

*RESUME*

**JOHN M. BRYSON**

February 15, 2019

**Present Positions**

McKnight Presidential Professor of Planning and Public Affairs  
Hubert H. Humphrey Institute of Public Affairs  
237 Humphrey Center  
University of Minnesota  
Minneapolis, MN 55455  
Office: 612-625-5888  
Email: [jmbryson@umn.edu](mailto:jmbryson@umn.edu)  
Fax: 612-625-6351  
Website: <https://www.hhh.umn.edu/directory/john-bryson>

Graduate Faculty Member, Carlson School of Management, University of Minnesota (since 1983)

**Degrees Awarded**

Ph.D., urban and regional planning, University of Wisconsin, Madison, 1978  
M.S., urban and regional planning, University of Wisconsin, Madison, 1974  
M.A., public policy and administration, University of Wisconsin, Madison, 1972  
B.A., economics, Cornell University, 1969

**Teaching, Research and Public Service Interests**

Strategic management of public and non-profit organizations  
Collaboration  
Leadership  
Design of participation processes  
Public value and public values  
Organizational theory, design, behavior, development and change

**Awards and Honors**

- 2019 Jan Kooiman Prize from the International Research Society for Public Management for the best article in Volume 20 of *Public Management Review*. For Barbara C. Crosby and John M. Bryson (2018) Why Leadership of Public Leadership Matters: And What to Do about It. *Public Management Review*, 2018, 20(9), pp., 1265 – 1286, plus supplemental data on the journal's website.
- 2018 H. George Frederickson Award from the Public Management Research Association for "career contributions to the field of public management."

- 2017 Emerald Publishing Citation of Excellence for “one of the most highly cited and highly influential papers published in 2014 relating to the areas of Business Management, Finance, Accounting, Economics and Marketing.” For Bryson, Crosby and Bloomberg (2014) *Public Value Governance: Moving Beyond Traditional Public Administration and the New Public Management*, *Public Administration Review*, 74(4), pp. 445-456.
- 2017 2015 Book of the Year Award from the Section on Public Administration Research of the American Society for Public Administration, for Bryson, Crosby and Bloomberg, eds., *Public Value and Public Administration*. Washington, DC: Georgetown University Press, 2015.
- 2016 Contributor to an encyclopedia that won two American Publishers Association PROSE Awards – one for Excellence in Reference Works; the other for Multi-Volume Reference – Humanities and Social Sciences. For John M. Bryson. *Strategic Planning for Public and Nonprofit Organizations*, in the *International Encyclopedia of the Social and Behavioral Sciences*, 2<sup>nd</sup> edition. Oxford: Elsevier. 2015.
- 2015 Awarded Certificates of Recognition for two articles named to the list of “the 75 most influential articles published in *Public Administration Review* since its inception in 1940.” For “Designing and Implementing Cross-Sector Collaborations: Propositions from the Literature” (2006, with Barbara C. Crosby and Melissa Middleton Stone) and “The Initiation of Strategic Planning by Governments” (1989, with William D. Roering).
- 2014 Delivered jointly with Barbara C. Crosby the Monroe-Paine Lecture, Truman School of Public Affairs, University of Missouri, March 6, 2014. “Public Value Governance: Moving Beyond Traditional Public Administration and New Public Management.”
- 2011 Dwight Waldo Award from the American Society for Public Administration, given to persons who have made “outstanding contributions to the professional literature of public administration over an extended scholarly career of at least 25 years.”
- 2008 Charles H. Levine Memorial Award for Excellence in Public Administration given jointly by the National Association of Schools of Public Affairs and the American Society for Public Administration
- 2008 Award for Excellence in Historic Preservation from the Centre County, Pennsylvania, Historical Society
- 2007 Named McKnight Presidential Professor of Planning and Public Affairs at the University of Minnesota
- 2006 Distinguished Research Award given jointly by the National Association of Schools of Public Affairs and Administration and the American Society for Public Administration
- 2006 Name chosen for inscription on the University of Minnesota Scholars Walk
- 2006 Best Conference Paper, Management Education and Development Division, 66<sup>th</sup> Annual Conference of the Academy of Management, Atlanta, GA, August 2006 (with Fran Ackermann and Colin Eden)

- 2005 Elected Fellow, National Academy of Public Administration
- 2005 Award for Best Article in Volume 6 (2004) of *Public Management Review*; for “What To Do When Stakeholders Matter: Stakeholder Identification and Analysis Techniques.” The article has been the most-downloaded article from the journal since it was published.
- 2004 Contributor to book named an Outstanding Academic Title by the Association of College and Research Libraries. For John M. Bryson, *Strategic Planning and Management*, in B. Guy Peters and Jon Pierre, eds., *Handbook of Public Administration*, London: Sage, 2003.
- 1997 Award for Best Book of 1995 from the Public and Nonprofit Division of the Academy of Management. For *Strategic Planning for Public and Nonprofit Organizations, 2<sup>nd</sup> Edition*
- 1994 Award for Best Book of 1992 from the Public and Nonprofit Division of the Academy of Management; for *Leadership for the Common Good* (with Barbara C. Crosby)
- 1993 Terry McAdam Award for the book published in 1992 that made “the most outstanding contribution to the advancement of the nonprofit sector” from the Nonprofit Management Association, now the Alliance for Nonprofit Management. For *Leadership for the Common Good* (with Barbara C. Crosby)
- 1991 Contributor to book that was a finalist for the 1991 George W. Terry Best Book Award given by the Academy of Management. For John M. Bryson and William D. Roering. *Mobilizing Innovation Efforts: The Case of Government Strategic Planning*, in A. Van de Ven, et al., *Research on the Management of Innovation*. Cambridge, Ballinger, 1989
- 1989-90 Chair, Public Sector Division, Academy of Management
- 1990 Chester Rapkin Award for the best article in Volume 9 (1989-90) of the *Journal of Planning Education and Research*; for “Influences of Context and Process on Project *Planning Success* (with Philip Bromiley and Yoon Soo Jung)
- 1989 Award for Best Book of 1988 from the Editorial Board of *Armed Forces Comptroller*, the Journal of the American Society of Military Comptrollers; for *Strategic Planning for Public and Nonprofit Organizations*.
- 1989 Contributor to book awarded an Honorable Mention in the Business and Management Category of the 1989 Professional and Scholarly Publications Awards given by the Association of American Publishers. For John M. Bryson and William D. Roering. *Mobilizing Innovation Efforts: The Case of Government Strategic Planning*, in A. Van de Ven, et al., *Research on the Management of Innovation*. Cambridge, Ballinger, 1989
- 1988-89 Program Chair, Public Sector Division, Academy of Management
- 1988 Award for Best Article in Volume 53 (1987) of the *Journal of the American Planning Association*; for “Applying Private Sector Strategic Planning to the Public Sector” (with William D. Roering)
- 1983 Best Paper Award, Public Sector Division, 43rd Annual Meeting of the Academy of Management, Dallas, TX, August, 1983 (with Kimberly B. Boal)

- 1982-3     President, Minnesota Chapter, American Society for Public Administration
- 1982       Named Emerging Scholar of the Year at the University of Minnesota by the Honor Society of Phi Kappa Phi
- 1981       Finalist, Annual International Prize Competition for the Most Original New Idea in Organizational Analysis and Design, sponsored by The Institute for Management Science
- 1980       Named to Outstanding Young Men in America
- 1978       General Electric Award for Outstanding Research in Strategic Planning from the Academy of Management
- 1978       American Institute of Planners Outstanding Ph.D. Student Award
- 1976-77    Henry J. Vilas Fellow, University of Wisconsin, Madison
- 1965       Pennsylvania State Senatorial Scholarship
- 1965       National Merit Scholar

**Publications – Asterisks (\*) indicate peer-reviewed publications**

**Books**

- \*John M. Bryson (2018) *Strategic Planning for Public and Nonprofit Organizations, 5<sup>th</sup> Edition*, Hoboken, NJ: John Wiley and Sons.
- \*John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, eds. *Public Value and Public Administration*. Washington, DC: Georgetown University Press, 2015. Named 2015 Book of the Year by the Section on Public Administration Research of the American Society for Public Administration.
- John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, eds. *Creating Public Value in Practice: Advancing the Common Good in a Multi-Sector, Shared-Power, No-One-Wholly-in-Charge World*. Boca Raton, FL: CRC Press/Taylor & Francis Group, 2015.
- \*John M. Bryson, Fran Ackermann, and Colin Eden, *Visual Strategy: Strategy Mapping for Public and Nonprofit Organizations*. Hoboken, NJ: John Wiley and Sons, 2014.
- \*Paul Joyce, John M. Bryson, and Marc Holzer, eds. *Developments in Strategic and Public Management: Studies in the United States and Europe*. London and New York: Palgrave Macmillan, 2014.

- \*John M. Bryson. *Strategic Planning for Public and Nonprofit Organizations, 4th Edition*. San Francisco, CA: Jossey-Bass, 2011.
- \*John M. Bryson and Farnum K. Alston. *Creating Your Strategic Plan, 3rd Edition*. San Francisco, CA: Jossey-Bass, 2011.
- \*John M. Bryson, Sharon R. Anderson, and Farnum K. Alston. *Implementing and Sustaining Your Strategic Plan*. San Francisco, CA: Jossey-Bass, 2011.
- \*Barbara C. Crosby and John M. Bryson, *Leadership for the Common Good, Second Edition*. San Francisco, CA: 2005.
- \*John M. Bryson, *Strategic Planning for Public and Nonprofit Organizations, Third Edition*. San Francisco, CA: Jossey-Bass, 2004.
- Chinese language edition published by Peking University Press, 2010
- \*John M. Bryson and Farnum K. Alston, *Creating and Implementing Your Strategic Plan, Second Edition*. San Francisco, CA: Jossey-Bass, 2004.
- John M. Bryson, Fran Ackermann, Colin Eden, and Charles B. Finn, *Visible Thinking: Unlocking Causal Mapping for Practical Business Results*. Chichester, England: John Wiley, 2004.
- John M. Bryson, ed., *Strategic Management in Public and Voluntary Services – A Reader*. Oxford England: Elsevier Science Ltd., 1999.
- \*John M. Bryson and Farnum K. Alston, *Creating and Implementing Your Strategic Plan*. San Francisco, CA: Jossey-Bass, 1996.
- \*John M. Bryson, *Strategic Planning for Public and Nonprofit Organizations, Revised Edition*. San Francisco, CA: Jossey-Bass, 1995. This book was named the Best Book of 1995 by the Public And Nonprofit Division of the Academy of Management.
- Romanian language edition published in 2002 in Bucharest by Editura ARC.
- John M. Bryson, ed., *Strategic Planning for Public Service and Non-Profit Organizations*. Tarrytown, NY: Pergamon Press, 1993.
- \*John M. Bryson and Barbara C. Crosby, *Leadership for The Common Good -- Tackling Public Problems in a Shared-Power World*. San Francisco, CA: Jossey-Bass, 1992. This book was given the 1993 Terry McAdam Award for “outstanding contribution to the advancement of the nonprofit sector” from the Nonprofit Management Association; and also was named the Best Book of 1992 by the Public and Nonprofit Division of the Academy of Management.
- John M. Bryson and Robert C. Einsweiler, eds., *Shared Power: What Is It? How Does It Work? How Can We Make It Work Better?* Lanham, MD: University Press of America, 1991.
- \*John M. Bryson, *Strategic Planning to Public and Nonprofit Organizations: A Guide to Strengthening and Sustaining Organizational Achievement*. San Francisco, CA: Jossey Bass, 1988. This book was named Best Book of 1988 by the Editorial Board of *Armed Forces Comptroller*.

John M. Bryson and Robert C. Einsweiler, eds. *Strategic Planning -- Threats and Opportunities for Planners*. Chicago, IL and Washington, D.C.: The Planners' Press of the American Planning Association, 1988.

Carol Sivage, John M. Bryson and Kathy Okun, *Politics, Power and Personality: The Role of Deans in Dean's Grant Projects*, Minneapolis, MN: University of MN, College of Education, Department of Psychoeducational Studies, National Support Systems Project, 1982. Distributed by the American Association of Colleges of Teacher Education, Washington, D.C.

### Edited Special Issues and Symposia

\*John M. Bryson, Lauren Hamilton Edwards, and David Van Slyke, eds., Special Issue: Toward a More Strategic View of Strategic Planning Research, *Public Management Review*, 2018, 20(3), pp. 317 – 443.

\*John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, eds., Symposium: Exploring the Value of Public Value. *Public Administration Review*, 2014, 74(4), pp. 445 – 528. .

\*Barbara C. Crosby and John M. Bryson, Special Issue: Public Integrative Leadership. *Leadership Quarterly*, 2010, 21(2), pp. 205 – 338.

\*John M. Bryson and Robert C. Einsweiler, Eds. Symposium: Strategic Planning. *Journal of the American Planning Association*, 1987, 53(1), pp. 6 – 69.

### Articles and Book Chapters

\* John M. Bryson and Bert George. Strategic Management in Public Administration. In B. Guy Peters and Ian Thynne, eds. *The Oxford Handbook of Politics*. New York: Oxford University Press, forthcoming.

John M. Bryson, Barbara C. Crosby, and Danbi Seo. Strategic Thinking to Support of Intensive and Extensive Good. In Elizabeth Minnich and Michael Quinn Patton, eds., *Beyond Banality: Why and How Thinking Still Matters*. Charlotte, NC: Information Age Press, forthcoming.

\* Stephen B. Page, Melissa M. Stone, John M. Bryson, and Barbara C. Crosby. Coping with Value Conflicts in Inter-Organizational Collaborations, *Perspectives on Public Management and Governance*, 2018, 1(4), pp. 239 – 255. Available online at: doi:10.1093/ppmgov/gvx019

\* Barbara C. Crosby and John M. Bryson. Why Leadership of Public Leadership Research Matters: And What to Do about It. *Public Management Review*, 2018, 20(9), pp., 1265 – 1286. This is an invited essay. Available online in early view at: DOI: 10.1080/14719037.2017.1348731. Supplemental data table available at: doi:10.1080/14719037.2017.1348731. Winner of the 2018 Jan Kooiman Award from the International Research Society for Public Management for the best article in Volume 20 of *Public Management Review*.

John M. Bryson, Lauren Hamilton Edwards, and David Van Slyke. Getting Strategic About Strategic Planning Research. *Public Management Review*, 2018, 20(3), pp. 317 – 339. This is the introductory

essay a peer-reviewed symposium on strategic planning. To date the essay has been viewed online over 8,500 times.

- \*John M. Bryson and Lauren Hamilton Edwards, Public-Sector Strategic Planning. In Ramon Aldag, senior editor, *The Oxford Research Encyclopedia of Business and Management*, 2017. Available online at: DOI: 10.1093/acrefore/9780190224851.013.128.
- \*John M. Bryson and Carissa Schively Slotterback. Strategic Spatial Planning in the United States. In Louis Albrechts, Alessandro Balducci, Jean Hillier, eds. *Situated Practices of Strategic Planning*. London: Routledge, 2017, pp. 117-134
- \*John M. Bryson, Alessandro Sancino, John Benington, and Eva Sørensen. Toward a Multi-Actor Theory of Public Value Creation. *Public Management Review*, 2016, DOI: 10.1080/14719037.2016.1192164
- \*John M. Bryson, Fran Ackermann, and Colin Eden. Discovering Collaborative Advantage: The Contributions of Goal Categories and Visual Strategy Mapping. *Public Administration Review*, 2016, 76(6), pp. 912–925.
- John M. Bryson, The Strategy Change Cycle: An Effective Strategic Planning Approach for Nonprofit Organizations. In D. R. Renz (Ed.), *Jossey-Bass Handbook of Nonprofit Leadership and Management, 4th Edition*, San Francisco, CA: Jossey-Bass, 2016, pp. 240-273.
- \*Kathryn S. Quick and John M. Bryson. Theories of Public Participation. In Christopher Ansell and Jacob Torfing, eds. *Handbook of Theories of Governance*. Northampton, MA: Edward Elgar, 2016, pp. 158 – 169.
- \*John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, Introduction, pp. xix-xxvii; Chapter 1, Discerning and Assessing Public Value: Major Issues and New Directions, pp. 1-24; and Conclusions, pp. 239-284, In John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, eds., *Public Value and Public Administration*. Washington, DC: Georgetown University Press, 2015.
- John M. Bryson and Michael Q. Patton, Analyzing and Engaging Stakeholders. In Joseph S. Wholey, Harry P. Hatry and Kathryn E. Newcomer, eds. *The Handbook of Practical Program Evaluation, Fourth Edition*. Hoboken, NJ: John Wiley and Sons, 2015.
- \*John M. Bryson, Barbara C. Crosby, and Melissa M. Stone, Designing and Implementing Cross-Sector Collaboration – Needed and Challenging. *Public Administration Review*, 2015, 75(5), pp. 647-663.
- \*Stephen B. Page, Melissa M. Stone, John M. Bryson, and Barbara C. Crosby, Public Value Creation by Cross-Sector Collaborations: A Theory and Challenges of Assessment, *Public Administration*, 2015, 93(3), 715-732.
- \*John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, Introduction (pp. 1-28) and Conclusions (pp. 369-398). In John M. Bryson, Barbara C. Crosby, and Laura Bloomberg, eds., *Creating Public Value in Practice: Advancing the Common Good in a Multi-Sector, Shared-Power, No-One-Wholly-in-Charge World*. Boca Raton, FL: CRC Press, Taylor & Francis Group, 2015.

Barbara C. Crosby, John M. Bryson, and Melissa M. Stone, Governance in an Era of Partnerships. In James Perry and Robert Christensen, eds. *Handbook of Public Administration*, Hoboken, NJ: John Wiley and Sons, 2015, pp. 39-70.

\*John M. Bryson. Strategic Planning for Public and Nonprofit Organizations. In James D. Wright, editor-in-chief, *International Encyclopedia of the Social and Behavioral Sciences*, 2<sup>nd</sup> edition. Oxford: Elsevier. 2015, Vol. 23, pp. 515–521. This multi-volume reference work won two American Publishers Association PROSE Awards, one for Excellence in Reference Works, and the other for Multi-Volume Reference – Humanities and Social Sciences

\*John M. Bryson, Barbara C. Crosby, and Laura Bloomberg. Public Value Governance: Moving Beyond Traditional Public Administration and the New Public Management. *Public Administration Review*, 2014, 74 (4), 445-456. This is the lead article in a major symposium on creating public value. Received an Emerald Publishing Citation of Excellence for being “one of the most highly cited and highly influential papers published in 2014 relating to the areas of Business Management, Finance, Accounting, Economics and Marketing.”

Barbara C. Crosby and John M. Bryson. Public Integrative Leadership. In David, D. (Eds.), *Oxford Handbook of Leadership and Organizations*. NY: Oxford University Press, 2014, pp. 57 – 72.

John M. Bryson, Barbara C. Crosby, and Melissa M. Stone. Designing and Strategically Managing Cross-Sector Collaborations. In Michael J. Fratantuono and David M. Sarcone, eds., *The U.S.-India Relationship: Cross-Sector Collaboration to Promote Sustainable Development*. Carlisle, PA: Strategic Studies Institute, U.S. Army War College, 2014.

John M. Bryson and Barbara C. Crosby. Managing Stakeholders in the Change and Innovation Process. In Stephen Osborne and Louise Brown eds. *Managing Public-Sector Innovation*. London: Routledge, 2013, pp.118- 141.

\*Melissa M. Stone, Barbara C. Crosby, and John M. Bryson, Adaptive governance in collaborations: Design propositions from research and practice. In Chris Cornforth and William Brown, eds. *Nonprofit Governance: Innovative Approaches and Perspectives*. Oxford, UK: Routledge, 2013, pp. 249 – 271.

\*André L. Delbecq, John M. Bryson, and Andrew H. Van de Ven. University Governance: Lessons From an Innovative Design for Collaboration. *Journal of Management Inquiry*, 2013, 22(4), pp. 382-392.

John M. Bryson, Strategic Planning and Public Management. In B. Guy Peters and Jon Pierre, eds. *The Sage Handbook of Public Administration*. Thousand Oaks, CA: SAGE, 2013.

John M. Bryson. Stimulating Strategic Thinking Acting and Learning in a Strategic Planning Class. In Duin, A. H., Nater, E., & Anklesaria, F.. eds. *Cultivating Change in the Academy: 50 Stories from the Digital Frontlines*, 2013. Accessible at: <https://cultivatingchange.wp.d.umn.edu/>.

\*John M. Bryson, Kathryn S. Quick, Carissa Schievely Slotterback, and Barbara C. Crosby. Designing Public Participation Processes. *Public Administration Review*, 2013, 73(1), pp. 23-34.



- Barbara C. Crosby and John M. Bryson. Integrative Leadership and Policy Change: A Hybrid Relational View. In Sonia Ospina & Mary Uhl-Bien (Eds.), *Advancing Relational Leadership: A Conversation Among Perspectives*. Charlotte, NC: Information Age, 2012, pp. 303-334.
- Barbara C. Crosby and John M. Bryson. A Leadership Framework for Cross-Sector Collaboration. In Patricia W. Ingraham and Soonhee Kim, eds. *Public Sector Human Resource Management*. Thousand Oaks, CA: SAGE, 2012.
- John M. Bryson. Performance Information Use and Accountability: Commentary. *Public Administration Review*, 72(Special Issue), pp. S105-S107.
- John M. Bryson, Clarifying Organizational Mandates and Mission, a chapter from John M. Bryson. *Strategic Planning for Public and Nonprofit Organizations, 4th Edition*. San Francisco, CA: Jossey-Bass, 2011. Reprinted in *Global Business and Organizational Excellence*, 2011, 31(4), pp. 59 – 84.
- \*John M. Bryson, Michael Q. Patton, and Ruth A. Bowman. Working with Evaluation Stakeholders: A Rationale, Step-Wise Approach, and Toolkit, *Evaluation and Program Planning*, 2011, 34, pp. 1-12.
- \*Barbara C. Crosby, John M. Bryson, and Melissa M. Stone, Governing Public-Nonprofit Collaborations: Understanding Their Complexity and the Implications for Research. *Voluntary Sector Review*, 2010, 1, pp. 309-334.
- Barbara C. Crosby and John M. Bryson, Special Issue on Integrative Leadership Overview, Public Integrative Leadership: Multiple Turns of the Kaleidoscope. *Leadership Quarterly*. 2010, 21, pp. 205 – 208.
- \*Barbara C. Crosby and John M. Bryson, Integrative Leadership and the Creation and Maintenance of Cross-Sector Collaboration. *Leadership Quarterly*, 2010, 21, pp. 211-230.
- Barbara C. Crosby, John M. Bryson and Melissa M. Stone, Leading across Frontiers: How Visionary Leaders Integrate People, Processes, Structures and Resources. In Stephen Osborne, ed. *The New Public Governance? Critical Perspectives and Future Directions*, 2010, Oxford, UK: Routledge, pp. 200-222.
- John M. Bryson and Michael Q. Patton, Analyzing and Engaging Stakeholders. In Joseph S. Wholey, Harry P. Hatry and Kathryn E. Newcomer, eds. *The Handbook of Practical Program Evaluation, Third Edition*. San Francisco, CA: Jossey-Bass, 2010, pp. 30 - 54).
- John M. Bryson, The Strategy Change Cycle: An Effective Strategic Planning Approach for Nonprofit Organizations. In D. R. Renz (Eds.), *Jossey-Bass Handbook of Nonprofit Leadership and Management, 3rd Edition*, San Francisco, CA: Jossey-Bass, 2010, pp. 230 - 261.
- John M. Bryson. The Strategy Change Cycle: An Effective Strategic Planning Approach for Nonprofit Organizations. In James L. Perry, ed., *The Jossey-Bass Reader on Nonprofit and Public Leadership*. San Francisco, CA: Jossey-Bass, 2010, pp. 183 -221.

\*John M. Bryson, The Future of Public and Nonprofit Strategic Planning, *Public Administration Review*, 70, Supplement. S255 - S267.

-- Reprinted in the *Public Administration Review* Virtual Issue on Nonprofit Organizations, 2012.

\*John M. Bryson, Frances S. Berry, and Kaifeng Yang, The State of Public Strategic Management Research: A Selective Literature Review and Set of Future Directions, *American Review of Public Administration*, 2010, 40, 495-521.

\*John M. Bryson, Barbara C. Crosby, and John K. Bryson, Understanding Strategic Planning and the Formulation and Implementation of Strategic Plans as a Way of Knowing: The Contributions of Actor-Network Theory, *International Public Management Journal*, 2009, 12(2), pp. 172 – 207, with supplemental materials available through the publisher’s website. This has been the most downloaded article from *IPMJ* each year since it was published.

\*Colin Eden, Fran Ackermann, John M. Bryson, George P. Richardson, David F. Anderson, and Charles B. Finn, Integrating Modes of Policy Analysis and Strategic Management Practice: Requisite Elements and Dilemmas, *Journal of the Operational Research Society*, 2009, 60(1) pp. 2 – 13.

John M. Bryson and Barbara C. Crosby, Failing Into Collaboration Successfully, in Rosemary O’Leary and Lisa Blomgren Bingham, eds., *Big Ideas in Collaborative Public Management*. Armonk, NY: M. E. Sharpe, 2008, pp. 55 – 75.

\*John M. Bryson, Fran Ackermann, and Colin Eden, Putting the Resource-Based View of Strategy and Distinctive Competencies to Work in Public Organizations, *Public Administration Review*, 67(4), 2007, pp. 702 – 717.

-- Reprinted in the *Public Administration Review* Virtual Issue on Nonprofit Organizations, 2012.

Barbara C. Crosby and John M. Bryson, Leadership for the Common Good: Creating Regimes of Mutual Gain, in Ricardo Morse, Morgan Kinghorn, and Terry Buss, eds., *Transforming Public Leadership for the 21<sup>st</sup> Century*, Washington, DC, and New York: National Academy of Public Administration and M. E. Sharpe, 2007, pp. 185-202.

\*John M. Bryson, Barbara C. Crosby, and Melissa Middleton Stone. The Design and Implementation of Cross-Sector Collaborations: Propositions from the Literature. *Public Administration Review*, 66, Special Issue, 2006, pp. 44 – 55. This article was named to the list of “the 75 most influential articles published in *Public Administration Review* since its inception in 1940.”

\*David F. Andersen, John M. Bryson, George P. Richardson, Fran Ackermann, Colin Eden, and Charles B. Finn, Integrating Modes of Systems Thinking into Strategic Planning Education and Practice, *Journal of Public Affairs Education*, 12(3), 2006, pp. 265-293.

John M. Bryson and Barbara C. Crosby, Leadership and the Creation of Cultures of Collaboration, in Sandor Schuman, ed., *Creating a Culture of Collaboration*, San Francisco, CA: Jossey-Bass, 2006, pp. 367-396.

- \*Barbara C. Crosby and John M. Bryson. Challenges of Introducing Leadership into the Public Affairs Curriculum: The Case of the Humphrey Institute. *Journal of Public Affairs Education*, 11(1), 2005, pp. 193-205.
- \*Barbara C. Crosby and John M. Bryson. A Leadership Framework for Cross-Sector Collaboration, *Public Management Review*, 7(2), 2005, pp. 177-201.
- John M. Bryson, The Strategy Change Cycle: An Effective Strategic Planning Approach for Nonprofit Organizations, in Robert D. Herman and Associates, *The Jossey-Bass Handbook of Nonprofit Leadership and Management, Second Edition*, San Francisco, CA: Jossey-Bass, 2005, pp. 171-203.
- \*John M. Bryson, What To Do When Stakeholders Matter: Stakeholder Identification and Analysis Techniques, *Public Management Review*, 6(1) 2004, pp. 21-53. This article was named Best Article in Volume 6 by the editorial board of *PMR*. It has been the first or second most-downloaded articles each year since it was published.
- Reprinted in Rhonda Phillips and Patsy Kraeger, eds. *Community Planning and Development: Critical Concepts in Built Environment*, New York: Routledge, 2017
- John M. Bryson, Commentary on John Friedmann, Spatial Strategic Planning and the Longer Range, *Planning Theory and Practice*, 5(1), 2004, pp. 49-67.
- John M. Bryson, Fran Ackermann, and Colin Eden, Contributions of *Planning Under Pressure*, *Planning Theory*, 3(3), 2004, pp. 201-210.
- Barbara C. Crosby and John M. Bryson. Leadership for the Common Good. In George R. Goethals, Georgia J. Sorenson, and James McGregor Burns, eds., *The Encyclopedia of Leadership*, Thousand Oaks, CA: SAGE/Berkshire Publishing, 2004, pp. 853-858.
- Barbara C. Crosby and John M. Bryson, A Leadership Framework for Cross-Sector Collaboration, in Gyorgy Jenei, Kate McLaughlin, Karoly Mike, and Stephen P. Osborne, eds., *Challenges of Public Management Reforms: Theoretical Perspectives and Recommendations*. Budapest, Hungary: Budapest University of Economic Sciences and Public Administration, 2004, pp. 235-261.
- Barbara C. Crosby, John M. Bryson, and Karen J. Lokkesmoe. Leading for the Common Good in a Shared-Power World. In Nancy S. Huber and J. Thomas Wren, eds., *Building Leadership Bridges 2004*, College Park, MD: International Leadership Association/James MacGregor Burns Academy of Leadership, University of Maryland, 2004, pp. 29-42.
- \*John M. Bryson, The Amherst H. Wilder Foundation Case (A), (B), and Teaching Note, *Journal of Public Affairs Education*, 9(2), 2003, pp. 193-220.
- John M. Bryson and Barbara C. Crosby. Retreats to Prepare Mission and Vision Statements. In Carol Weisman, ed., *Secrets of Successful Retreats*, St. Louis, MO: F. E. Robbins, 2003, pp. 119-144.
- John M. Bryson, Strategic Planning and Management, in B. Guy Peters and Jon Pierre, eds., *Handbook of*

*Public Administration*, London: Sage, 2003, pp. 38-47. (This to book was named an Outstanding Academic Title by the Association of College and Research Libraries.)

\*John M. Bryson, Gary L. Cunningham, and Karen J. Lokkesmoe. What To Do When Stakeholders Matter: The Case of Problem Formulation for the African American Men Project of Hennepin County, Minnesota, *Public Administration Review*, 62(5), 2002, pp. 568-584.

John M. Bryson. Strategic Planning for Public and Nonprofit Purposes In Neil Smelser, ed., *International Encyclopedia of the Behavioral and Social Sciences*, Oxford: Pergamon, 2002, pp. 15,145-15,151.

John M. Bryson, Strategic Planning for Public and Nonprofit Purposes, Neil Smelser, ed., *International Encyclopedia of the Behavioral and Social Sciences*, Oxford: Pergamon, 2002, pp. 15,145-15,151.

\*John M. Bryson, Michael Gibbons, and Gary Shaye, Enterprise Schemes for Nonprofit Survival, Growth and Effectiveness. *Nonprofit Management and Leadership*, 11(13), 2001, pp. 271-288.

\*William Y. Frentzel, John M. Bryson, and Barbara C. Crosby, Strategic Management in the Military: The U.S. Naval Security Group Changes Its Strategy, 1992-1998. *Long Range Planning*, 33, 2000, pp. 402-429.

\*John M. Bryson and Sharon B. Anderson. Applying Large-Group Interaction Methods in the Planning and Implementation of Major Change Efforts. *Public Administration Review*, 60(2), 2000, pp. 143-162.

-- Reprinted in Michael Leary, Bill Dermody, and Ann Markusen, eds., *Envisioning Cities and Regions: A Celebratory Anthology on Planning by the University of Minnesota Faculty*, Minneapolis, MN: Hubert H. Humphrey Institute of Public Affairs, Master of Urban and Regional Planning Program, 2000, pp. 279-297

John M. Bryson, Strategic Planning and Management for Public and Nonprofit Organizations in the United States, in Willem. Salet and Andreas Faludi, eds., *The Revival of Strategic Spatial Planning*, Amsterdam: Royal Netherlands Academy of Arts and Sciences, 2000, pp. 205-17.

Melissa M. Stone and John M. Bryson, Strategic Management in the Nonprofit Sector, in Jack Rabin, Gerald Miller, and W. Bartley Hildreth, eds., *Handbook of Strategic Management*, New York: Marcel Dekker, 2000, pp. 749-62.

\*Fred Niederman and John M. Bryson, The Influence of Computer-Based Meeting Support on Process and Outcomes for a Divisional Coordinating Group, *Group Decision and Negotiation*, 1998, pp. 293-325.

John M. Bryson. Approaches to Strategic Planning. In Jay Shafritz, ed., *International Encyclopedia of Public Policy and Administration*, New York, NY: Holt and Co., 1998, pp. 2,160-2,169.

-- Reprinted in J. Steven Ott, *Understanding Nonprofit Organizations*, Boulder, CO: Westview Press, 2001, pp. 131-141.

-- Reprinted as Strategic Planning, in J. Shafritz, ed., *Defining Public Administration*, Boulder, CO: Westview, 2000, pp. 208-229.

Jim Perry, Sharon Anderson, Pam Davis, and John Bryson, A Team-Based Approach to Graduate Education: The Minnesota Model, in J. Moxon and P. Strachan, eds., *Managing Green Teams, Environmental Change in Organisations and Networks*, Sheffield, England: Greenleaf Publishing, 1998, pp. 48-60.

Geoffrey G. Bell, Philip Bromiley, and John M. Bryson. Spinning a Decision-Making Web: The Relationship Among Decision Making Context, Content, Process and Outcomes. In V. Papadakis and P. Barwise, eds., *Strategic Decisions: Context, Process, and Outcomes*. Norwell, MA: Kluwer Academic Publisher, 1997, pp. 163-178.

John M. Bryson and Barbara C. Crosby. Leadership Roles in Strategic Planning. In Jay Shafritz, ed., *International Encyclopedia of Public Policy and Administration*, New York, NY: Holt and Co., 1997, pp.

John M. Bryson and William D. Roering. Understanding Approaches to Strategic Planning, in James Perry, ed., *Handbook of Public Administration, Second Edition*, San Francisco, CA: Jossey-Bass, 1996, pp. 479-498.

John M. Bryson, Attore Pubblico e Pianificazione Strategica, in Fausto Curti and Maria Cristina Gibelli, eds., *Pianificazione Strategica e Gestione Della Sviluppo Urbano*. Florence, Italy: Alinea Editrice, 1996, pp. 55-81.

John M. Bryson and Barbara C. Crosby. Planning and the Design and Use of Forums, Arenas, and Courts. In R. Burchell, S. Mandelbaum, and L. Mazza, eds., *Planning Theory for the Next Century*, New Brunswick, NJ: Rutgers University/CUPR Press, 1996, pp. 462-482.

John M. Bryson, Fran Ackermann, Colin Eden, and Charles B. Finn. Critical Incidents and Emergent Issues in Managing Large-Scale Change Efforts. In Don Kettl and H. Brinton Milward, eds., *The State of Public Management*, Baltimore, MD: Johns Hopkins University Press, 1996, pp. 267-285.

John M. Bryson and Charles B. Finn. Creating the Future Together: Developing and Using Shared Strategy Maps. In Arie Halachmi and Geert Bouckaert, eds., *The Enduring Challenges in Public Management*, San Francisco, CA: Jossey-Bass, 1995, pp. 247-280.

Barbara C. Crosby and John M. Bryson. The Twin Cities Metropolitan Council. in James Sharpe, ed., *The Government of World Cities: The Future of the Metro Model*, New York, NY: John Wiley, 1995, pp. 91-109.

John M. Bryson. Strategic Planning and Action Planning for Nonprofit Organizations. In Robert D. Herman, ed., *Handbook of Nonprofit Organization and Management*, San Francisco, CA: Jossey-Bass, 1994, pp. 154-183.

\*John M. Bryson and Philip Bromiley. Critical Factors Affecting the Planning and Implementation of Major Projects. *Strategic Management Journal*, 14, 1993, pp. 319-337.

\*John M. Bryson and Barbara C. Crosby, Policy Planning and the Design and Use of Forums, Arenas, and Courts, *Environment and Planning B: Planning and Design*, 20, 1993, pp. 175-194.

John M. Bryson and Barbara C. Crosby. Policy Planning and the Design and Use of Forums, Arenas, and Courts. In Barry Bozeman, ed., *Public Management Theory*, San Francisco, CA: Jossey-Bass, 1993, pp. 323-344.

John M. Bryson and Robert C. Einsweiler, Introduction (pp. 1-23) and Conclusions (pp.367-385) in J. M. Bryson and R. C. Einsweiler, eds., *Shared Power: What Is It? How Does It Work? How Can We Make It Work Better?* Lanham, MD: University Press of America, 1991

\*John M. Bryson and Barbara C. Crosby. Fighting the Not-In-My Backyard Syndrome in Minneapolis and accompanying teaching note, *Journal of Planning Education and Research*, 11, 1991, pp. 66-74.

\*John M. Bryson and Peter S. Ring. A Transaction-Based Approach to Policy Intervention, *Policy Sciences*, 23, 1990, pp. 205-229.

\*John M. Bryson, Philip Bromiley, and Yoon Soo Jung. Influences of Context and Process on Project Planning Success. *Journal of Planning Education and Research*, 9(3), 1990, pp. 183-195. This article received the Chester Rapkin Award for the best article in Volume 9 of the *JPER* from the Association of Collegiate Schools of Planning.

Response to a Letter to the Editor: Philip Bromiley and John M. Bryson, Response, *Journal of Planning Education and Research*, 20

\*John M. Bryson and Barbara C. Crosby. Closing Public Schools in Minneapolis and accompanying teaching note. *Journal of Planning Education and Research*, 9(1), 1990, pp. 67-78.

\*John M. Bryson and Barbara C. Crosby. Finding a Home For Minnesota's Hazardous Wastes and accompanying teaching note. *Journal of Planning Education and Research*, 8(2), 1989, pp. 115-24.

-- Earlier versions of the above three cases (1989, 1990 and 1991) by Barbara Crosby and me were published in *Curriculum Materials for the Program in Professional Education*, National Institute for Dispute Resolution, Washington, D.C.

\*John M. Bryson and Barbara C. Crosby. The Design and Use of Strategic Planning Arenas. *Planning Outlook*, 32(1), 1989, pp. 5-13.

John M. Bryson and William D. Roering. Mobilizing Innovation Efforts: The Case of Government Strategic Planning, in A. Van de Ven, H. Angle and M. S. Poole, eds. *Research on the Management of Innovation*. Cambridge, Ballinger, 1989, pp. 583-610. This book was nominated for the 1991 George W. Terry Book Award given by the Academy of Management. It also received an Honorable Mention in the Business and Management Category of the 1989 Professional and Scholarly Awards given by the Association of American Publishers.

\*John M. Bryson and William D. Roering, Initiation of Strategic Planning by Governments, *Public Administration Review*, 48(6), 1988, pp. 995-1004. This article was named to the list of “the 75 most influential articles published in *Public Administration Review* since its inception in 1940.”

-- Reprinted in Robert L. Kemp, ed., *Strategic Planning for Local Government, A Handbook for Officials and Citizens*, Jefferson, NC: McFarland, 1993.

-- Reprinted in Howard R. Balanoff, ed., *Public Administration 91/92*. Guildford, CT: Dushkin, 1991, pp. 118-27.

\*John M. Bryson, Strategic Planning: Big Wins and Small Wins, *Public Money and Management*, 8(3), 1988, pp. 11-15.

John M. Bryson, A Strategic Planning Process for Public and Nonprofit Organizations, *Long Range Planning*, 21(1), 1988, pp. 73-81.

-- Reprinted in J. M. Bryson, ed., *Strategic Management in Public and Voluntary Services: A Reader*, Oxford, England: Elsevier, 2000.

-- Reprinted in J. M. Bryson, ed., *Strategic Planning for Public Service and Non-Profit Organizations*, Tarrytown, NY: Pergamon, 1993.

John M. Bryson and Robert C. Einsweiler. Introduction (pp. 1-14) and The Future of Strategic Planning for Public Purposes. In J. M. Bryson and R. E. Einsweiler, eds., *Strategic Planning -- Threats and Opportunities for Planners*, Chicago, IL: Planners Press, 1988, pp. 216-30.

\*Kimberly B. Boal and John M. Bryson. Representation, Testing and Policy Implications of Planning Processes, *Strategic Management Journal*, 8(3), 1987, pp. 211-231.

\*John M. Bryson and William D. Roering, Applying Private Sector Strategic Planning to the Public Sector, *Journal of the American Planning Association*, 53(1), 1987, pp. 9-22. (This article was named Best Article in Volume 53 of the *JAPA* by the American Planning Association.)

-- Reprinted in R. L. Kemp, ed., *Strategic Planning for Local Government, A Handbook for Officials and Citizens*, Jefferson, NC: McFarland, 1993.

-- Reprinted in J. M. Bryson and R. C. Einsweiler, eds., *Strategic Planning -- Threats and Opportunities for Planners*, Chicago, IL: Planners Press of the American Planning Association, 1988, pp. 15-34.

\*John M. Bryson, Paula J. King, William D. Roering, and Andrew H. Van de Ven. Strategic Management at the Amherst H. Wilder Foundation, *Journal of Management Case Studies*, 2, 1986, pp. 118-138.

-- Reprinted in Randall S. Schuler, *Case Problems in Management and Organizational Behavior*, Fourth Edition, St. Paul, MN: West Publishing Co., 1991.

- Reprinted in Lester A. Digman, *Strategic Management: Concepts, Decisions, Cases*, Second Edition, Homewood, IL: Richard D. Irwin, 1990.
- Reprinted in J. A. Pearce II, and R. B. Robinson, Jr., *Strategic Management: Strategy Formulation and Implementation*, Third Edition, Homewood, IL: R. D. Irwin, 1988.
- Reprinted in Hale C. Bartlett, *Cases in Strategic Management for Business*, Chicago, IL: The Dryden Press, 1988, along with Teaching Note in Instructor's Manual.
- Reprinted in Samuel C. Certo and J. Paul Peter, *Strategic Management: Concepts and Application*. New York: Random House, 1987, along with Teaching Note in Instructor's Manual.
- \*Kimberly B. Boal and John M. Bryson. Charismatic Leadership: A Phenomenological and Structural Approach. In J. G. Hunt, B. R. Balinga, H. P. Dachler and C. A. Schriesheim, eds., *Emerging Leadership Vistas*. New York: Pergamon Press, 1987, pp. 11-28.
- John M. Bryson, Andrew H. Van de Ven, and William D. Roering, Strategic Planning and the Revitalization of the Public Service, in Robert C. Denhardt, ed., *The Revitalization of the Public Service*. Columbia, MO: The University of Missouri, Extension Publications, 1987, pp. 55-75.
- Reprinted in *Revista Universidad Eafit*, Numero 69, Enero, Febrero, Marzo, 1988, pp. 23-40.
- John M. Bryson and Robert C. Einsweiler, Editors Introduction to the Strategic Planning Symposium, *Journal of the American Planning Association*, 53(1), 1987, pp. 6-8.
- John M. Bryson, R. Edward Freeman, and William D. Roering, Strategic Planning in the Public Sector: Approaches and Future Directions, in Barry Checkoway, ed., *Strategic Perspectives on Planning Practice*, Lexington, Mass.: D.C. Heath, 1986, pp. 65-85.
- \*Ian Maitland, John M. Bryson, and Andrew H. Van de Ven. Economists, Sociologists, and Opportunism, *Academy of Management Review*, 10(1), 1985, pp. 59-65.
- \*John M. Bryson and John W. Cullen. A Contingent Approach to Strategy and Tactics in Formative and Summative Evaluations, *Evaluation and Program Planning*, 7, 1984, pp. 267-290.
- \*John M. Bryson. The Policy Process and Organizational Form. *Policy Studies Journal*, 12(3), March 1984, pp. 445-463.
- John M. Bryson. Representing and Testing Procedural Planning Methods. In Ian Masser, ed. *Evaluating Urban Planning Efforts*. Aldershot, England, Gower Publishing Co., Ltd., 1983, pp. 245-268.
- John M. Bryson, Using Structure, Action and Power to Make Teacher Preparation Responsive to P.L. 94-142, in C. Sivage, J. Bryson and K. Okun, *Politics, Power and Personality: The Role of Deans in Dean's Grant Projects*, 1982, pp. 71-100. (See Books.)
- John M. Bryson and Karin Lindquist, Changing Teacher Education: Addressing the Political Difficulties,



in C. Sivage, J. Bryson and K. Okun, *Politics, Power and Personality: The Role of Deans in Dean's Grant/Projects*, 1982, pp. 101-26. (See Books.)

\*John M. Bryson. A Perspective on Planning and Crises in the Public Sector. *Strategic Management Journal*, 2 (March), 1981, pp. 181-196.

\*John M. Bryson and George Kelley. Leadership, Politics and the Functioning of Complex Organizational and Inter-organizational Networks. In A. Negandhi, G. England and B. Wilpert, eds. *The Functioning of Complex Organizations*. Cambridge, MA: Oelgeschlager, Gunn and Hain, 1981, pp. 203-236.

\*John M. Bryson, Kimberly B. Boal, Scott Poole and Caryl Terrell. A Contingent Planning Model for Programs and Projects. *Project Management Quarterly*, 10(1), June 1979, pp. 19-29.

\*John M. Bryson and Andre L. Delbecq. A Contingent Approach to Strategy and Tactics in Project Planning. *Journal of the American Planning Association*, 45(2), April 1979, pp. 167-179. (This article is based on Bryson's doctoral dissertation, which won the General Electric Award for Outstanding Research in Strategic Planning.)

-- Reprinted in Janet Kraegel, ed., *Planning Strategies for Nurse Managers*. Rockville, MD: Aspen Systems Corporation, 1983, pp. 248-273.

\*John M. Bryson and George Kelley. A Political Perspective on Leadership Emergence, Stability, and Change in Organizational Networks, *Academy of Management Review*, 3(4), October 1978, pp. 713-723.

\*John M. Bryson. A Case Study in the Planning and Implementation of a Growth Management System. *Planning and Administration*, 5(2), Autumn 1978, pp. 53-63.

### **Papers in Refereed Conference Proceedings**

\*David F Andersen, John M. Bryson, George P. Richardson, Fran Ackermann, Colin Eden, and Charles B. Finn. Integrating Modes of System Thinking into Strategic Planning Education and Practice: The TPI Approach, a paper presented in the Management Education and Development Division of the Academy of Management Annual Conference, Atlanta, GA, August 14 – 16, 2006; this paper was named a Best Conference Paper. An earlier version (non-refereed) was presented at the Annual Conference of the National Association of Schools of Public Affairs and Education, Washington, DC, October 13-15, 2005.

\*John M. Bryson and Barbara C. Crosby. Leadership for the Common Good: Creating Cross-Sector Regimes of Mutual Gain, a paper presented at the 8<sup>th</sup> National Public Management Research Conference, University of Southern California, Los Angeles, CA, September 30 – October 1, 2005 (non-refereed). Earlier versions presented at the Annual Conference of the Academy of Management, Honolulu, HI, August 5-10, 2005 (refereed); and at the Center for Organizational Research, University of California – Irvine, Irvine, CA, January 28, 2005 (non-refereed).

\*John M. Bryson, Fran Ackermann, and Colin Eden. Identifying and Making Use of Distinctive

- Competencies in Public Organizations, a paper presented at the Annual Conference of the Academy of Management, Honolulu, HI, August 5-1-, 2005.
- \*William D. Roering, Mary L. Nichols, and John M. Bryson, An Investigation of the Multi-Dimensional Relationship Between Context and Process in Strategic Management: A Quasi-Experimental Approach, in M. Showalter, ed., *Proceedings of the 1994 Annual Meeting of the Decision Sciences Institute*, Honolulu, Hawaii, November 21-23, 1994.
- \*Fran Ackermann, John M. Bryson, Colin Eden, and Charles Finn, Critical Incidents and Emergent Issues in the Management of Large-Scale Change Efforts, a paper presented at the Annual Conference of the Academy of Management, Las Vegas, NV, August 9-12, 1992.
- \*Kimberly B. Boal and John M. Bryson, Charismatic Leadership: A Phenomenological and Structural Approach, a paper presented at the Annual Conference of the Academy of Management, Boston, Massachusetts, August 1984; and at the Eighth Biennial Leadership Symposium, College of Business Administration, Texas Tech University, Lubbock, TX, July 23-27, 1985.
- \*Kimberly B. Boal and John M. Bryson, Representing, Testing and Policy Implications of Procedural Planning Methods, a paper presented at the Annual Conference of the Academy of Management, Dallas, Texas, August 1983, and at the 1983 Conference of the Association of Collegiate Schools of Planning, San Francisco, California, October 1983.
- \*John M. Bryson, A Framework for Studying the Major Experiment in Metropolitan Growth Management in the United States, in Edwin L. Miller, ed., *Proceedings of the 22nd Annual Conference of the Midwest Division of the Academy of Management*, School of Business, Cleveland State University, Cleveland, Ohio. April 19-21, 1979, pp. 102-117.
- \*John M. Bryson, A Framework for Studying the Preparation and Implementation of Health Systems Plans and Annual Implementation Plans as required by P.L. 93-641, the National Health Planning and Resources Development Act of 1974, presented at the 40th Annual Meeting of the Academy of Management, Detroit, Michigan, August 10-13, 1980.
- \*John M. Bryson, The Role of Forums, Arenas and Courts in Organizational Design and Change, presented at the Fall 1981 conference of The Institute for Management Science, Houston, Texas, October 4-6, 1981. (This paper was a finalist in the Annual International Prize Competition for the Most Original New Idea in Organizational Analysis and Design, sponsored by TIMS.
- \*John M. Bryson and Andre' L. Delbecq, A Contingent Approach to Strategic and Tactical Choices in Program Planning, in Charles N. Greene and Philip H. Birnbaum, eds., *Proceedings of the 21st Annual Conference of the Midwest Division of the Academy of Management*. School of Business, Indiana University, Bloomington, Indiana. March 30-April 1, 1978, pp. 18-31
- \*John M. Bryson and Kimberly B. Boal, Strategic Management in a Metropolitan Area: The Implementation of Minnesota's Metropolitan Land Planning Act of 1976, in Kae H. Chung, ed. *Academy of Management Proceedings 1983*, pp. 332-336. (This article won the Best Paper Award in the Public Sector Division at the Academy of Management's 43rd Annual Meeting.)

\*John M. Bryson and Kimberly B. Boal, Strategic Management in a Metropolitan Area: The Implementation of Minnesota's Metropolitan Land Planning Act of 1976, in Kae H. Chung, ed. *Academy of Management Proceedings 1983*, pp. 332-336. (This article won the Best Paper Award in the Public Sector Division at the Academy of Management's 43rd Annual Meeting.)

### **Scholarly presentations not already reported above under refereed conference proceedings**

Danbi Seo, John M. Bryson, and Barbara C. Crosby, How Do You Set the Stage: Resourcing in the Early Stages of Collaboration. A paper presented at the annual conference of the Association for Research on Nonprofit and Voluntary Action, Austin, TX, November 15 – 17, 2018.

John M. Bryson, Barbara C. Crosby, and Danbi Seo, The Emergence of Collective Leadership in Collaborations: Probing the Thinking of a 'Monomaniac with a Mission.' A paper presented at the Co-Lead Network Conference, McGill University, Montreal, Canada, May 1-3, 2018.

Danbi Seo, John M. Bryson, and Barbara C. Crosby, Laying the Groundwork for Collective Leadership: Resources and Resourcing in the Early Stages of Collaboration. A paper presented at the Co-Lead Network Conference, McGill University, Montreal, Canada, May 1-3, 2018.

Barbara C. Crosby and John M. Bryson, Why Leadership of Public Leadership Research Matters: And What to Do about It. Keynotes presentation at the Second Annual Public and Political Leadership Conference, The Open University, Milton Keynes, UK, April 6-7, 2017.

Stephen B. Page, Melissa Middleton Stone, John M. Bryson, and Barbara C. Crosby, Coping with Value Conflicts in Inter-Organizational Collaborations. A paper presented at the Public Management Research Association Conference, Aarhus University, Aarhus, Denmark, June 23-24, 2016.

John M. Bryson, Melissa Middleton Stone, Barbara C. Crosby, Stephen B. Page, and Danbi Seo, Managing Persistent Tensions: Practicing Ambidexterity in Collaborations. A paper presented at the Public Management Research Association Conference, Aarhus University, Aarhus, Denmark, June 23-24, 2016, A previous version of the paper was presented at the at the 5th International Symposium on Cross-Sector Social Interactions, Toronto, April 17-19, 2016.

John M. Bryson, Fran Ackermann, and Colin Eden, Figuring out Collaborative Advantage: The Contributions of Goal Categories and Visual Strategy Mapping. An invited presentation to the Department of Society and Globalization, Roskilde University, Roskilde, Denmark, June 30, 2015.

John M. Bryson, Barbara C. Crosby, and Melissa Middleton Stone, Integrative Leadership and Collaboration. An invited presentation to the Department of Society and Globalization, Roskilde University, Roskilde, Denmark, June 30, 2015.

John M. Bryson, Fran Ackermann, and Colin Eden, Figuring out Collaborative Advantage: The Contributions of Goal Categories and Visual Strategy Mapping. A paper presented at the annual conference of the International Public Management Research Association, Birmingham, UK,

John M. Bryson, Strategic Thinking, a presentation to the University of Minnesota's Institute for Advanced Study, September 25, 2014.

John M. Bryson, Barbara C. Crosby and Melissa Middleton Stone, Design and Implementation of Cross-Sector Collaboration: What We Know Now that We Didn't Know Eight Years Ago, Invited paper presented at a panel featuring the best of the top 75 articles published in Public Administration Review over the last 75 years, American Society of Public Administration, annual conference,

Washington, DC, March 13-18, 2014.

John M. Bryson, Civic Engagement and Public Administration Research. A presentation summarizing what is known about civic engagement and public administration and what an agenda for future of research and practice might be. American Society of Public Administration, annual conference, Washington, DC, March 13-18, 2014.

John M. Bryson and Barbara C. Crosby. Public Value Governance: Moving Beyond Public Administration and the New Public Management. Monroe-Paine Seminar, Truman School of Public Affairs, University of Missouri, Columbia, March 6, 2014.

John M. Bryson and Barbara C. Crosby. Achieving Possibility in Impossible Dreams: Cross-Sector Collaboration and Integrative Leadership. Monroe-Paine Lecture, Truman School of Public Affairs, University of Missouri, Columbia, March 6, 2014.

Stephen Page, Melissa Middleton Stone, John M. Bryson and Barbara C. Crosby. Theories and Measures of Public Value Created by Cross-Sector Collaboration. A paper presented at the Public Management Research Association conference, June 21, 2013, Madison, WI).

John M. Bryson, Barbara C. Crosby, and Melissa Middleton Stone, Designing and Strategically Managing Cross-Sector Collaborations: Propositions from the Literature and Three Longitudinal Studies, presented at workshop entitled The United States-India Relationship in the 21st Century: Challenges for Strategic Leaders; Opportunities for Cross-Sector Collaboration to Promote Sustainable Development, co-sponsored by Dickinson College and the US Army War College's Strategic Studies Institute, March 12-14, 2013, Carlisle, PA.

John M. Bryson and Ruth A. Bowman. An Approach to Thinking Evaluatively. A presentation at the American Evaluation Association annual conference, Minneapolis, MN, October 25, 2012.

Melissa Middleton Stone, Barbara C. Crosby, and John M. Bryson. Public Value Creation in Collaborative Cross-Sector Settings: Toward a Theoretical and Practical Understanding. A paper presented at a Center for Integrative Leadership conference, Minneapolis, Sept. 20-22, 2012.

Hal Rainey, Kimberly Boal, John M. Bryson, and Meriem Dodge. Leadership and Motivation in the Public and Private Sectors, a paper presented in the panel, Private and Public Differences? Examining the Meaning of Sector in Motivation and Leadership. Academy of Management Annual Conference, Boston, MA: August 2 - 7, 2012.

John M. Bryson, A Methodology for Discerning What the Public Values: The Case of a Collaborative Regional Geographic Information System, a paper presented at the Public Value Consortium Biennial Workshop, University of Illinois at Chicago, June 2-4, 2012.

Discussant at the George Frederickson Festschrift, University of Kansas, Lawrence, April 12 - 13, 2012. The conference involved a series of papers and discussions to celebrate career of a leading scholar and activist in field of public administration. Papers and commentary appears in *Public Administration Review*,

Fran Ackermann, John M. Bryson and Colin Eden. Facilitating the Development of Effective Strategies by Management Teams: The Role of Visual Strategy Mapping, an interactive presentation in the

Managerial and Organizational Cognition Division at the Academy of Management Annual Conference, Philadelphia, PA, August 2, 2014.

John M. Bryson and Barbara C. Crosby, Cross-Sector Collaboration, a presentation at the London School of Economics and Political Science, October 21, 2011.

John M. Bryson, Kathryn S. Quick, Carissa Schively Slotterback, and Barbara C. Crosby, Designing Public Participation Processes, a paper presented at the annual conference of the Association for Public Policy Analysis and Management, Washington, DC, November 3 – 5, 2011.

John M. Bryson, Barbara C. Crosby, Kathryn S Quick, and Carissa Schively Slotterback, Leadership and the Design of Public Participation Processes, a paper presented at the annual conference of the International Leadership Association, London, England, October 27-29, 2011.

John M. Bryson, Barbara C. Crosby, Melissa M. Stone, and Emily Saunoi-Sandgren, Dynamics of Cross-Sector Collaboration: Minnesota's Urban Partnership Agreement from Start to Finish, a paper presented at the National Public Management Research Conference, The Maxwell School, Syracuse University, Syracuse, NY, June 1-3, 2011.

John M. Bryson John M. Bryson, Barbara, C. Crosby, and Melissa M. Stone, Leadership in Top-Down, Bottom-Up, and 'Tweener' Cross-Sector Collaborations, a paper presented at the annual conference of the American Society for Public Administration, March 10-15, 2011,

John M. Bryson, Barbara C. Crosby, Melissa M. Stone, and Emily Saunoi-Sandgren, Dynamics of Cross-Sector Collaboration; The Case of the Minnesota Urban Partnership Agreement, Association of Collegiate Schools of Planning, October 8, 2010.

John M. Bryson and Barbara C. Crosby, A Decade of Change at the Humphrey School of Public Affairs, a presentation at the National Association of Schools of Public Affairs and Planning, Las Vegas, NV, October 1, 2010.

John M. Bryson and Barbara C. Crosby, Deriving Research Output from Enterprise Activities, a workshop for British Academy of Management, London, June 29, 2010.

John M. Bryson and Barbara C. Crosby, The Practices of Integrative Leadership, a presentation at the Open University Business School, Milton Keynes, UK, June 25, 2010.

John M. Bryson and Barbara C. Crosby, Practice of Integrative Leadership, Distinguished Lecture Series, University of Edinburgh Business School, Edinburgh, Scotland, February 4, 2010.

John M. Bryson, Strategic Planning as a Design Science, a presentation at the London School of Economics and Political Science, Department of Management, January 13, 2010.

Barbara C. Crosby and John M. Bryson, Crossing Boundaries to Make the Good More Common, presented at the annual conference of the International Leadership Association, Prague, Czech Republic, November 10, 2009.

Barbara C. Crosby and John M. Bryson, Social Change Leadership for the Common Good, a presentation at the Social Change Organizations and Public Leadership Symposium, Wagner School of Public Affairs, New York University, February 18-20, 2009.

John M. Bryson, Bridging the Academic – Practitioner Divide, presented at the annual conference of the American Society for Public Administration, Miami, FL, March 22, 2009.

John M. Bryson, Understanding Strategic Planning and the Formulation and Implementation of Strategic Plans and Performance Management Systems as a Way of Knowing, presented at the annual conference of the American Society for Public Administration, Miami, FL, March 20, 2009.

John M. Bryson, Designing Participation Processes, a paper presented at the annual conference of the American Society for Public Administration, Dallas, TX, March 8-12, 2008.

John M. Bryson and Barbara C. Crosby, Visionary Leadership Through Cognitive Mapping, a paper presented at the International Leadership Association Annual Conference, Chicago, IL, November 2-5, 2006

John M. Bryson, Barbara C. Crosby, and Jay Kiedrowski, Developing Leadership Scholarship, Education and Engagement Across the University: The Center for Integrative Leadership, a paper presented at the National Association of Schools of Public Affairs and Administration Annual Conference, Minneapolis, MN, October 19-21, 2006.

John M. Bryson, Barbara C. Crosby, and Melissa Middleton Stone, Failing Into Cross-Sector Collaboration Successfully, a paper presented at the Maxwell School conference on Collaborative Public Management and Teaching, Washington, DC, September 28-30, 2006.

John M. Bryson, Barbara C. Crosby, and Melissa Middleton Stone, Successfully Designing and Implementing Cross-Sector Collaborations: A (Very) Preliminary Test of Propositions from the Literature, a paper presented at the Annual Conference of the American Society for Public Administration, Washington, DC, March 24-27, 2006.

Colin Eden, Fran Ackermann, David F. Andersen, John M. Bryson, Charles B. Finn, and George P. Richardson, Experience in Attempting to Combine Group Support Methods, a paper presented to the Group Decision and Negotiation Conference, Karlsruhe, June 25-28, 2006; earlier versions presented at the 3<sup>rd</sup> Sino-US Conference on Public Administration, Renmin University of China, Beijing, P.R. China, June 8-9, 2006; and at the Tenth International Research Symposium on Public Management, Glasgow, Scotland, April 10-12, 2006.

Barbara C. Crosby and John M. Bryson, Challenges of Introducing Leadership into the Public Affairs Curriculum: The Case of the Humphrey Institute, a paper presented at the Annual Conference of the American Society for Public Administration, Milwaukee, WI, April 3-5, 2005.

John M. Bryson, Designing Participation Processes, a Founders' Forum presentation to the Annual Conference of the American Society for Public Administration, Portland, OR, 27-30 March, 2004.

John M. Bryson, Gary L. Cunningham, and Karen Lokkesmoe, What To Do When Stakeholders Matter: The Case of Problem Formulation for the African American Men Project of Hennepin County, Minnesota, a paper presented at the 6<sup>th</sup> National Public Management Research Conference, School of Public and Environmental Affairs, Indiana University, Bloomington, IN, October 20-21, 2001.

Charles B. Finn and John M. Bryson, Concept Mapping and Organizational Learning and Change, a paper to be presented at the 5<sup>th</sup> National Public Management Research Conference, Texas A & M

University, College Station, TX, December 3-4, 1999.

John M. Bryson, Strategic Planning and Management for Public and Nonprofit Organizations in the United States, presented at the academic colloquium on the Revival of Spatial Strategic Planning, sponsored by the Royal Netherlands Academy of Arts and Sciences, Amsterdam, February 25-26, 1999.

John M. Bryson, Michael Gibbons, and Gary Shaye, Strategic Change at Save the Children, presented at the Social Enterprise Forum on Nonprofit Strategy at the Harvard Business School, Cambridge, MA, November 12-14, 1998.

John M. Bryson, Implementing Strategies and Plans, in R. Boyle and T. McNamara, eds., *From Intent to Action, Proceedings of the 1996 Irish Institute of Public Administration National Conference*, Dublin, Ireland, June 21, 1996, pp.

John M. Bryson and Colin Eden, Pathways to Collaboration, a paper presented at the Second European Conference on Collaboration, University of Strathclyde, Glasgow, Scotland, June 22-24, 1995.

John M. Bryson, Strategic Planning Systems, a paper presented at an international invitational conference on Strategic Approaches to Planning: Towards Shared Urban Policies at the Politecnico di Milano, Milan, Italy, March 16-17, 1995; and at the Istituto Universitario di Architettura di Venezia, Dipartimento di Analisi Economica e Sociale del Territorio, Venice, Italy, March 20, 1995.

John M. Bryson and Peter Smith Ring, Strategic Planning Systems and the Governance of Public Policy Creation and Implementation, a paper presented at the Annual Research Conference of the Association for Public Policy Analysis and Management, Bethesda, MD, October 24-26, 1991.

John M. Bryson and Barbara C. Crosby, Policy Planning and the Design and Use of Forums, Arenas, and Courts. Presented at the Joint Congress of the Association of Collegiate Schools of Planning and the Association of European Schools of Planning, Oxford, England, July 8-12, 1991; and at the National Public Management Research Conference, The Maxwell School, Syracuse University, Syracuse, NY, September 19-21, 1991.

John M. Bryson and Philip Bromiley, The Planning and Implementation of Major Projects. Presented at the Annual Conference of the Association of Collegiate Schools of Planning, Austin, TX, November 2-4, 1990.

John M. Bryson and Todd J. Hostager, Strategic Management and the Theatrical Metaphor. Presented at the Annual Conference of the American Society for Public Administration, Portland, OR, April 17-20, 1988; and at the Annual Conference of the Association of Collegiate Schools of Planning, October 28-30, 1988.

John M. Bryson, Philip Bromiley and Yoon Soo Jung, Context, Process and Outcomes in Cases of Planned Change. Presented at the 1987 Annual Conference of the Association of Collegiate Schools of Planning, Los Angeles, CA, November 5-8, 1987.

John M. Bryson and William D. Roering, The Initiation of Government Strategic Planning. Presented at the Minnesota Innovation Research Program Conference, St. Paul, MN, May 14-15, 1987; and at the Annual Conference of the American Society for Public Administration, Portland, OR, April 17-20, 1988.

- Todd J. Hostager and John M. Bryson, *The Poetics of Innovation*. Presented at the Minnesota Innovation Research Program Conference, St. Paul, MN, May 14-15, 1987.
- John M. Bryson and William R. Roering, *Public Sector Strategic Planning -- Which Approach Do You Need?* Presented at the American Planning Association National Planning Conference, Los Angeles, CA, April 5-9, 1986.
- John M. Bryson and Paul C. Nutt, *Approaches to the Study of Planning Processes*. Presented at the 1985 Annual Conference of the Association of Collegiate Schools of Planning, Atlanta, GA, November 1-3, 1985.
- John M. Bryson, Andrew H. Van de Ven, and William R. Roering, *Strategic Planning and the Revitalization of the Public Service*, a paper presented at the 1984 Annual Conference of the Association of Collegiate Schools of Planning, New York City, October 18-21, 1984; and at the Conference on the Revitalization of the Public Service, Lake of the Ozarks, Missouri, October 24-27, 1984.
- John M. Bryson, Peter S. Ring, Ian Maitland and Andrew H. Van de Ven, *Toward a New Theory of Policy Intervention*, a paper presented at the Annual Conference of the American Society for Public Administration, New York, New York, April 16-19, 1983; revised version presented at the Doctoral Consortium of the Public Sector Division of the Academy of Management at the Academy's Annual Conference, Chicago, IL, August 12, 1986; substantially revised version presented at the Annual Conference of the American Society for Public Administration, Portland, OR, April 17-20, 1988.
- John M. Bryson, Ian Maitland, and Andrew H. Van de Ven, *The Efficiency and Justice of Transactions*, a paper presented at the Fall meeting of The Institute for Management Science, San Diego, California, November 21-23, 1982; revised version presented at the Annual Conference of the Academy of Management, Dallas, Texas, August, 1983.
- John M. Bryson and Robert C. Einsweiler, *Planning as the Design and Use of Forums, Arenas and Courts*, presented at the 1982 Conference of the Association of Collegiate Schools of Planning, Chicago, Illinois, October 22-24, 1982.
- John M. Bryson, *Representing and Testing Procedural Planning Methods*, presented at the Conference on Procedural Planning Methodology, University of Sheffield, Sheffield, England, September 22-24, 1982.
- John M. Bryson, *The Policy Process and Organizational Form*, presented at The Albany Conference on Organizational Theory and Public Policy, SUNY-Albany, Albany, New York, April 1-2, 1982.
- John M. Bryson, *Power and Administration*, a paper presented at the Annual Conference of the American Society for Public Administration, Detroit, Michigan, April 12-15, 1981.
- John M. Bryson, *A Framework for Studying the Preparation and Implementation of Health Systems Plans and Annual Implementation Plans as required by P.L. 93-641, the National Health Planning and Resources Development Act of 1974*, presented at the 40th Annual Meeting of the Academy of Management, Detroit, Michigan, August 10-13, 1980.
- John M. Bryson, *Some Implications of Contingency Approaches to Planning for Planning Theory, Methods, Practice and Education*, presented at the 1979 Conference of the Association of Collegiate



Schools of Planning, Baltimore, Maryland, October 13-14, 1979.

John M. Bryson and George Kelley, Leadership, Politics and the Functioning of Complex Organizational and Interorganizational Networks, presented at a conference, The Functioning of Complex Organizations, International Institute of Management, Berlin, Federal Republic of Germany, December 18-20, 1978.

John M. Bryson, Kimberly B. Boal, Scott Poole, and Caryl Terrell, A Contingent Planning Model for Programs, Products, Projects or Services, presented at a conference, The Convergence of Urban Planning and Urban Administration: A Conference for Practitioners and Academicians, Kansas City, Missouri, May 5-7, 1977.

## Book Reviews

John M. Bryson, review of Ewan Ferlie and Eduardo Ongaro, *Strategic Management in the Public Sector: Concepts, Schools, and Contemporary Issues*, New York: Routledge, 2015, in *International Public Management Journal* 19(4), pp. 596-599.

John M. Bryson, review of John D. Donahue and Richard J. Zeckhauser, *Collaborative Governance: Private Sector Roles for Public Goals in Turbulent Times*, Princeton, NJ: Princeton University Press, 2011, in the *Journal of Public Policy Analysis and Management*. 2012, 31(3), 777-780.

John M. Bryson, review of Maria Bonnafous-Boucher and Yvon Pesqueux, eds., *Stakeholder Theory – A European Perspective*, New York: Palgrave Macmillan, 2005, in the *International Public Management Journal*, 2009, 11(4), pp. 486 – 490.

John M. Bryson, review of Herrington J. Bryce, *Players in the Policy Process: Nonprofits as Social Capital and Agents*, New York: Palgrave Macmillan, 2005, in *Organization Studies*, 2008, 29(5), pp. 805 – 811.

John M. Bryson, review of John Friend and Allen Hickling, *Planning Under Pressure: The Strategic Choice Approach, 3<sup>rd</sup> Edition*. Burlington, MA: Elsevier Butterworth-Heinemann, 2005, in the *Journal of the American Planning Association* 72(3) 2006, p. 374.

John M. Bryson, review of Paul C. Nutt, *Why Decisions Fail*, San Francisco, CA: Berrett-Koehler, 2002, in *Public Management Review*, 2004 p.

John M. Bryson, review of Michael Barzelay and Colin Campbell, *Preparing for the Future: Strategic Planning in the U. S. Air Force*, Washington, D.C.: Brookings, 2003, in the *International Public Management Journal*, 8(1) 2005, pp. 127-130.

John M. Bryson, review of David Osborne and Peter Plastrik, *The Reinventor's Fieldbook: Tools for Transforming Your Government*, San Francisco, CA: Jossey-Bass, 2000, in the *International Public Management Journal*, 5(3), 2002, pp. 325-328.

John M. Bryson, review of Herrington J. Bryce, *Financial and Strategic Management of Nonprofit Organizations: A Comprehensive Reference to Legal, Financial, Management, and Operations*

*Rules for Nonprofits, Third Edition*, San Francisco, CA: Jossey-Bass, 2000, in the *Journal of Planning Education and Research*, 21(1), 2001, pp.

John M. Bryson, review of Ernest R. Alexander, *How Organizations Act Together: Interorganizational Coordination in Theory and Practice*, Newark, NJ: Gordon and Breach, 1995, in the *Journal of the American Planning Association* 63(2), 1997, pp. 302-3.

John M. Bryson, review of Donald F. Kettl, *Sharing Power: Public Governance and Private Markets*, Washington, D.C., Brookings, 1993, in the *Journal of Public Administration Research and Theory*, 4(2), 1994, pp. 267-9.

John M. Bryson, review of Roger Kaufman, *Strategic Planning Plus, An Organizational Guide*; R. Kemp, ed., *Strategic Planning for Local Government, A Handbook for Officials and Citizens*; J. Koteen, *Strategic Management in Public and Nonprofit Organizations*; J. Mercer, *Strategic Planning for Public Managers*; and P. Nutt and R. Backoff, *Strategic Management for Public and Third Sector Organizations*, in the *Journal of Planning Education and Research*, 13(3), 1994, pp. 226-27.

John M. Bryson, review of Tore Sager, *Communicate or Calculate: Planning Theory and Social Science Concepts in Contingency Perspective*, Stockholm: NORDPLAN, 1990, in *Town Planning Review*, 1993, pp. 49.

John M. Bryson, review of *Mastering Change* by B. McClendon and R. Quay and *Making Equity Planning Work* by N. Krumholz and J. Forester in the *Journal of Planning Education and Research* 11(2), 1992, pp. 104-5.

John M. Bryson, review of K. Harmon and C. McClure, *Strategic Planning for Sponsored Project Administration*, and S. Marrus, *Building the Strategic Plan* in the *Journal of American Planning Association*, 52(4), October 1986, pp. 514-515.

John M. Bryson, review of Lawrence Susskind, Michael Elliott and Associates, *Paternalism, Conflict and Coproduction: Learning from Citizen Action and Citizen Participation in Western Europe*, in the *Journal of Planning Education and Research*, 1984, 4(1), August 1984, p. 67.

John M. Bryson, review of Howard Aldrich, *Organizations and Environments*, and Jeffrey Pfeffer and Gerald Salancik, *The External Control of Organizations* in the *Journal of the American Planning Association* 46 (4), October 1980, pp. 465-7.

John M. Bryson, review of Richard H. Hall, *Organizations: Structure and Process*, Second Edition; Jay R. Galbraith, *Organization Design*; and Daniel Katz and Robert L. Kahn, *The Social Psychology of Organizations, Second Edition*, in the *Journal of the American Planning Association*, 45 (1), January 1979, pp. 99-100.

## Technical Reports

- John M. Bryson, *Summary Report: MetroGIS Quantify Public Value Study, Defining Values Component*. Metropolitan Council of the Twin Cities. Metropolitan Council, St. Paul. 2013.  
[http://www.metrogis.org/teams/pb/meetings/12\\_0118/Att\\_C\\_Defining\\_Values\\_Study\\_Summary\\_V17\\_f\\_12\\_0104.pdf](http://www.metrogis.org/teams/pb/meetings/12_0118/Att_C_Defining_Values_Study_Summary_V17_f_12_0104.pdf). Funding Provided by: *U.S. Department of Interior, 2010 NSDI CAP Grant Category 5(Cooperative Agreement No. G10AC00239)*.
- John M. Bryson, Barbara C. Crosby, Melissa M. Stone, and Emily Saunoi-Sandgren, *Dynamics of Minnesota's Urban Partnership Agreement from Start to Finish. The Urban Partnership Agreement: A Comparative Study of Technology and Collaboration in Transportation Policy Implementation*. Intelligent Transportation Systems Institute/Center for Transportation Studies (CTS) Publication No. CTS 12-04. Minneapolis, MN: Center for Transportation Studies, 2012.
- John M. Bryson, Barbara C. Crosby, Melissa M. Stone, Emily Saunoi-Sandgren, and Anders Imboden, *The Urban Partnership Agreement: A Comparative Study of Technology and Collaboration in Transportation Policy Implementation*. Intelligent Transportation Systems Institute/Center for Transportation Studies (CTS) Publication No. CTS 11-07. Minneapolis, MN: Center for Transportation Studies, 2011.
- John M. Bryson, Barbara C. Crosby, Melissa M. Stone, and Emily Saunoi-Sandgren, *Designing and Managing Cross-Sector Collaboration: A Case Study in Reducing Traffic Congestion*. Washington, DC: IBM Center for the Business of Government, 2009.
- John M. Bryson, Barbara C. Crosby, and Melissa Stone, *Collaboration in Fighting Traffic Congestion: A Study of Minnesota's Urban Partnership Agreement*. Intelligent Transportation Systems Institute/Center for Transportation Studies (CTS) Publication No. CTS 08-25. Minneapolis, MN: Center for Transportation Studies, 2009.
- Barbara C. Crosby and John M. Bryson, Leadership and Collaborative Governance for Poverty Reduction in the Northwest Area, in Lee Munnich, ed., *The NWA/HHH Rural Poverty Project: A Policy Exploration Initiative*. Minneapolis, MN: Hubert H Humphrey Institute of Public Affairs. A project funded by the Northwest Area Foundation, 2005.
- John M Bryson and Karen J. Lokkesmoe, When Stakeholders Matter, in Office of Planning and Development, African American Men Project, *Crossroads: Choosing a New Direction, Research Compendium*. Minneapolis, MN: Hennepin County, 2002, pp. 256-275.
- Bruce A. Weber and John M. Bryson, *Toward a Policy Impact Simulation Model: Identifying the Probable Effects of Alternative State Development Policy Tools*. Madison, Wisconsin: University of Wisconsin Institute for Environmental Studies Report, 1975.
- John M. Bryson, *Evaluating Selected Health Personnel Planning Efforts in Wisconsin*. Madison, Wisconsin: State of Wisconsin, Division of Health Policy and Planning, Technical Report Series, 1975.
- John M. Bryson, *The American Experience with Pedestrian Malls*. State College, Pennsylvania: Borough of State College, Pennsylvania, 1968.

## Training Materials

- John M. Bryson and Danbi Seo, Teaching Package for *Strategic Planning for Public and Nonprofit Organizations, 5<sup>th</sup> Edition*. Hoboken, NJ: John Wiley and Sons, 2018.
- John M. Bryson, Fran Ackermann, and Colin Eden (2016). Visual Strategy Mapping. An instructional video. Available at: [https://civios.umn.edu/case\\_study/visual-strategy-mapping-groups/](https://civios.umn.edu/case_study/visual-strategy-mapping-groups/)
- John M. Bryson, Teaching Package for *Strategic Planning for Public and Nonprofit Organizations, 4<sup>th</sup> Edition*. San Francisco, CA: Jossey-Bass, 2011.
- John M. Bryson and Anne R. Carroll, *Designing Participation Processes Fieldbook*, St. Paul, MN: University of Minnesota Extension Service, CD version, 2007.
- Sharon R. Anderson, Barbara C. Crosby, and John M. Bryson, *The Leadership for the Common Good Field Book*, Minneapolis, MN: Reflective Leadership Center, University of Minnesota, 1997; revised 1998 and 1999; CD version published by the University of Minnesota Extension Service, 2004.
- John M. Bryson and Barbara C. Crosby. *Public Leadership Workbook*. Minneapolis, MN: Bryson, Crosby and Associates, Strategic Leadership Consultants, 1991.
- John M. Bryson. *Strategic Planning Workbook*. Minneapolis, MN: Bryson, Crosby and Associates, Strategic Leadership Consultants, 1989; other versions published by The Management Institute of Springfield College, Springfield, MA, 1989; and The Public Service Training Council, Belfast, Northern Ireland, United Kingdom, 1988.
- John M. Bryson, *Coordinating Teacher Preparation in Response to P.L. 94 142*. Minneapolis, MN: University of Minnesota, College of Education, Department of Psychoeducational Studies, National Support Systems Project, 1983.
- John M. Bryson, PLAN/GAME, a project planning simulation. Minneapolis, MN: John M. Bryson, Planning and Management Consultant, 1981.
- John M. Bryson, *A Situational Approach to Evaluating Changes in Teacher Education in Response to P.L. 94-142. Part A--Formative Evaluation*. Minneapolis, MN: University of Minnesota, College of Education, Department of Psychoeducational Studies, National Support Systems Project, 1981.
- John M. Bryson, *A Situational Approach to Evaluating Changes in Teacher Preparation. Part B -- Summative Evaluation*. Minneapolis, MN: University of Minnesota, College of Education, Department of Psycho-educational Studies, National Support Systems Project, 1981.
- John M. Bryson, *A Contingent Program Planning Model for Changing Teacher Preparation in Response to P.L. 94-142*. Minneapolis, MN: University of Minnesota, College of Education, Department of Psychoeducational Studies, National Support Systems Project, 1980.

## Other Publications

- Barbara C. Crosby, John M. Bryson, Nancy Eustis, and Edward G. Goetz, A Decade of Change at the Hubert H. Humphrey School of Public Affairs: A Case of Organizational Transformation. A research paper available on the Humphrey School's intranet.

- John M. Bryson, My experience with British health Care. *Minneapolis StarTribune*, September 16, 2010. Opinion piece.
- John M. Bryson, Bryson clarifies his commentary to critics, *Minneapolis StarTribune*, September 29, 2010. Letter to the editor.
- John M. Bryson and Barbara C. Crosby, *Leadership for the Common Good*. St. Paul, MN: University of Minnesota Extension Service, 1995. A 50-minute videotape.
- John M. Bryson, *Getting Started On Strategic Planning -- What It's All About And How It Can Strengthen Public and Nonprofit Organizations*. San Francisco, CA: Jossey-Bass, 1991. An audio cassette program.
- John M. Bryson, You Must Retreat To Advance, *Government Executive*, 22(10) October 1990, p. 59.
- John M. Bryson, Know Thy Stakeholders, *Government Executive*, 22(4), April 1990, p. 46.
- John M. Bryson, Extending Strategic Planning Beyond Top Management, *Government Executive*, 22(1), January 1990, p. 46.
- Barbara C. Crosby and John M. Bryson, Converting Lost Causes Into Triumphs, *Minneapolis StarTribune*, Op Ed Page, January 6, 1990.
- John M. Bryson, You Are As Good, Or As Bad, As Your Calendar, *Government Executive*, 21(10), October 1989, p. 67.
- John M. Bryson, Gerardine L. DeSanctis, and M. Scott Poole, Group Decision Support Systems: Can Computers Make Meetings Worthwhile, *Humphrey Institute News*, 11(1), 1988, pp. 14-15.
- John M. Bryson, Reluctantly, He Embraces Feminism's Goals, *St. Paul Pioneer Press-Dispatch*, Op Ed Page, June 19, 1988.
- Reprinted in *Changing Roles of Men and Women, Education for Equity in the Workplace*, Madison, WI: University of Wisconsin, The Vocational Studies Center, 1991.
- John M. Bryson, Strategic Planning for the Public Service and Why It Is Important -- A View From the United States, *POST, A Journal for the Public Services*, Spring 1987, pp. 2-3. (*POST* is published by the Public Service Training Council of Northern Ireland.)
- John M. Bryson, The Problem with Power: If You Have It, It's Not a Problem, *Minneapolis Star and Tribune*, Op Ed Page, May 15, 1984.
- Andrew H. Van de Ven, John M. Bryson and Robert P. King, Visions for the Strategic Management Research Center at the University of Minnesota. Minneapolis, MN: Strategic Management Research Center, Discussion Paper #1, March 1984.
- John M. Bryson, Humphrey Institute Studies Implementation of Metropolitan Land Planning Act, *Local*

*Planning Assistance News*, Winter 1981, pp. 1-2. (A publication of the Metropolitan Council.)

John M. Bryson, Letter to Planning Education Task Force, reprinted in *Newsletter of the Minnesota Chapter of the American Planning Association*, 1 (1), January 1979, pp. 2-5.

John M. Bryson, Goal Dimensions, Planning Competencies, and Planning Education, *The Bulletin of the Association of Collegiate Schools of Planning*, 16 (2), Summer 1978, pp. 7-9, 16.

John M. Bryson and George Kelley, Using Maxims in Library Administration, Planning and Research, *Minnesota Libraries* 25 (8), Winter, 1977-78, pp. 247-251.

John M. Bryson, Political Models, the Public Interest, and Planning Methods, Strategies and Roles: A Bibliographic Essay, Council of Planning Librarians, *Exchange Bibliography Series*. Number 1209, June 1977.

### **Recent presentations to practitioners or communities (last five years)**

Presentation on “Public Value and Social Listening: Advancing the Common Good through Discovering the Good Held in Common” to an audience of elected officials, practitioners, journalists, and academics under the auspices of the Gipuzkoa Provincial Government, San Sebastian, Spain, September 6, 2018.

Workshops on Strategic Planning to participants in The Evaluators Institute of the Claremont Graduate University (formerly at George Washington University), which is affiliated with the American Evaluation Association; sessions offered in Washington, DC and other cities. One or more workshops per year from 2018 on.

Not-for-Profit Master Class on Strategies for Cross-Sector Collaboration, with Barbara C. Crosby, sponsored by Australia New Zealand School of Government, at Melbourne Business School, Melbourne, Australia, June 7, 2016; and Government Roundtable reporting highlights of not-for-profit workshop, Victoria Public Service Commission, Melbourne, Australia, June 9, 2016.

Workshop on strategic planning, with Barbara C. Crosby, sponsored by Australia New Zealand School of Government, Melbourne, Australia, Sydney, Australia, May 30 – June 1, 2016.

Presentation on "Figuring Out Collaborative Advantage: Advancing the Common Good in a Multi-sector, Shared-Power World," with Barbara C. Crosby, sponsored by Australia New Zealand School of Government, Wellington, New Zealand, May 19, 2016 and Melbourne, Australia, June 8, 2016.

Presentation on strategic planning to New Zealand church leaders, sponsored by Australia New Zealand School of Government, at Victoria University of Wellington, May 17, 2016.

Presentation on Public Value to the Government Finance Officers Association annual conference, Minneapolis, May 21, 2014.

Workshop on Integrative Leadership for Complex Challenges, three-day 2014 Executive Leadership

Symposium, co-led with Barbara Crosby for the California State Association of Counties, San Jose, February 27-March 1, 2014.

Workshops on Strategy Mapping to participants in The Evaluators Institute of the Claremont Graduate University (formerly at George Washington University), which is affiliated with the American Evaluation Association; sessions offered in Washington, DC and other cities. One or more workshops per year from 2010 on.

Workshops on Working with Stakeholders to participants in The Evaluators Institute of the Claremont Graduate University (formerly at George Washington University), which is affiliated with the American Evaluation Association; sessions offered in Washington, DC and other cities. Usually one workshop per year from 2007 on.

### **Recent Teaching (last five years)**

#### **2018**

PA 8103 – 001, Ph. D. Interdisciplinary Research Seminar, 3 cr.  
PA 5251 – 001: Strategic Planning and Management, 3 cr.  
PA 5920 – 004: Skills Workshop, Strategy Mapping, 1 cr., Taught twice.

#### **2017**

PA 8103 – 001, Ph. D. Interdisciplinary Research Seminar, 3 cr.  
PA 5251 – 001: Strategic Planning and Management, 3 cr.  
PA 5920 – 004: Skills Workshop, Strategy Mapping, 1 cr., Taught twice.

#### **2016**

PA 8106 – 001, Ph. D. Research Seminar in Leadership, Management and Governance, 3 cr.  
PA 5251 – 001: Strategic Planning and Management, 3 cr.  
PA 5920 – 004: Skills Workshop, Strategy Mapping, 1 cr., Taught twice.

#### **2015**

PA 5251 – 001: Strategic Planning and Management, 3 cr.  
PA 5190 – 002, Creating Public Value, 3 cr.  
PA 5920 – 004: Skills Workshop, Strategy Mapping, 1 cr., Taught twice.

#### **2014**

PA 5251 – 001: Strategic Planning and Management, 3 cr.  
PA 5102 – 001, Organizational Performance and Change, 3 cr.  
PA 5920 – 004: Skills Workshop, Strategy Mapping, 1 cr., Taught twice.

### **Service (selected)**

#### **Humphrey School:**

2017- Member, Ph.D, Committee

- 2012-17 Member, Hubert Project Stewards Group
- 2012 Interim Associate Dean
- 2011-12 Chair, Admissions Committee; faculty liaison to the Alumni Board; steering committee, Center for Integrative Leadership
- 2010-11 Elected member and Chair, Merit Review Committee; elected member, Executive Council; faculty liaison to the Alumni Board
- 2008-09 Chair, Admissions Committee; elected member, Merit Review Committee: Chair, Leadership Studies Search Committee
- 2004-08 Associate Dean for Research and Centers
- 2000-01 Co-Chair, Humphrey Institute Self-Study (an Institute-wide strategic planning effort)
- 1998-2005 Faculty Member, Executive Master of Public Affairs Program, a joint-degree program of the Humphrey Institute of Public Affairs and the University of Warmia and Mazury, Olsztyn, Poland
- 1998-2000 Director, Executive Master of Public Affairs Program
- 1997-99 Director, Reflective Leadership Center
- 1997-2002 Collegiate Liaison, University of Minnesota Extension Service
- 1995-2000 Faculty Member, Executive Leadership Institute, a program co-sponsored by the Humphrey Institute and the National Forum of Black Public Administrators
- 1994-98 Chair, Management Concentration
- 1991-97 Director, Center for Information Technology and Group Decision Support
- 1991-92 Chair, Management Concentration
- 1990-2004 Faculty Member, Legislative Staff Management Institute, a program co-sponsored by the Humphrey Institute and the National Conference of State Legislatures
- 1989-91 Director, Master of Planning Program
- 1987-88 Director, Master of Planning Program

**University:**

- 2016-17 Advisor to the Graduate School on graduate interdisciplinary education and research to respond



the “grand challenges,” or interdisciplinary themes, around which the university is seeking to organize itself; will teach units is the resulting program starting in 2017

- 2011-13 Co-Chair, Center for Integrative Leadership Conference on Creating Public Value
- 2010-16 Member, steering committee, Center for Integrative Leadership
- 2008-09 Advisor to the Graduate School on strategic planning for graduate interdisciplinary education and research
- 2007 Member, Task Force of Public Service Research, Office of the Vice President for Research
- 2004-08 Member, Council of Research Associate Deans
- 2004-06 Member, Advisory Committee, University of Minnesota Office of Service and Continuous Improvement
- 1998-99 Chair, External Review of University Media Resources, a unit of University College of the University of Minnesota
- 1998-99 Member, Rural Options Task Force, co-sponsored by the University of Minnesota Extension Service, the College of Agricultural, Food and Environmental Sciences, and the College of Human Ecology
- 1996-99 Co-chair, Leadership and Change Affinity group, a multi-college effort aimed at enhancing Leadership education, research and service at the University of Minnesota
- 1983-89 Associate Director, Strategic Management Research Center, University of Minnesota (a Partnership involving the Humphrey Institute, Carlson School of Management and the Department of Applied Economics)

**Professional:**

Member: Academy of Management, American Political Science Association, American Society for Public Administration, International Research Society of Public Management, International Public Management Network, Public Management Research Association, and the Strategic Management Society.

Editorial Board, *Perspectives on Public Management and Governance* (2016 - )

Editorial Board, *Academy of Management Discoveries* (2014 - )

Editorial Board, *Public Performance and Management Review* (2012 - )

Editorial Board, *International Review of Public Administration* (2011 - )

Editorial Board, *International Journal of Public Administration* (2010 - )

Editorial Board, *International Public Management Journal* (2005 - )

Editorial Board, *American Review of Public Administration* (2005 -16)

Editorial Board, *Journal of Public Administration Research and Theory* (1989 - 95, 2002 - 2009)

Editorial Board, *State and Local Government Review* (2001- 2004)

Editorial Board, *Public Management Review* (1998 - )

Editorial Board, *Journal of Public Affairs Education*, a publication of the Network of Schools of Public Policy, Affairs and Administration (1998 - 2014)  
Editorial Board, *International Journal of Management and Decision making* (1998 - 2000)  
Editorial Board, *Leadership Quarterly* (1992 - 2004)  
Contributing Editor, *Government Executive*, a national journal publication distributed to the 60,000 highest-ranking Federal executives (1989 - 90)  
Editorial Board, *Journal of Planning Education and Research* (1984 - 89)

Consulting Editor, Jossey-Bass/John Wiley Series in Public Administration, 2011 – 2016

Referee: *Academy of Management Review*, *Administration and Society*, *Administrative Science Quarterly*, *European Journal of Operations Research*, *Governance*, *Group Decision and Negotiation*, *Human Relations*, *International Journal of Public Administration*, *International Journal of Public Sector Management*, *Journal of the American Planning Association*, *Journal of Business Ethics*, *Journal of Comparative Policy Analysis*, *Journal of Management*, *Journal of Management Studies*, *Journal of Planning Literature*, *Journal of Public Policy*, *Journal of Urban Affairs*, *Management Science*, National Science Foundation, *Nonprofit and Voluntary Sector Quarterly*, *Nonprofit Management and Leadership*, *Organization Science*, *Policy Studies Journal*, *Policy Studies Review*, *Public Administration*, *Public Administration Review*, *Public Performance and Management Review*, *Public Policy and Administration*, *Urban Affairs Quarterly*, and *Voluntas*.

Association of Collegiate Schools of Planning Member, Strategic Planning Task Force (2006-2007)

Academy of Management

Organization and Management Theory Division  
Organization and Managerial Cognition Interest Group  
Public and Nonprofit Division  
1996 Best Book Award Committee, Chair  
Election Committee Chair (1991-92)  
Division Chair (1990-91)  
Division Chair-Elect (1989-90)  
Program Chair (1988-89)

American Political Science Association

Chair, Paul Volcker Junior Scholars Award Committee (2016)

American Planning Association

Member, Board of Governors, Minnesota Chapter (1982)

American Society for Public Administration

Section on Public Performance and Management, American Society for Public Administration, Board Member (2012- )  
Board member, Minnesota Chapter (1981-89, 2003)  
Past President, Minnesota Chapter (1983-84)  
President, Minnesota Chapter (1982-83)  
President-Elect, Minnesota Chapter (1981-82)

International Research Society for Public Management  
Board Member, 2016 -

Public Management Research Association  
Strategic planning consultant (2017)  
Co-chair, 2015 PMRA Conference (2013-15)  
Member, Board of Directors (2013-2017)  
Member, H. George Frederickson Award Committee (2013)

**Public Engagement (last ten years, selected):**

- 2019- Member, academic advisory board for the European Union-funded study on “Co-Production and Co-Governance: Strategic Management, Public Value and Co-Creation in the Renewal of Public Agencies across Europe (COGOV). The project is part of a larger initiative on “Understanding the Transformation of European Public Administration.”
- 2017- Member, academic advisory board for the British National Health Service study of Healthcare Leadership with Political Astuteness, Nottingham University Business School, Nottingham, UK
- 2017- Developmental evaluator for Catalyst, a collaboration of seven Twin Cities nonprofit organizations whose purpose is to support minority entrepreneurs and minority-owned businesses
- 2015- Strategic planning adviser to Gary Cunningham, President and CEO of the Metropolitan Economic Development Association
- 2013 Strategic planning adviser to President J. B. Milliken, President of the University of Nebraska.
- 2012-14 Strategic planning adviser to Gary Cunningham, Vice President for Operations of the Northwest Area Foundation.
- 2012-15 Member, Church Council, Plymouth Congregational Church, Minneapolis, MN
- 2012-14 The Loft Literary Center, Minneapolis, MN (strategic planning advice)
- 2012-13 Metropolitan Council of the Twin Cities. MetroGIS (strategic planning advice)
- 2011- 15 Beacon Interfaith Housing Collaborative-Plymouth Congregational Church-Westminster Presbyterian Church task force on affordable housing for hard-to-serve populations (task force member)
- 2007-09 Plymouth Congregational Church, Minneapolis, MN, Strategic Planning Task Force
- 2007-08 Metropolitan Council of the Twin Cities, MetroGIS, (strategic planning advice)
- 2007-08 University of Minnesota - Northside Partnership (strategic planning advice)

**Recent Grant Activity (last five years)**

Principal Investigator, Metropolitan Economic Development Association. Developmental evaluation project. \$50,000-75,000 per year. 2017-2020.

**Other Academic Appointments**

Visiting Fellow, Dept. of Management, London School of Economics and Political Sciences, 2009 – 2010

Visiting Professor, School of Business, University of Strathclyde, Glasgow, Scotland, 2002 - 2010

Faculty Member, Warsaw Executive Master of Business Administration Program, a joint-degree program of the Carlson School of Management, University of Minnesota, and the Warsaw School of Economics, 1996 – 2010.

Faculty Member, University of Washington, Daniel J. Evans School of Public Affairs, Executive Education Programs, 2005-07

Faculty Member, University of Wisconsin Extension Service, Strategic Planning Training Program, 1999-2005

Faculty Member, Nonprofit Management Academy, sponsored by the College of Business and Public Administration, University of Arizona, 1999

Faculty Member, Joint Advanced Training Program for Alumni of the Pacific Program for State and Local Government and Nonprofit Executives, University of Oregon and the Rocky Mountain Leadership Program, University of Colorado, Denver, 1995

Visiting Professor, Department of Management Science, University of Strathclyde; Visiting Professor, School of Planning, Oxford Brookes University; Visiting Fellow, Nuffield College, Oxford University, 1993-94

Faculty Member, Public Sector Management Programme, London School of Economics and Political Science, 1993

Faculty Member, Southwest County Leadership Program, University of Arizona, 1993

Faculty member, Michigan Political Leadership Program, Michigan State University, 1992

Faculty Member, Pacific Program for State and Local Government and Nonprofit Executives, University of Oregon, 1990 – 2000

Faculty Associate, Civil Service College, London, England, 1989-98

Faculty Member, The Management Institute, Springfield College, Springfield, MA, 1989-90

Faculty Member, Local Arts Leadership Institute, University of Minnesota, Continuing Education in Arts, 1989-90

Visiting Lecturer, London Business School, London, England, 1986-87

Faculty Member, Stonier Graduate School of Banking of the American Banking Association, 1986

Affiliate Faculty Member, Center for Health Services Research, University of Minnesota, 1979-1988

Visiting Lecturer, Department of Urban and Regional Planning, University of Illinois at Urbana-Champaign, 1976

### **Previous Professional Experience**

1975-76 Chief Planner, Medical Education Review Committee, Division of Health Policy and Planning, State of Wisconsin

1969-71 Vista Volunteer, Augusta, Georgia

1968 Administrative Intern to the Borough Manager of State College, Pennsylvania

### **Other Interests**

Married to Barbara C. Crosby; two children, John (Grace) and Jessica; one grandchild

Walking, hiking, cycling, cross-country and downhill skiing, camping, poetry

Whitewater canoeing and kayaking (was a 1968 National Champion and member of the 1969 U.S. Whitewater Canoe and Kayak Team; raced in the 1969 World Championships, Bourg St. Maurice, France, August 1969)