

ZHIRONG “JERRY” ZHAO, PH.D.

Assistant Professor
Hubert Humphrey Institute of Public Affairs, University of Minnesota
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Minneapolis, Minnesota 55455
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EDUCATION

- August 2005, Ph.D. in Public Administration, University of Georgia (UGA)
 - Specialization: Public Finance and Budgeting
 - Dissertation: *Property Tax Relief, Additional Revenue, or Tax Mimicking? The Adoption and Effects of the General Purpose Local Option Sales Tax in Georgia Counties*
 - Committee: Laurence O’Toole (Chair), Thomas Lauth, Dan Durning, Jerome Legge, and Yilin Hou
- September 1998–March 2000, doctoral student of Urban Planning, Tongji University
- March 1997, Master in Urban Planning, Tongji University
- June 1993, Bachelor in Urban Planning, Tongji University

FIELDS OF RESEARCH

- State and local public finance
- Alternative local service delivery
- Transportation finance
- GIS and spatial analysis in public affairs

PROFESSIONAL EXPERIENCE

- Assistant Professor, Hubert H. Humphrey Institute of Public Affairs, University of Minnesota (UMN), August 2007–present
- Assistant Professor, Department of Political Science, College of Arts and Science, Eastern Michigan University (EMU), August 2005–August 2007
- Education Program Specialist, Carl Vinson Institute of Government, University of Georgia, June 2002–July 2005
- Research Assistant, Department of Political Science, School of Arts and Science, University of Georgia, September 2000–May 2002
- Research and Teaching Assistant, Department of Urban Planning, School of Architecture and Urban Planning, Tongji University, September 1998–March 2000

- Assistant Urban Planner, Xiamen Academy of Urban Planning & Design (Xiamen, China), September 1993–July 1998

HONORS, AWARDS, AND GRANTS

- PrAcademics Press Best Manuscript Award for Paper Presented at the Public Budgeting and Finance Section in the annual conference of Western Social Science Association (WSSA), 2009.
- Visiting Fellow of Peking University-Lincoln Institute Center for Urban Development and Land Policy, 2009
- Required Course Instructor of the Year Award, Humphrey Institute of Public Affairs, 2009
- “Advancing the Public Interest in Public-Private Partnerships of State Highway Developments,” \$75,000, Research Grant provided by Minnesota Department of Transportation
- “Fiscal Decentralization in China and Provincial Fiscal Disparities: A Cost-Adjusted Approach,” \$25,000, Grant-in-Aid of Research, Artistry and Scholarship Program, UMN, 2008
- “Funding Transportation with Value Capture Strategies,” \$300,000, Research Grant provided by Minnesota State Legislature, 2008
- Invited as one of 50 “young scholars” nationwide to participate in Phase One Workshop of Minnowbrook Conference III, 2008
- “Transportation Finance in Minnesota: Past, Present, and Prospect,” \$15,000, Research Seed Fund provided by Center for Transportation Studies, UMN, 2007
- Fellowship for the Advanced Spatial Pattern Analysis Workshop (Funded by National Institutes of Health), University of California, Santa Barbara, 2008
- Faculty Development Scholarship for “Instructional Improvement through Good Course Design,” EMU, 2006
- Fellowship for the Spatial Perspectives on Analysis for Curriculum Enhancement program funded by the National Science Foundation, University of California, Santa Barbara, 2006
- Academic Service Learning Fellowship, EMU, 2006
- Provost’s Research Award for New Faculty, EMU, 2005
- Collins Award for the Outstanding Paper by a Ph.D. Student, the Southeastern Conference of Public Administration (SECoPA), 2004
- Graduate School Assistantship, UGA, 2000–2002
- Guanghua Award for Outstanding Doctoral Student, Tongji University, 1999
- Outstanding Research Paper Award for Graduate Students, “Metropolitan Transit Systems in China: Challenges and Opportunities,” Tongji University, 1999
- Biennial Award of Outstanding Urban Planning Project, Fujian Province, 1999
- Chinese Academy of Urban Planning & Design Scholarship, Tongji University, 1997

PEER-REVIEWED PUBLICATIONS IN ENGLISH

- Schweik, Charles, Ines Mergel, Jodi Sandfort, and **Zhirong Zhao**. “Toward Open Public Administration Scholarship.” *Journal of Public Administration Research and Theory* (forthcoming).
- Kioko, Sharon, Justin Marlowe, David Matkin, Michael Moody, Daniel Smith, and **Zhirong Zhao** (authors listed alphabetically). “Why Public Financial Management Matter?” *Journal of Public Administration Research and Theory* (forthcoming).
- Wang, Wen and **Zhirong Zhao**. “Rural Taxation Reforms and Compulsory Education Finance in China,” *Journal of Public Budgeting, Accounting, and Financial Management* (forthcoming).
- **Zhao, Zhirong**. “Fiscal Decentralization and Provincial-level Fiscal Disparities: A Sino-US Comparative Perspective.” *Public Administration Review* (forthcoming).
- Ni, Ya Anna and **Zhirong Zhao**. “Fiscal Conditions, Political Interests, and Service Outsourcing Decisions: The Case of Georgia Counties.” *Municipal Finance Journal* 29(3): 45-62.
- **Zhao, Zhirong** and Changhoon Jung. “Earmarked Revenue for Property Tax Relief? Long-term Budgetary Effects of Georgia’s Local Option Sales Tax.” *Public Budgeting and Finance* 28, no. 4 (Winter 2008): 52–70.
- **Zhao, Zhirong** and Yilin Hou. “Who Gets ‘LOST’? Local Option Sales Taxes and Fiscal Disparities among Localities: Evidence from Georgia.” *Public Budgeting and Finance* 28, no. 1 (Spring 2008): 39–57.
- Denison, Dwight, Wenli Yan, and **Zhirong Zhao**. “Is Management Performance a Factor in Municipal Bond Credit Ratings? The Case of Texas School Districts.” *Public Budgeting and Finance* 27, no. 4 (Winter 2007): 86–98.
- **Zhao, Zhirong**. “Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties.” *Public Finance Review* 33 (2005): 721–746.
- Legge, Jerome S. and **Zhirong Zhao**. “Morality Policy and Unintended Consequences: China’s ‘One Child’ Policy.” *Chinese Public Administration Review* 2, no. 3/4 (September/December 2004): 30–45.

PEER-REVIEWED PUBLICATIONS IN CHINESE

- **Zhao, Zhirong**. “China’s Fiscal Reforms and Inter-Provincial Fiscal Disparities: Review, Analysis, and Suggestions.” *Journal of Public Administration (Gonggong Xingzheng Pinglun)* 2009 (2): 73–100.

PAPERS UNDER REVIEW BY PEER-REVIEWED JOURNALS

- **Zhao, Zhirong** and Hai Guo. “Managerial Quality and State General Obligation Bond Ratings: Evidence with the GPP Grades” (submitted).
- Larson, Kerstin and **Zhirong Zhao**. “Air Rights Development in Transportation Finance” (submitted).

- **Zhao, Zhirong** and Kirti Vardhan Das. “Joint Development as a Value Strategy in Transportation Finance” (submitted).
- Wang, Wen and **Zhirong Zhao**. “Fiscal Effects of Local Option Sales Taxes on School Facilities Funding: The Case of North Carolina” (submitted).
- Hou, Yilin, Anna Ya Ni, Ora-orn Poocharoen, Kaifeng Yang, **Zhirong Zhao** (authors listed alphabetically). “The Case for Public Administration with a Global Perspective” (submitted).
- **Zhao, Zhirong**. “What Is Perceived Matters the Most: Property Tax Mimicking in Georgia Counties” (reviewed and resubmitted).

OTHER PUBLICATIONS IN ENGLISH

- Das, Kirti Vardhan and **Zhirong Zhao**. “Funding Surface Transportation in Minnesota: Past, Present, and Prospects.” Research Report, Center for Transportation Studies, University of Minnesota, 2008.
- **Zhao, Zhirong** and Xiaolu Ou. “China’s 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures.” In *Proceedings of the Fourth International Conference of Public Administration*, 2008.
- Zhao, Zhirong. “Expenditures and Revenues of U.S. Governments.” In *Handbook of Governmental Accounting*, edited by Frederic Bogui, 129–148. New York, NY: Marcel Dekker Inc, 2008.

OTHER PUBLICATIONS IN OTHER LANGUAGES

- **Zhao, Zhirong**. Multiple book chapters (in Chinese). In *National Register of Historical Cities in China*, edited by Chinese National Ministry of Construction & Chinese National Bureau of Heritage. Beijing: Chinese Youth Publishing House, December 2002.
- **Zhao, Zhirong**. Multiple book chapters (translated into Japanese). In *Historic Cities in China*, edited by Zixuan Zhu et al, 86–92, 112–117, and 118–123. Tokyo: Kajima Institute Publishing Co., July 2001.
- **Zhao, Zhirong**. “The Marginal-information View of Historic District Preservation” (in Chinese). In *Proceedings of International Seminar on Conservation and Development of Historic Cities in Northeastern Asia* (1998).
- **Zhao, Zhirong**. “The Value Conceptualization of Historic Preservation: Toward Sustainable Resource, Environment, and Benefits” (in Chinese). In *Urban Planning Forum* (1999).
- **Zhao, Zhirong**. “Preservation and Renewal of Historic Districts” (in Chinese). *New Architecture* (June 1998).

RECENT PRESENTATIONS

- **Zhirong Zhao** and Anna Ya Ni. “Contracting Out & Contract Reversal: The Dynamics of Local Service Provision in Georgia Counties.” Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), Washington, DC., September 23–26, 2009.

- **Zhirong Zhao** and Kirti Vardhan Das. “Joint Development as a Value Capture Strategy in Transportation Finance.” Presented at the annual conference of International Transport Economics Conference, June 15-16, 2009.
- Wang, Wen and **Zhirong Zhao**. “Fiscal Effects of Local Option Sales Taxes on School Facilities Funding: The Case of North Carolina.” Presented at the annual conference of the Western Social Science Association, Albuquerque, NM, March 9-12, 2009.
- Guo, David and **Zhirong Zhao**. “Does Managerial Capacity Matter for Municipal Bond Ratings: Evidence from GPP.” Presented at the annual conference of the American Society for Public Administration (APSA), Miami, MI, March 20–24, 2009.
- Ni, Ya Anna and **Zhirong Zhao**. “Contracting Out or Contracting In: The Dynamics of Public Service Provision Decisions in Georgia Counties.” Presented at the annual conference of the American Society for Public Administration (ASPA), Miami, MI, March 20–24, 2009.
- **Zhao, Zhirong**. “Transportation Funding in Minnesota: Past, Present, and Prospect.” Presented at the Center for Transportation Studies Seminar, University of Minnesota, Minneapolis, MN, Feb. 10, 2009.
- **Zhao, Zhirong**. “Public Budgeting and Finance in the Curriculum Design of Public Administration.” Presented at the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, Xiamen, China, December 15–16, 2008.
- **Zhao, Zhirong**. “China’s Recent Fiscal Reforms and Provincial-level Fiscal Disparities.” Presented at the International Symposium on the Remaking of the Chinese Administrative State Since the 1978 Reform, Guangzhou, China, December 12–14, 2008.
- **Zhao, Zhirong**. “China’s Fiscal Decentralization and Provincial-Level Fiscal Disparities.” Presented at the Lincoln Institute Center for Urban Development and Land Policy, Peking University, Beijing, China, December 11, 2008.
- Wang, Wen and **Zhirong Zhao**. “Fiscal Effects of Local Option Sales Tax on School Facilities Funding: Evidence from North Carolina.” Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), Los Angeles, CA, November 6–8, 2008.
- Wang, Wen and **Zhirong Zhao**. “The Effects of Tax-for-Fee Reform on China’s Rural Education: For Better or Worse?” Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), Chicago, IL, October 23–25, 2008.
- **Zhao, Zhirong**. “China’s 1994 Tax Reform and Provincial Fiscal Disparities.” Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), Chicago, IL, October 23–25, 2008.
- **Zhao, Zhirong**. “Public Administration at the Information Age.” Presented at the Minnowbrook Conference III (Phase I), Minnowbrook, NY, September 3–7, 2008.
- **Zhao, Zhirong** and Xiaolu Ou. “China’s 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures.” Presented at the Fourth International Conference of Public Administration, Minneapolis, MN, September 24–26, 2008.

- **Zhao, Zhirong.** “China’s Provincial Fiscal Inequality: A Cost-Standardized Approach.” Presented at the Advanced Spatial Pattern Analysis Workshop, University of California, Santa Barbara, CA, July 18, 2008.
- **Zhao, Zhirong.** “Value Capture for Transportation Funding.” Presented at the Citizens League Policy Forum “*Transparent Funding Options for Meaningful Transportation Choices*,” Minneapolis, MN, May 6, 2008.
- Guo, Hai and **Zhirong Zhao.** “Performance Grades and State Bond Ratings: Evidence from the Government Performance Project.” Presented at the annual conference of the Western Social Science Association, Denver, CO, April 23–26, 2008.
- Ni, Anna Ya and **Zhirong Zhao.** “Political Environment and Local Service Provision Choices: The Case of Georgia counties.” Presented at the annual conference of the Western Social Science Association, Denver, CO, April 23–26, 2008.
- Shrestha, Manoj, Richard Reiock, and **Zhirong Zhao.** “Nested Governments and Cooperation in Regional Provision of Public Goods.” Presented at the annual conference of American Society of Public Administration, Dallas, TX, March 7–11, 2008.
- Sandfort, Jodi R., Clare Mortenson, and **Zhirong Zhao.** “Probing Our Understanding of the Sector: A Comparison of NCCS and the Minnesota Longitudinal Finance Survey.” Presented at the annual conference of Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Atlanta, GA, November 15–17, 2007.
- **Zhao, Zhirong** and Claudia Petrescu. “Budget Solvency and Nonprofit Organizations in Times of Crises: The Case of Michigan’s Nonprofit Sector.” Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), Washington, D.C., November 8–10, 2007.
- **Zhao, Zhirong.** “Network Structure of Inter-local Finance in Georgia: A Spatially-integrated Approach.” Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), Washington, D.C., October 25–27, 2007.
- **Zhao, Zhirong.** “Charting the Hidden Landscape of Inter-local Finance in Georgia: An Exploratory Spatial Analysis.” Presented at the Southeastern Conference for Public Administration (SECoPA), Nashville, TN, September 26–29, 2007.
- Shrestha, Manoj, **Zhirong Zhao**, and Richard Feiock. “Embedded Governments: Cooperation in the Supply of Local Public Goods.” Presented at the annual conference of the American Political Science Association, Chicago, IL, August 30–September 2, 2007.
- **Zhao, Zhirong.** “Coveting Thy Neighbors’ Taxation: Property Tax Mimicking in Georgia Counties.” Presented at the annual conference of the National Tax Association, Boston, MA, November 16–18, 2006.
- **Zhao, Zhirong.** “It is the Perceived that Matters the Most: Property Tax Mimicking in Georgia Counties.” Presented at the annual conference of Association for Budgeting and Financial Management, Atlanta, GA, October 19–21, 2006.

- Purcell, Melanie and **Zhirong Zhao**. “Severe Storm Watch Throughout Michigan: Financial Emergency Predictors.” Presented at the annual conference of Association for Budgeting and Financial Management, Atlanta, GA, October 19–21, 2006.
- **Zhao, Zhirong**. “Spatial Thinking in Public Affairs: A Course Outline and Example Modules.” Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, Santa Barbara, CA, August 6, 2006.
- **Zhao, Zhirong**. “Applications of Spatial Analysis in Public Finance and Budgeting.” Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, Santa Barbara, CA, August 1, 2006.
- **Zhao, Zhirong** and Wenli Yan. “Management, Performance, and School District Bond Ratings: Evidence from Texas.” Presented at the Second Conference on Empirical Studies of Organizations and Public Management, College Station, TX, May 5–6, 2006.
- **Zhao, Zhirong**. “Tax Mimicking among Counties: The Georgia Case.” Presented at the annual conference of the Western Social Science Association, Phoenix, AZ, April 19–22, 2006.
- **Zhao, Zhirong** and Yilin Hou. “Who Gets ‘LOST’? Local Option Sales Taxes and Fiscal Disparity.” Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), Washington, D.C., November 10–12, 2005.
- Yan, Wenli and **Zhirong Zhao**. “What Determines Ratings of School District Bonds: The Texas Case.” Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), Washington, D.C., November 10–12, 2005.
- **Zhao, Zhirong**. “Fiscal Illusion or Rational Choice? The Effects of the General-Purpose Local Option Sales Tax (LOST) in Georgia Counties.” Presented at the annual conference of the Public Finance and Budgeting Section of Western Social Science Association (WSSA), Albuquerque, NM, April 13–16, 2005.
- **Zhao, Zhirong**. “Property Tax Burden, Fiscal Stress, or Tax Mimicking: The Adoption of General Purpose Local Option Sales Tax (LOST) in Georgia Counties.” Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), Chicago, IL, October 7–9, 2004.
- **Zhao, Zhirong**. “Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties.” Presented at the Southeastern Conference for Public Administration (SECoPA), Charlotte, NC, October 3–5, 2004.
- **Zhao, Zhirong**. “Public Management and Community Support: Managerial Priorities Matter.” Presented at the Conference on Empirical Studies of Organizations and Public Management, Athens, GA, November 26–27, 2002.
- Legge, Jerome S. and **Zhirong Zhao**. “Morality Policy and Unintended Consequences: China’s ‘One Child’ Policy.” Presented at the annual conference of the Southern Political Science Association Convention (SPSA), Savannah, GA, November 7–9, 2002.

TEACHING EXPERIENCE

At University of Minnesota (2007- present)

- PA5003, “Introduction to Financial Analysis and Management”
- PA5920, “Skills Workshop: Nonprofit Financial Management”
- PA5113, “State and Local Public Finance”

At Eastern Michigan University (2005-2007)

- PLSC615, “Public Financial Management”
- PLSC540, “Public Fiscal Administration”
- PLSC352, “Politics of Governmental Budgeting”
- PLSC480, 486, “Internship of Political Science/Public Administration”
- PLSC688, “Practicum in Public Affairs”

At University of Georgia:

- 2004 Summer, “Public Finance and Budgeting,” for Sino-American Joint Training Program in Public Administration
- 2003 Fall and 2004 Fall, “China: Governance and Development (guest speech),” for the Honors Program in University of Georgia
- 2003 Fall, “Introduction to Public Finance,” for Sino-American Joint Training Program in Public Administration
- 2002 Fall, “Budgetary Reforms,” for students in MPA Program
- 2002 Summer, “Introduction to Public Administration” for Sino-American Joint Training Program in Public Administration

At Tongji University (Shanghai, China):

- 1998 Fall and 1999 Fall, “History of Urban Development,” for undergraduate students and public official training programs
- 1999 Fall, “Introduction to Urban Planning Theory,” for public official training programs

PROFESSIONAL SERVICES

Service to professional journals or academic publishers

- Guest Editor for the *Journal of Transport and Land Use (JTLU)*’s Symposium on Value Capture Strategies for Transportation Finance, 2009.
- Conference Committee Member and Reviewer for International Transport Economic Conference, June 15–16, 2009, Minneapolis, MN
- Guest Editor for the WSSA (Western Social Science Association) Symposium in *Municipal Finance Journal*, 2009
- Editorial Board Member, *Journal of Public Administration (China)*, since 2009

- Editorial Board Member, *Journal of Public Budgeting, Accounting and Financial Management*, since 2008
- Book proposal reviewer, Oxford University Press, 2009
- Journal reviewer, *Journal of Public Administration (China)*, 2009
- Journal reviewer, *Public Budgeting and Finance*, 2008 and 2009
- Book proposal reviewer, Jones and Bartlett Publishers, 2007
- Journal reviewer, *Municipal Finance Journal*, 2007
- Journal reviewer, *Policy Studies Journal*, 2006

Conference services

- Program Co-chair, the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, December 15–16, 2008, Xiamen, China
- Discussant, the International Symposium on the Remaking of the Chinese Administrative State Since the 1978 Reform, December 12–14, 2008, Guangzhou, China
- Panel Chair and Discussant, the annual conference of Association for Budgeting and Financial Management (ABFM), October 23–25, 2008, Chicago, IL
- Co-chair (with Justin Marlow) of the Public Budgeting and Finance Section, the annual conference of Western Social Science Association (WSSA), 2008 and 2009
- Discussant, the annual conference of Association for Public Policy Analysis and Management (APPAM), November 8–10, 2007, Washington, D.C.
- Respondent, "Working With Census Data in Government Finance: Pitfalls and Potentials," the annual conference of Association for Budgeting and Financial Management (ABFM), October 25–27, 2007, Washington D.C.
- Discussant, the annual conference of Association for Budgeting and Financial Management (ABFM), October 25–27, 2007, Washington D.C.
- Discussant, the annual conference of National Tax Association, November 16–18, 2006, Boston, MA
- Chair/discussant, the annual conference of the Western Social Science Association, April 19–22, 2006, Phoenix, AZ

UNIVERSITY/DEPARTMENT/COMMUNITY SERVICES

University services

- Senate Library Committee, UMN, 2008
- Economic and Planning Committee, Center for Transportation Studies, UMN, 2007–2008
- Adjunct faculty member in Institute for Geospatial Research & Education, EMU, 2006
- Member of College Committee on Research and Sabbatical Leaves, EMU, 2006
- Member of Graduate Student Problems Advisory Committee, UGA, 2001–2005

Department services

- Local Government Innovation Award Committee, Hubert Humphrey Institute, UMN, 2008
- Gross Family Professional Paper Award Committee, Hubert Humphrey Institute, UMN, 2008
- Admission Committee of MPA program, Hubert Humphrey Institute, UMN, 2008–2009
- PNLC Curriculum Committee, Hubert Humphrey Institute, UMN, 2008
- Director of the Political Science Internship Program, EMU, 2005 and 2006
- Chair of Curriculum Committee for new Ph.D. Program of Public Administration, EMU, 2005–2006

Outreach or community services

- Presentation at University of Maryland’s EMPA program: “Education Finance in China and US: A Comparative Perspective,” Sept. 26, 2009.
- Presentation at the Value Capture Workshop for Minnesota Legislative Members, Sept. 22, 2009.
- Presentation at the CTS Research Seminar: “Value Capture for Transportation Finance,” Sept. 17, 2009.
- Presentation to Delegation of Chongqing Municipality Leadership Delegation: “US Political System, Budgeting, and Personnel Management,” Sept. 14, 2009.
- Presentation to Delegation of South China University: “US Political System and Higher Education Finance,” August 4, 2009.
- Presentation at the Transportation Funding Summit: “Value Capture Strategies for Transportation Finance,” May 1, 2009.
- Presentation to China Center’s Beijing Universities Faculty Development Program: “Research and Teaching in US Universities,” April 13, 2009.
- Presentation at the Second Value Capture Study Stakeholder Workshop, March 26, 2009
- Presentation in PNLC's professional training for Senate Staff Members: “Minnesota Revenue Policies,” November 12, 2008.
- Presentation to Delegation of China Capital Normal University: “Public Administration and Policy in the US,” October 31, 2008
- Presentation to Beijing Higher Education Delegation: “Governmental Systems in the US,” October 30, 2008
- Presentation at the Value Capture Study Stakeholder Workshop, September 18, 2008
- Presentation at the Citizens League Policy Forum on "Transparent Funding Options for Meaningful Transportation Choices": "Value Capture for Transportation Funding," May 6, 2008
- Presentation to Beijing University of Chemical Technology: “Higher Education Finance in US,” January 10, 2008
- Presentation to Sichuan Local Government Training Delegation: "US Governmental System and Public Budgeting," September 7, 2007

- Presentation to Beijing Higher Education delegation: "Public Finance and Budgeting in US," November 22, 2007
- China liaison for the Department of Political Science, EMU, 2006
 - Initiating Summer Institute of Public Policy in Jiangxi, China
 - Initiating International Exchange Programs on Public Affairs with Tianjin University, China
- China liaison for the University of Georgia, 2002–2005
 - Facilitated UGA's many China programs, especially those on public administration, public policy, and community developments
 - Coordinated and accompanied UGA President Michael Adams' China visit
- President of Chinese Student Union, UGA, 2001–2002
- Translator for Center for International Trade and Security, UGA, 2000
- Volunteer Teacher of Chinese Language Program, UGA, 2000

SELECTED PROFESSIONAL DEVELOPMENT ACTIVITIES

- Early Career Teaching Program, Center for Teaching and Learning Services, University of Minnesota, 2008 Fall–2009 Spring.
- The Advanced Spatial Pattern Analysis Workshop (Funded by National Institutes of Health), University of California, Santa Barbara, 2008
- The Interuniversity Consortium for Political and Social Research (ICPRS) Workshop, University of Michigan, Ann Arbor, MI, July 2007
- (Semester-long) Academic-Service Learning Workshop, Eastern Michigan University, 2006 Fall
- (Semester-long) Workshop of "Improving Your Instructional Practice through Good Course Design," Eastern Michigan University, 2006 Fall
- The Interuniversity Consortium for Political and Social Research (ICPRS) Workshop, University of Michigan, Ann Arbor, MI, July 2006
- Spatial Perspectives on Analysis for Curriculum Enhancement (SPACE) Workshop, University of California, Santa Barbara, CA, August 2006

MEMBERSHIP OF PROFESSIONAL ASSOCIATION

- American Political Science Association (APSA)
 - APSA's Section on Public Administration
 - APSA's Section on Public Policy
 - APSA's Section on Federalism and Intergovernmental Relations
 - APSA's Section on Urban Politics
- American Society for Public Administration (ASPA)
 - ASPA's Section on Chinese Public Administration (SCPA)

- Association for Budgeting and Financial Management (ABFM)
- Public Management Research Association (PMRA)
- Association for Public Policy Analysis and Management (APPAM)
- Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)
- American Association for Budget and Program Analysis (AABPA)