelist, St. Paul, MN, March 2, 2010.
  - Kiedrowski, J. (2010). McKnight Foundation: MN's Financial Future, Minneapolis, MN, February 26, 2010.
  - Kiedrowski, J. (2010). MN CLE: 2010 Public Sector Labor & Employment Law: *The Current Budgeting Process: An Update on the 2010 Funding Session at the State Capitol*, Minneapolis, MN, February 26, 2010.
  - Kiedrowski, J. (2010). Consortium for Citizens with Disabilities - Keynote Address: *Health & Long-term Care Reform in Deficit Times*, St. Paul, MN, February 22, 2010.
  - Kiedrowski, J. (2010). Presentation, MN Association of School Business Officers Winter Conference: *MN's Social and Economic Future*, St. Louis Park, MN, February 19, 2010.
  - Kiedrowski, J. (2010). Discussion, CURA Committee on University Neighborhoods, Minneapolis, MN, January 27, 2010.
  - Kiedrowski, J. (2010). MN Private College Council Legislative Forum: MN's Financial Future and Its Impact on Higher Education, Minneapolis, MN, January 27, 2010.
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- Kiedrowski, Jay (2009). Presentation: MN's Future, Aging Policy Summit, St. Paul, MN, December 8, 2009.
  - Kiedrowski, Jay (2009). Presentation Iowa Policy Partnership, MN Finances, Des Moines, IA, December 4, 2009.
  - Crosby, Kiedrowski, and Werner (2009). Roundtable at International Leadership Association Annual Conference, The Interdisciplinary Leadership Minor as a Model for Transformation, Prague, Czech Republic, November 14, 2009.
  - Kiedrowski, J. (2009). Moderator of Opening Plenary Session, Never Let a Serious Crisis Go to Waste, 25<sup>th</sup> Annual Conference on Policy Analysis, St. Paul, MN, October 14, 2009.
  - Kiedrowski, J. (2009). Featured Speaker, Superintendents' Annual Fall Forum, St. Cloud MN, October 13, 2009.
  - Kiedrowski, J. (2009). Presenter, Annual Conference – Association of Budget and Financial Management, Washington, DC, September 29, 2009.
  - Kiedrowski, J. (2009). Presenter, League of MN Cities Committee, Minnesota's Budget Challenge, St. Paul, MN, Septmeber 22, 2009.
  - Kiedrowski, J. (2009). Presenter, Chinese HR Delegation, Strategic Human Resource Leadership, Minneapolis, MN, September 15, 2009.
  - Kiedrowski, J. (2009). Keynote Speaker, Aging Services of MN Board Meeting, Minnesota's Future, St. Paul, MN, August 21, 2009.
  - Kiedrowski, J. (2009). Class Presentation: US Public Finance, HHH International Fellows, Minneapolis, MN, August 14, 2009.
  - Kiedrowski, J. (2009). Keynote Speaker, Long-term Care Imperative Session Planning Retreat, Minnesota's Future, Chaska, MN, August 12, 2009.
  - Kiedrowski, J. (2009). Facilitator, Institute of Human Genetics Offsite, U of MN, Minneapolis, MN, July 23, 2009.
  - Kiedrowski, J. (2009). Keynote Speaker, What's Ahead? Office of Measurement Services Annual Retreat, U of MN, St. Paul MN, July 17, 2009.

- Kiedrowski, J. (2009). Featured Speaker, Minnesota's Future, Southwest/West Central Service Cooperative Annual Board Conference, Brainerd, MN, July 16, 2009.
- Kiedrowski, J. (2008). Leading through Conflict and Change. North African American Summer Leadership Institute. Minneapolis, MN, July 14, 2009.
- Kiedrowski, J. (2009). Testimony: 2009-10 Budget and Future Problems, Minneapolis School Board, Minneapolis, MN, June 30, 2009.
- Kiedrowski, J. (2009). MN Finances, MN League of Cities Annual Conference, St. Paul, MN, June 25, 2009.
- Kiedrowski, J. (2009). Moderator, Panel on Developing Budgets during Economic Crisis, Nonprofit Leadership Council, Minneapolis, MN, June 4, 2009.
- Gunyou J., & Kiedrowski, J. (2009). Presentation: Minnesota's Budget Challenge, Presbyterian Home Services Board of Directors Retreat, Prior Lake, MN, June 2, 2009.
- Kiedrowski, J. (2009). Testimony, Comments for the Minneapolis Charter Commission, Minneapolis, MN, May 7, 2009.
- Kiedrowski, J. (2009). Panelist - State Budget Reality: Riding the Ups and Downs of Public Funding, LarsonAllen Annual Conference, Maple Grove, MN, May 7, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, 2008-9 Local Government Innovation Awards, HHH Center, Minneapolis, MN, April 15, 2009.
- Kiedrowski, J. (2009). Presenter, League of MN Cities and Metro Cities, MN Economy and Budget, April 9, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, Tax Panel, HHH Institute Cowles Auditorium, April 8, 2009.
- Kiedrowski, J. (2009). PA 5112 presentation: *The awful, lawful joyride: Minnesota's budget rollercoaster*, HHH Center, Minneapolis, MN, March 9, 2009.
- Kiedrowski, J., (2009). U of MN Headliners, March: *The awful, lawful joyride: Minnesota's budget rollercoaster*, St. Paul, MN March 5, 2009.
- Kiedrowski, J., Moderator (2009). "How is the Mortgage Crisis Affecting Minnesota" Panel, HHH Institute, HHH Museum, February 19, 2009.
- Kiedrowski, J. (2009). Panelist, Minnesota Budget Symposium, Richfield, MN, February 10, 2009.
- Kiedrowski, J. (2009). Organizer and Moderator, Economics Panel, HHH Institute Cowles Auditorium, February 4, 2009.
- Gunyou, J., & Kiedrowski, J. (2009). MN Budget Trends Study Commission Findings, Coffee and Policy, Rochester, MN, January 24, 2009.
- Gunyou, J., & Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, AFSCME MN Council 5, South St. Paul, MN, December 12, 2008.
- Kiedrowski, J, et. al., (2008). Panel – Addressing Transportation Professional Challenges, The Transportation Professional Work Forcer: Is There a Crisis in the Public Sector? Conference, Minneapolis, MN, December 16, 2008.
- Kiedrowski, J., & Gunyou, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Civic Caucus, Bloomington, MN, November 21, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Metro Cities Annual Policy Meeting, Bloomington, MN, November 20, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Allina Hospital Systems Senior Staff, Minneapolis, MN, November 18, 2008.
- Kiedrowski, j. (2008). Presentation – Integrative leadership: Cross sector efforts to solve critical community problems, International Leadership Association Annual Conference, Los Angeles, CA, November 15, 2008.
- Kiedrowski, J. (2008). Panel Participant – The role of leadership in the future of NASPAA schools, 2008 NASDPAA Annual Conference, Charleston, SC, October 18, 2008.
- Kiedrowski, J. (2008). Moderator – Understanding the financial crisis, Humphrey Institute Seminar, Minneapolis, MN, October 14, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, Association of Metropolitan School Districts, St. Paul, MN, October 10, 2008.
- Kiedrowski, J. (2008). Moderator – Integrative leadership and accountability for outcomes, International Integrative Leadership Conference, Minneapolis, MN, October 6, 2008.
- Kiedrowski, J. (2008). Moderator - Round Table Discussion: Educating Leaders in an Era of Globalization, 2008 International Conference on Public Administration, Minneapolis, MN, September 25, 2008.
- Kiedrowski, J. (2008). MN Budget Trends Study Commission Findings and Early Recommendations, MN Taxpayers Association, St. Paul, MN, September 24, 2008.
- Kiedrowski, J. (2008). "An 'AND' Attitude: Funding Multiple Projects, Greater Louisville Inc. Development Expedition, Minneapolis, MN, September 8, 2008.
- Kiedrowski, J. (2008). US Public Finance, Humphrey Fellows, Minneapolis, MN, August 20, 2008.

- Kiedrowski, J. (2008). Leading through Conflict and Change. North African American Summer Leadership Institute. Minneapolis, MN, July 15, 2008.
- Kiedrowski, J. (2008) – Leading People in Orono, Senior City of Orono Managers, Orono, MN, July 14, 2008.
- Kiedrowski, J. (2008). Dakota County Cost-Benefit Analysis Seminar. Dakota County Staff, June 11, 2008.
- Kiedrowski, J., & Lloyd, A. (2008). Presentation – Multi-sector board diversity: Challenge and opportunity. MN Nonprofit Leadership Summit, Minneapolis, MN, June 10, 2008.
- Kiedrowski, J. (2008). Panel Presenter – The state we're in: Fulfilling human services needs in a time of economic uncertainty, MN Nonprofit Council Forum, May 29, 2008, Minneapolis, MN.
- Kiedrowski, J. (2008). Teaching Case and Teaching Note - *Minneapolis Library Consolidation Financial Case* Paper Presentation, Public Budgeting & Finance Section of Western Social Sciences Association, April 25, 2008, Denver, CO.
- Kiedrowski, J. (2008). Panel Presenter – Leading on Health Care: A Dialogue on Adaptive leadership with Ron Heifetz, March 26, 2008.
- Kiedrowski, J. (2008). Budget Trends: Let's Get Off the Rollercoaster, Three Rivers Area Citizens League, March 12, 2008.
- Kiedrowski, J. (2008). Integrative Leadership: Study and Scholarship, President's Emerging Leaders Program, U of MN, March 6, 2008.
- Kiedrowski, J. (2007). Paper Presentation - Creative financing for nonprofit organizations: Case study of the Guthrie Theater. CFO/Arts Annual Conference, November 8, 2007, Minneapolis, MN.
- Crosby, B., & Kiedrowski, J. (2007). Integrative leadership: Observations from a University of Minnesota seminar series. Presented at the International Leadership Association Annual Conference. Vancouver, Canada. November 2, 2007, 26 pages.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2007). Leadership for Uncertain Times: The Role of University-Based Leadership Centers Roundtable, National Association of Schools of Public Affairs and Administration Annual Conference, October 12, 2007.
- De Cramer, G., Kiedrowski, J., & Stone, M. (2007). Nonprofit Governance Under Fire: What We Know and Where Do We Go? MN Council of Nonprofits Annual Conference, Duluth, MN, October 5, 2007.
- Kiedrowski, J. (2007). Keynote Address: Financing our future. Minnesota Institute of Public Finance, Brainerd, MN, September 29, 2007.
- Kiedrowski, J. (2007). How do we pay? A public dialogue on Taxes. River Valley Action Meeting, Stillwater, MN, September 18, 2007.
- Kiedrowski, J. (2007). Leading through Conflict and Change. Latin American Summer Leadership Institute. Minneapolis, MN, July 20, 2007.
- Kiedrowski, J. (2007). Why a strategic management system? U of MN Office for Student Affairs Annual Retreat. St. Paul, MN, July 17, 2007.
- Kiedrowski, J. (2007). What to Consider Before Joining a Nonprofit Board. Community Capital Alliance Presentation, Minneapolis, MN, May 9, 2007.
- Kiedrowski, J. (2007). Stewardship and the Public Purse: Overview of How Government Should Make Budget and Spending Decisions. Bethlehem Lutheran Church, Minneapolis, MN, April 22, 2007.
- Kiedrowski, J. (2007). Moderator, 2006 Local Government Innovation Awards, HHH Center, Minneapolis, MN, April 12, 2007.
- Kiedrowski, J. (2007). Red Ink Federal Fiscal Policy. HHH Institute Visiting Admitted Graduate Students, HHH Center, Minneapolis, MN, April 2, 2007.
- Kiedrowski, J. (2007). Moderator for Center for Integrative Leadership seminar featuring Bill George from Harvard Business School presenting, "Ethically Inspired Leadership: Stories and Lessons." Minneapolis, MN, March 23, 2007.
- Kiedrowski, J. (2007). Moderator for Center for Integrative Leadership seminar featuring Catherine Mann from the Institute for International Economics presenting, "U.S. International Economic Relations and the Dollar: Implications of the Current Account Deficit and Capital Account Surplus." Minneapolis, MN, February 12, 2007.
- Gunyou, J., & Kiedrowski, J. (2007). Minnesota Finances. Rochester Coffee and Conversation. Rochester, MN, January 27, 2007.
- Kiedrowski, J. (2007). Arbitrage Financing for Nonprofit Capital Projects: Guthrie Theater Case Study. HHH Policy Fellows, Minneapolis, MN, January 16, 2007.
- Kiedrowski, J. (2006). Minnesota's Nonprofit Economy: The Quarterly Survey Project. Public and Nonprofit Leadership Center Seminar. HHH Institute. December 14, 2006.
- Kiedrowski, J. (2006). Panelist – Sunshine – Openness in government in a Representative Democracy. Power Tools for Nonprofits Public Policy Day, MN Council of Nonprofits. December 13, 2006.

- Kiedrowski, J. (2006). Presentation – Strategic Human Resources Management. China Human Resources Delegation from CCPIT. November 30, 2006
- Kiedrowski, J. (2006). Presentation - Overview of MN Finances. Citizens League Property Tax Committee, October 26, 2006.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2006). Developing Leadership Scholarship, Education and Engagement Across the University: The Center for Integrative Leadership at the University of Minnesota. NASPAA Annual Conference. Minneapolis, MN, October 20, 2006.
- Kiedrowski, J. (2006). Presentation - Ensuring Your Planned Gift Accomplishes What You Intend: Investing in Organizations that Are Performance-Based. MN Planned Giving Annual Conference, September 14, 2006.
- Kiedrowski, J. (2006). Presentation: Arbitrage financing for nonprofit capital projects - Case study of the Guthrie Theater. MN Nonprofit Financial Officers. St. Paul, MN, June 22, 2006.
- Kiedrowski, J. (2006). Seminar Discussant. Federal Spending in Minnesota: Why is Minnesota's Return on Its Federal Tax Dollar So Low? HHH Institute, April 28, 2006.
- Kiedrowski, J. (2006). Organizer and Summarizer, Innovations in City and County Government, April 27, 2006. Minneapolis, MN: HHH Institute, MN.
- Kiedrowski, J. (2006). Keynote Address: Systemic results-based leadership. Midwestern Governmental Audit Forum, Bloomington, MN, April 20, 2006.
- Crosby, B., & Kiedrowski, J. (2006). Integrative leadership. HHH Research Symposium, March 31, 2006.
- Bryson, J., Crosby, B., & Kiedrowski, J. (2006). Theoretical Foundations of Integrative Leadership Presented to International Symposium on Public Sector Organizations, Glasgow, Scotland.
- Kiedrowski, J. (2006) Panelist at Conference. Serving Citizens Better: Promoting Excellence in Public Management. January 27, 2006. Minneapolis, MN: HHH Institute, MN.
- Kiedrowski, J. (2005). Presentation – Ensuring Your Planned Gift Accomplishes What You Intend: Investing in Organizations that Are Performance-Based. MN Planned Giving Annual Conference, November 9, 2005.
- Kiedrowski, J. (2005). Panel Presenter - Framing the Budget Debate: Advancing an Economic Policy Agenda. MN Council of Nonprofits Annual Conference, November 4, 2005.
- Kiedrowski, J. (2005). Comments to the Regents of the U of MN. Regents Forum, May 16, 2005.
- Kiedrowski, J. (2005). Arbitrage financing for nonprofit capital projects: The case study of the Guthrie Theater. A presentation at the American Association of Accountants: Public and Nonprofit mid-year conference. Harvard University: Boston, MA.
- Gunyou, J., & Kiedrowski, J. (2004-5). Straight Talk about MN State Finances. (Over 50 Presentations across MN).

## Recent Legislative Testimony

- Minneapolis City Council, Changing to a Biennial Budget, July 24, 2019.
- MN Senate Finance Committee, Budget Reserve, December 13, 2013.
- MN Senate Tax Reform Division of the Senate Tax Committee, S. F. 53: Tax Expenditure Review Act, February 13, 2013.
- MN Senate Tax Committee, Local Government Innovation and Results Council Report, January 31, 2012.
- MN House Tax Committee Statement of Opposition to HF1598, Constitutional Amendment to Require Super Majority for Tax Increases, May 2, 2011.
- MN Senate Tax Committee, Presentation of Tax Expenditure Report, February 23, 2011.
- MN Senate, Education Finance Division, Expert Testimony on Changing MN Cash Flow Payments, Sen. Bonhoff, St. Paul, MN, February 17, 2010.
- MN House of Representatives, Education Committee, Expert Testimony on HF 2645, Changing MN Cash Flow Payments, Rep. Greiling, St. Paul, MN, February 17, 2010.
- Federal Roundtable on S.1073, the Rating Accountability and Transparency Act of 2009, with Sen. Amy Klobuchar, Minneapolis, MN, October 12, 2009.

- MN House and Senate Financial Summit with Former Governors, Speakers, and Majority Leaders, Participant, State Capital, St. Paul, MN, September 8, 2009.
- MN Senate Government Operations Committee, April 15, 2009, Budget Stability Legislation.
- Legislative Commission on Planning and Fiscal Policy, February 18, 2009, Balanced Budgets.
- MN Senate Tax Committee, January 21, 2009: MN Budget Trends Study Commission
- MN Senate Finance Committee, January 15, 2009: MN Budget Trends Study Commission
- MN House Tax and Finance Committees, January 13, 2009: MN Budget Trends Study Commission
  
- MN Senate Majority Freshmen, February 13, 2007: Financial Facts
- MN Senate Finance Committee, January 30, 2007: MN Rollercoaster Finances
- MN Senate Finance Committee, January 21, 2005: Financial Stability
- MN Senate K-12 Committee, January 12, 2005: Need to Invest in Education

## Legislator and Candidate Meetings

- Senate Minority Leader Tom Bakk, October 31, 2011.
- Rep. Linda Runbeck, October 4, 2011.
- Rep. Carol MacFarland, October 4, 2011.
- House Minority Leader Rep. Paul Thissen, September 28, 2011.
  
- House Minority Leader Rep. Paul Thissen, December 21, 2010.
- Senate Minority Leader Sen. Tom Bakk, December 10, 2010.
- Governor-elect Mark Dayton, Budget Briefing, December 2, 2010.
- Governor-elect Mark Dayton, November 10, 2010.
- Senate Majority Leader, Sen. Larry Pogemiller, September 3, 2010.
- Speaker Margaret Anderson Kelliher, July 15, 2010.
- Speaker Margaret Anderson Kelliher, June 22, 2010.
- Rep. Paul Marquardt, March 5, 2010.
- Mayor R. T. Rybak, Candidate for Governor, February 11, 2010.
- Speaker of the House, Rep. Margaret Anderson Kelliher, February 10, 2010.
- Senate Majority Leader, Sen. Larry Pogemiller, January 19, 2010.
  
- Speaker of the House, Rep. Margaret Anderson Kelliher, October 19, 2009.
- Rep. Paul Marquardt, October 16, 2009.
- Speaker of the House, Rep. Margaret Anderson Kelliher, September 21, 2009.
- Sen. Paul Thiessen, September 15, 2009
- Senate Majority Leader, Sen. Larry Pogemiller, September 11, 2009.
- Mark Dayton, Candidate for Governor, August 19, 2009.
- Brain Klauss, Policy Director, Mark Dayton Campaign for Governor, August 11, 2009.
- Senate Majority Leader, Sen. Larry Pogemiller, August 10, 2009.
- Senate Tax Committee Chairman, Sen. Tom Bach, August 10, 2009.

## Recent Media Participation

- Newspaper Interview, Minneapolis StarTribune, Eric Roper, September 4, 2019.
- Newspaper Interview, Minneapolis StarTribune, J. Patrick Coolican, July 31, 2019.
- Newspaper Interview, Finance and Commerce, William Morris, May 7, 2019.
- Newspaper Interview, Minneapolis StarTribune, Kelly Smith, May 1, 2019.
- Internet News Service, [watchdog.org](http://watchdog.org), Mike Carroll, April 15, 2019.
- Podcast, Social Change Leaders, Stephanie Malon-Rufi, December 9, 2019.

- Newspaper Interview, Associated Press, Dana Ferguson, December 6, 2018.
  - Television Interview, KARE 11, Jeff Kummer, October 8, 2018.
  - Magazine Interview, Prairie Business Magazine, Tom Dennis, October 1, 2018.
  - Television Interview, KARE 11, Jeff Kummer, September 24, 2018.
  - Internet News Service, [watchdog.org](http://watchdog.org), Mike Carroll, September 19, 2018.
  - Newspaper Interview, Finance & Commerce, William Morris, September 17, 2018.
  - Radio Interview, MPR Collegeville, Kristi Mahron, March 6, 2018.
  - Television Interview, WCCO TV-Good Question, Heather Brown, February 6, 2018.
  - Newspaper Interview, StarTribune, Jim Spencer, February 6, 2018.
  - Newspaper Interview, Alexandria Echo-Press, Karen Tolkkinen, January 27, 2018.
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- Radio Interview, WCCO Radio, Edgar Lanaris, December 20, 2017.
  - Radio Interview, MN Public Radio, Cathy Wurzer, December 5, 2017.
  - Newspaper Interview, Rochester Post-Bulletin, Jeff Kiger, November 16, 2017.
  - Newspaper Interview, Minnesota Daily, Kayla Fong, November 13, 2017.
  - Newspaper Interview, Minneapolis Star Tribune, Belz Adams, November 2, 2017.
  - Newspaper Interview, Fargo Forum, John Hageman, October 2, 2017.
  - Newspaper Interview, Minneapolis Star Tribune, John Reinan, September 22, 2017.
  - Newspaper Interview, Minneapolis Star Tribune, Erin Adler, September 22, 2017.
  - Newspaper Interview, Minneapolis Star Tribune, Jennifer Bjorhus, February 2, 2017.
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- Television Interview, KSTP Channel 5, Josh Rosenthal, December 30, 2016.
  - Newspaper Interview, Minneapolis Star Tribune, John Reinan, May 24, 2016, [LINK](#).
  - Magazine Interview, MSP Business Journal, Patrick Rehkamp, April 1, 2016.
  - Newspaper Interview, Finance & Commerce, Karlee Weinmann, March 24, 2016.
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- Newspaper Interview, MN Daily, Local Government Innovation Awards, December 10, 2015.
  - Newspaper Interview, St. Paul Pioneer Press, Youssef Reddad, November 25, 2015.
  - Documentary Video Interview, Alyse Synder, Financially Tuned Media Group, Issues in Retirement, November 3, 2015.
  - Newspaper Interview, MN Daily, Brian Edwards, October 6, 2015.
  - Newspaper Interview, Minneapolis Star Tribune, Katy Read, September 28, 2015.
  - Newspaper Interview, Minneapolis Star Tribune, Eric Roper, July 8, 2015.
  - Newspaper Interview, MN Daily, Benjamin Farniok, April 3, 2015
  - Newspaper Interview, Minneapolis Star Tribune, Emma Stone, March 26, 2015.
  - Newspaper Interview, MN Daily, Benjamin Farniok, March 2, 2015.
  - Newspaper Interview, MN Daily, Nick Wicker, February 19, 2015.
  - Newspaper Interview, Lawrence (KS) Journal World, Karen Dillon, February 13, 2015.
  - Internet Newspaper, MinnPost, Eric Black, February 9, 2015.
  - Newspaper Interview, Minneapolis Star Tribune, Grayden Royce, February 5, 2015.
  - Newspaper Interview, MN Daily, Haley Hansen, January 27, 2015.
  - Television Interview, TPT, David Gillette, January 22, 2015.
  - Television Interview, KARE 11, John Croman, Federal Tax Proposals, January 20, 2015.
  - Radio Interview, WTIP North Shore Community Radio Grand Marais, MN, Veronica Weadock, January 12, 2015.
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- Newspaper Interview, Northfield News, Kevin Krein, December 12, 2014.
  - Newspaper Interview, Minneapolis StarTribune, Jim Spencer, December 3, 2014.
  - Newspaper Interview, Finance and Commerce, James Warden, August 27, 2014.
  - Internet Newspaper, MinnPost, Devin Henry, June 24, 2014.
  - Newspaper Interview, Minnesota Daily, Taylor Nachtigal, June 12, 2014.
  - Internet Newspaper, MinnPost, Brianna Bierschbach, April 21, 2014.
  - Newspaper Interview, Minneapolis StarTribune, Lori Sturdevant, March 26, 2014.
  - Television Interview, WCCO TV, "Good Question", Heather Brown, February 6, 2014.
  - Television Interview, WCCO TV, Heather Brown, January 21, 2014.
  - Newspaper Interview, Minneapolis StarTribune, Janet Moore, January 15, 2014.

- Newspaper Interview, St. Paul Pioneer Press, Sarah Horner, December 20, 2013.
  - Television Interview, KTCA, Public Service Redesign Student Panel, December 3, 2013.
  - Magazine Interview, Twin Cities Business Magazine, Dave Beal , November 20, 2013.
  - Newspaper Interview, St. Paul Pioneer Press, Pat Effenberger, November 12, 2013.
  - Internet Newspaper, MinnPost, Marlys Harris, November 11, 2013.
  - Newspaper Interview, Minneapolis Star Tribune, Adam Belz, October 15, 2013.
  - Television Interview, On Air KARE 11 Sunrise Show, Kim Insley, October 15, 2013.
  - Radio Interview, On Air, WCCO Morning Show, John Heinz, September 30, 2013.
  - Newspaper Interview, MN Daily, Alex Shhith, September 16, 2013.
  - Newspaper Interview, Minneapolis Star Tribune, Eric Roper, July 30, 2013.
  - Television Interview, KARE 11, Lindsey Seavert, July 30, 2013.
  - Television Interview, KMSP 9, On-Air with Tom Lyndon, July 23, 2013.
  - Newspaper Interview, MN Daily, Janice Biitters, July 8, 2013.
  - Newspaper Interview, MN Daily, Hailey Colwell, June 6, 2013.
  - Television Interview, FOX 9, Jonathan Choe, May 17, 2013.
  - Newspaper Interview, Minneapolis Star Tribune, Jim Spencer, May 14, 2013.
  - Television Interview, KARE 11, Jeffery DeMars, April 10, 2013.
  - Internet Newspaper, MinnPost, Cynthia Boyd, April 4, 2013.
  - Internet Newspaper, MinnPost, James Nord, March 20, 2013.
  - Radio, MPR, Mike Mulcahy, February 24, 2013.
  - Newspaper, St. Cloud Times, Mark Sommerhauser, February 14, 2013.
  - Newspaper, MN Daily, Jessica Lee, January 30, 2013.
  - Television Interview, Access MN, Jim du Bois, January 22, 2013.
  - Television Interview, KARE 11, John Croman, January 21, 2013.
  - Television Interview, KARE 11, Karla Hult, January 2, 2013.
  - Television Interview, KARE 11, Jay Olstad, January 1, 2013.
  - Television Interview, KARE 11 on Air with Randy Shaver, January 1, 2013.
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- Television Interview, KARE 11, Scott Seroka, December 26, 2012.
  - Newspaper, Finance and Commerce, Mark Anderson, December 20, 2012.
  - Radio, WCCO Good Morning Show with Dave Lee, December 6, 2012.
  - Newspaper, St. Paul Pioneer Press, Bill Salisbury, December 4, 2012.
  - Magazine, Twin Cities Business, Christa Meland, December 3, 2012.
  - Television, WCCO, Good Question with Jason DeRusha, December 3, 2012.
  - Newspaper, StarTribune, Graydon Royce, November 23, 2012.
  - Newspaper, MN Daily, Jessica Lee, November 12, 2012.
  - Television Interview, KSTP, Fiscal Cliff, November 8, 2012.
  - Internet Newspaper, MinnPost, Marlys Harris, November 8, 2012.
  - Newspaper Interview, Finance and Commerce, Chris Newmarker, October 17, 2012.
  - Radio Interview, MPR, Dave Peters, October 3, 2012.
  - Newspaper Interview, ECM Sun, Tim Budig, May 30, 2012.
  - Newspaper, Minneapolis Star Tribune, Randy Furst, May 25, 2012.
  - Magazine Interview, MN Alumni Magazine, Cynthia Scott, April 2, 2012.
  - Newspaper, Finance and Commerce, Mark Anderson, March 5, 2012.
  - Public Radio, MPR, Catharine Richert March 1, 2012.
  - Internet Newspaper, MinnPost, Marlys Harris, February 29, 2012.
  - Newspaper, Minneapolis Star Tribune, Maria Bacca, February 22, 2012.
  - Public Television , Minneapolis Public Access - Joan Higinbotham, League of Women's Voters, Minneapolis, MN, February 2, 2011.
  - Newspaper, Minneapolis Star Tribune, Lori Sturdevant, January 31, 2012.
  - Newspaper, Washington Times, Andrea Billups, January 24, 2012.
  - Television Interview, TPTV, Gail Hudson, January 5, 2012.
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- Radio Interview, MPR, Tom Robertson, December 14, 2011.
  - Radio Interview, MPR, Dave Peter, December 8, 2011.

- Newspaper Interview, Washington Post, Sarah Cliff, December 1, 2011.
  - Internet Newspaper Interview, MinnPost, John Hageman, November 22, 2011.
  - Newspaper Interview, Finance and Commerce, Mark Anderson, November 9, 2011.
  - Radio Interview, MPR, Julie Sable, November 2, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Todd Nelson, October 18, 2011.
  - Radio Interview, MPR, Jennifer Vogel, September 29, 2011.
  - Freelance Writer Interview, Ahndi Fridell, September 16, 2011.
  - Newspaper Interview, Mark Sommerhauser, St. Cloud Times, September 7, 2011.
  - Radio Interview, WCCO Radio, John Heinz Show with Steve Thomson, August 18, 2011.
  - Internet Newspaper Interview, MinnPost, Steve Dornfeld, August 15, 2011.
  - Television Interview, WCCO-TV, The Morning Show, August 14, 2011.
  - Radio Interview, WCCO Radio, Esme Murphy Show, August 6, 2011.
  - Newspaper Interview, Pioneer Press, Chris Snowbeck, August 5, 2011.
  - Radio Interview, MPR, Tom Scheck, July 27, 2011.
  - Television Interview, WCCO TV, Good Question with Jason DeRusha, July 27, 2011.
  - Radio Interview, WCCO Radio, Esme Murphy Show, July 23, 2011.
  - Internet Newspaper Interview, MinnPost, Steve Dornfeld, July 22, 2011.
  - Newspaper Interview, Capitol Report, Kevin Featherly, July 22, 2011.
  - Newspaper Interview, Washington Times, Andrea Billips, July 21, 2011.
  - Internet Newspaper Interview, MinnPost, Sharon Schmickle, July 20, 2011.
  - Radio Interview, MPR, Annie Baxter, July 20, 2011.
  - Television Interview, Fox 9 News, Jeff Goldberg, July 20, 2011.
  - Radio Guest, MPR, Midday with Gary Eichten (Mary Ann Combs), July 18, 2011.
  - Internet Newspaper Interview, MinnPost, Dave Beal, July 15, 2011.
  - Newspaper Interview, Finance and Commerce, Mark Anderson, July 14, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Neal St. Anthony, July 14, 2011.
  - Newspaper Interview, Deutschland Financial Times, Matthias Ruch, July 13, 2011.
  - Internet Newspaper Interview, MinnPost, Devin Henry, July 12, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Jim Spencer, July 12, 2011.
  - Radio Guest, MPR, Midday with Gary Eichten, July 11, 2011.
  - Radio Interview, WCCO Radio, John Williams Show, July 8, 2011.
  - Newspaper Interview, Associated Press, Pat Condon, July 6, 2011.
  - Newspaper Interview, Finance and Commerce, Mark Anderson, July 1, 2011.
  - Radio Interview, WCCO Radio, John Williams Show, July 1, 2011.
  - Newspaper Interview, Boston Globe, Brian Mooney, June 29, 2011.
  - Public Radio, MPR, Catharine Richert, June 21, 2011.
  - Internet Newspaper, MinnPost, James Nord, June 15, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Dave Phellps, June 15, 2011.
  - Internet Newspaper, MinnPost, Eric Black, May 26, 2011.
  - Newspaper Interview, St. Paul Pioneer Press, Bob Shaw, May 2, 2011.
  - Newspaper Interview, Politics in Minnesota, Paul Demko, April 29, 2011.
  - Magazine Interview, The Chronicle of Philanthropy, Suzanne Perry, April 12, 2011.
  - Newspaper Interview, Politics in Minnesota, Paul Demko, April 11, 2011.
  - Magazine Interview, *Mother Jones*, Sid Mahanta, April 8, 2011.
  - Interview, The Council of State Governments, Kate Tormey, April 8, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, March 11, 2011.
  - Newspaper Interview, Twin Cities Business, Brit Robson, March 9, 2011.
  - Public Radio Interview, Minnesota Public Radio, Dave Peters, March 8, 2011.
  - Public Television, Minneapolis Public Access - Joan Higinbotham, League of Women's Voters, Minneapolis, MN, March 2, 2011.
  - Public Television, Minneapolis Public Access – Judy Cararo Show, Minneapolis, MN, February 23, 2011.
  - Public Radio Guest Appearance, Minnesota Public Radio, Mid-morning Show with Kerry Miller, February 7, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Kevin Diaz, February 1, 2011.
  - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, January 27, 2011.
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- Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, December 23, 2010.
  - Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, December 20, 2010.



- Newspaper Interview, Star Tribune, Jenna Ross, Minneapolis, MN, December 14, 2010.
  - Internet Newspaper, MinnPost, Tara Bonnow, Minneapolis, MN, December 6, 2010.
  - Newspaper, Finance and Commerce, Bob Geiger, Minneapolis, MN, November 30, 2010.
  - Television Interview, KMSP 9, Jeff Goldberg, Minneapolis, MN, November 15, 2010.
  - NW Metro Cable Television, Four 14 Minute Segments on State of MN Finances, Brooklyn Park, MN, November 13, 2010.
  - Television Live Interview, Fox 9 News at 9:00 with Jeff Passolt, Eden Prairie, MN, November 10, 2010.
  - Newspaper Interview, Wall Street Journal, Connor Dougherty, November 3, 2010.
  - Public Radio Interview, MPR, Cathy Wurzer, October 27, 2010.
  - Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, October 21, 2010.
  - Public Radio Interview, MPR News Q, Catharine Richert, September 28, 2010.
  - Newspaper Interview, Politics in Minnesota, Jake Grovum, September 21, 2010.
  - Internet Newspaper Interview, MinnPost, Jay Weiner, September 20, 2010.
  - Television Interview, KSTP, Bob McNaney, September 16, 2010.
  - Newspaper Discussion on Pensions, Nancy Barnes, Editor, and Colleagues, September 15, 2010.
  - Public Radio Interview, MPR, Nancy Lebens, September 14, 2010.
  - Newspaper Interview, Law & Politics, Paul Demko, September 2, 2010.
  - Public Radio Interview, MPR, Tom Sheck, August 30, 2010.
  - Public Radio Interview, MPR News Q, Catharine Richert, August 23, 2010.
  - Internet Newspaper Interview, MinnPost, Jay Weiner, August 23, 2010.
  - Radio Interview, MPR, Mark Zdechlic, August 23, 2010.
  - Newspaper Interview, Minnesota Daily, James NordStaff, July 29, 2010.
  - Newspaper Interview, Star Tribune, Jim Adams, July 21, 2010.
  - Public Radio Interview, MPR News Q, Catharine Richert, July 19, 2010.
  - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, July 16, 2010
  - Television Interview, KSTP, Mike Mayday, June 23, 2010.
  - Internet Newspaper Interview, MinnPost, Eric Black, June 1, 2010.
  - Internet Newspaper Interview, MinnPost, Beth Hawkins, Feb. 15, 2010.
  - Newspaper Interview, Minneapolis Star Tribune, Neil St. Anthony, February 9, 2010.
  - Internet Newspaper Interview, MinnPost, Sharon Schmickle, February 4, 2010.
  - Internet Newspaper Interview, MN Daily, Katherine Lymn, January 28, 2010.
  - Newspaper Interview, Minneapolis Star Tribune, Baird Helgeson, January 18, 2010.
  - Radio Interview, Former Congressman Tim Penny's Radio Show, KOWZ Radio, Waseca, MN, January 18, 2010.
  - Newspaper Interview, Star Tribune, Jim Adams, January 18, 2010.
  - Internet Newspaper Interview, Minn Post, Eric Black, January 13, 2010.
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- Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, December 14, 2009.
  - Radio Interview on Air, Mid-Day Program, MPR, Gary Eichten, December 2, 2009.
  - Internet News Service Interview, Bringmethenews.com, Dan Haugen, December 2, 2009
  - Internet News Service Interview, Bringmethenews.com, Dan Haugen, December 1, 2009.
  - Newspaper Interview, Minneapolis Star Tribune, Mike Kaszuba, November, 2009.
  - Newspaper Interview, Minnesota Daily, Taryn Wobbema, "Steering Group to Decide U's Future", October 29, 2009, page 1.
  - Newspaper Interview, Minneapolis Star Tribune, Maria Baca, Local Government Financial Problems, September 9, 2009.
  - Newspaper Interview, St. Paul Legal Ledger, Charlie Shaw, MN Future Financial Problems, August 17, 2009.
  - Radio Interview, MPR, Gary Eichten, Response to Governor Pawlenty's Unallotments, June 16, 2009
  - Television Interview, WCCO TV, Jason DeRusha, How Similar are Family and Government Budgets? June 10, 2009
  - Radio Interview, WCCO Radio, John Heinz, Social Security and Medicare, May 12, 2009.
  - Magazine Interview, Twin Cities Business, Brit Robson, April 6, 2009.
  - Magazine Interview, Twin Cities Business, Brit Robson, March 26, 2009.
  - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, March 23, 2009.
  - Radio Interview, MN Public Radio, Tom Scheck, March 18, 2009.

- Television Interview, WCCO TV, Jason DeRusha, Should the Federal Government Run a Deficit? March 10, 2009.
  - Newspaper Interview, MinnPost, Cynthia Dizikes, February 23, 2009.
  - Newspaper Interview, Finance and Commerce, Scott Carlson, February 19, 2009.
  - Newspaper Interview, St. Paul Pioneer Press, Tom Webb, January 26, 2009.
  - Magazine Interview, Twin Cities Business, Brit Robson, January 23, 2009.
  - Rochester Post Bulletin, “State Budget Experts Visit Rochester”, Heather Carlson, January 20, 2009.
  - Mesabi Daily News, Is there a better state budget process? Jon Collins, St. Paul, MN, January 21, 2009.
  - MinnPost, “Minnesota budget trends study says changing demographics require revised state financial system”, Joe Kimball, Minneapolis, MN, January 12, 2009.
  - MPR, “MN Budget Problems Here to Stay, Tim Pugmire, St. Paul, MN, January 12, 2009.
  - AP, “MN Budget Problems Here to Stay”, Martiga Lohn, St. Paul MN, January 12, 2009.
  - Media Briefing on MN Budget Trends Study Commission Report, St. Paul, MN, January 12, 2009.
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- Newspaper Interview, Minneapolis Star Tribune, Patricia Lopez, Minneapolis, MN, December 10, 2008.
  - Television Interview, KARE – 11, Minneapolis, MN, December 4, 2008.
  - Radio Interview, The Don Shelby Show (with Esmae Murphy), WCCO Radio, Minneapolis, MN, December 4, 2008.
  - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, Minneapolis, MN, December 2, 2008.
  - Radio Interview, Former Congressman Tim Penny’s Radio Show, KOWZ Radio, Waseca, MN, October 31, 2008.
  - Newspaper Interview, St. Paul Pioneer Press, Bill Salisbury, October 22, 2008.
  - Newspaper Interview, Minnesota Daily, Josh Katzenstein, October 14, 2008
  - Radio Interview, Jack Rice Show, WCCO Radio, Minneapolis, MN, October 14, 2008.
  - Radio Interview, Morning Show with Dave Lee, WCCO Radio, Minneapolis, MN, October 13, 2008.
  - Obama Campaign Press Conference, Discussion of Need for Regulation of Financial Industry, St. Paul, MN, September 18, 2008.
  - Newspaper Article, St. Paul Legal Ledger, Charlie Shaw, July 24, 2008, p. 1.
  - Internet Newspaper Interview, MinnPost.com, Scott Russell, June 3, 2008.
  - Internet Newspaper Interview, MinnPost.com, Scott Russell, May 5, 2008
  - Newspaper Interview, Elk River Star News, Jim Boyle, March 5, 2008.
  - Newsletter Interview, Carlson Funds Enterprise Newsletter, Joe Barsky, Winter, 2008.
  - TV Interview, KSTP Channel 5, Brad Sattin, February 28, 2008.
  - Magazine Interview, Twin Cities Business, Dave Beal, February 19, 2008.
  - Magazine Interview, Twin Cities Business, Dan Emerson, February 4, 2008.
  - Newspaper Interview, Daily Journal, Fergus Falls, MN, Tom Hintgen, January 28, 2008.
  - Newspaper Interview, Southwest/Downtown Minneapolis Journal, Brady Gervais, January 3, 2008.
  - Newspaper Interview, Minneapolis Star Tribune, John Ostlund, December 18, 2007.
  - Magazine Interview, Twin Cities Business, Natasha Orrick, December 17, 2007.
  - Radio Consulting, Minnesota Public Radio, Srini Radhakrishna, November and December, 2007.
  - Newspaper Interview, St. Paul Pioneer Press Editorial Board, December 4, 2007.
  - Newspaper Interview, Minneapolis Star Tribune, Lori Sturdevant, November 29, 2007.
  - Newsletter Interview, MN Council of Nonprofits, Nonprofit Major, Ada Okolue, November 28, 2007.
  - Radio Interview, Air America’s “Minnesota Matters with Mark Heney”, July 26, 2007.
  - Newspaper Interview, Legal Ledger, Charlie Shaw, May 17, 2007.
  - Newspaper Interview, H. J. Cummins, May 8, 2007.
  - Magazine Interview, The Good Fight, Kyle Pendergast, May 4, 2007.
  - Newspaper Interview, Minneapolis Star Tribune, Jay Weiner, April 25, 2007.
  - Newspaper Interview, Minneapolis Star Tribune, Mike Kaszuba, April 18, 2007.
  - Newspaper Interview, Albert Lea Tribune, MN, Sarah Light, April 9, 2007.
  - Newspaper Interview, Legal Ledger, Charlie Shaw, April 6, 2007.
  - Magazine Interview, Twin Cities Business, Dave Beal, March 28, 2007.
  - Newspaper Interview, MN Daily, Charlie Bruce, February 7, 2007.
  - Television Interview, KSTP, Mike Mayday, February 2, 2007.
  - Editorial Interview – Minneapolis Star Tribune, Dave Hague, February 1, 2007.
  - Newspaper Interview – City Pages, Rip Robson, January 28, 2007

- Radio Interview, McGee in the Morning, December, 2006, Ft. Meyers, FL.
- Radio Interview, WXLM, December, 2006, New London, CT.
- Radio Interview, MPR, All Things Considered, December, 2006, St. Paul, MN.
- Newspaper Interview, Carlson Students Ask for Nonprofit Major. *The MN Daily*, November 14, 2006.
- Television Interview, KSTP, April 2006, Minneapolis, MN.
- Newspaper Interview – A conversation reinventing government: Plotting a path toward best in public service. *Minneapolis Star Tribune*, January 22, 2006, AA1.
- Radio Guest, Air America, Wendy Wild Show, October, 2005, Minneapolis, MN.
- Radio Guest, MPR Kerry Miller Mid-Day, July, 2005, St. Paul MN.
- Radio Guest, MN Broadcasters Association, June 2005, Minneapolis, MN
- Television Guest, MPTV Almanac-At-The-Capitol, April 2005, MN
- Television Guest, MPTV Almanac, March 2005, St. Paul MN
- Radio Guest, MPR Gary Eichten Show, January 2005, St. Paul, MN
- Radio Guest, MN Broadcasters Association, 2005, Minneapolis, MN
- Radio Guest, MPR Kerry Miller Mid-Day Show, December 2004, St. Paul, MN
- Television Presentation, Public Access Cable, October 2004. St. Paul MN
- Radio Guest, September 2004, Rochester MN

Service:

- Reviewed 2 Articles for The American Review of Public Administration Journal, 2019
- Reviewed Article for The American Review of Public Administration Journal, 2014.
- Reviewed Article for American Review of Public Administration, April 3, 2012.
- Reviewed and Interviewed Candidates for GAPSA McVoy Award 2013.