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BIOGRAPHICAL INFORMATION

Education

- 2005 Ph.D. of Public Administration, University of Georgia (UGA), Athens
- 2000 Doctoral student of Urban Planning, Tongji University, Shanghai, China
- 1997 Master of Urban Planning, Tongji University, Shanghai, China
- 1993 Bachelor of Urban Planning, Tongji University, Shanghai, China

Academic Positions

- 2007–pre Assistant Professor, Humphrey School of Public Affairs, University of Minnesota
- 2005–2007 Assistant Professor, Department of Political Science, Eastern Michigan University

Professional Experience

- 2002–2005 Education Program Specialist, Carl Vinson Institute of Government, UGA
- 1993–1998 Assistant Urban Planner, Xiamen Academy of Urban Planning & Design, Xiamen, China

Awards and Honors

- 2009 PrAcademics Press Best Manuscript Award, Western Social Science Association
- 2009 Required-Course Instructor of the Year Award, Humphrey Institute of Public Affairs
- 2008 Invited as one of fifty “young scholars” to participate in the Minnowbrook Conference III
- 2004 William Collins Best Doctoral Paper Award, Southeastern Conference of Public Administration (SECoPA)
- 2000 Merit-based University-wide Graduate Assistantship Award, University of Georgia
- 1999 Guanghai Scholarship Award for Outstanding Doctoral Student, Tongji University
- 1998 Biennial Urban Planning Award (First-class), Fujian Province, China

PUBLICATIONS

Peer-reviewed Journal Articles

1. **Zhao, Zhirong** and Chengxin Cao.* Funding China's Urban Infrastructure: Revenue Structure and Financing Mechanisms. *Public Finance and Management* (accepted, in press).
2. **Zhao, Zhirong** and Kirti Vardhan Das.* Joint Development as a Value Capture Strategy in Transit Finance. *Journal of Transport and Land Use* (accepted, in press)
3. Wang, Wen and **Zhirong Zhao**. Fiscal Effects of Local Option Sales Tax on School Facilities Funding: Evidence from North Carolina. *Journal of Public Budgeting, Accounting, and Financial Management* (accepted, in press).
4. Wang, Wen and **Zhirong Zhao**. Rural Taxation Reforms and Compulsory Education Finance in China, *Journal of Public Budgeting, Accounting, and Financial Management* (in press).
5. **Zhirong Zhao** and Kerstin Larson* (2011). Special Assessment Financing as a Value Capture Strategy for Public Transit Finance. *Public Works Management and Policy*. Published online before print May 20, 2011, doi: 10.1177/1087724X11408923
6. Hou, Yilin, Anna Ya Ni, Ora-orn Poocharoen, Kaifeng Yang, **Zhirong Zhao** (2011). The Case for Public Administration with a Global Perspective. *Journal of Public Administration Research and Theory* 21(s1): 129-143.
7. Schweik, Charles, Ines Mergel, Jodi Sandfort, and **Zhirong Zhao** (2011). Toward Open Public Administration Scholarship. *Journal of Public Administration Research and Theory* 21(s1): 175-198.
8. Kioko, Sharon, Justin Marlowe, David Matkin, Michael Moody, Daniel Smith, and **Zhirong Zhao** (2011). Why Public Financial Management Matters. *Journal of Public Administration Research and Theory* 21(s1): 113-124.
9. **Zhao, Zhirong** and Kirti Vardhan Das* (2010). Tax Increment Financing as a Value Capture Strategy. *Transportation Research Record* 2187: 1-7.
10. **Zhao, Zhirong** and Hai Guo (2010). Managerial Capacity and State Municipal Bond Ratings: Evidence with the GPP Grades. *American Review of Public Administration*. DOI: 10.1177/0275074010384718 (Published online)
11. **Zhao, Zhirong** (2009). Fiscal Decentralization and Provincial-level Fiscal Disparities: A Sino-US Comparative Perspective. *Public Administration Review* 69: S67-S74.
12. **Zhao, Zhirong** (2009). China's Fiscal Reforms and Provincial-level Fiscal Disparities: Review, Analysis, and Suggestions. *Journal of Public Administration (Gonggong Xingzheng Pinglun, in Chinese)*, 2009(2): 73-100.
13. Ni, Ya Anna and **Zhirong Zhao** (2008). Fiscal Conditions, Political Interests, and Service Outsourcing Decisions: The Case of Georgia Counties. *Municipal Finance Journal* 29(3): 45-62.
14. **Zhao, Zhirong** and Changhoon Jung (2008). Does Earmarked Revenue Provide Property Tax Relief? Long-term Budgetary Effects of Georgia's Local Option Sales Tax. *Public Budgeting and Finance* 28(4): 52-70.
15. **Zhao, Zhirong** and Yilin Hou (2008). Local Option Sales Taxes and Fiscal Disparity: The Case of Georgia Counties. *Public Budgeting and Finance* 28(1): 39-57.

16. Denison, Dwight, Wenli Yan, and **Zhirong Zhao** (2007). Is Management Performance a Factor in Municipal Bond Credit Ratings? The Case of Texas School Districts. *Public Budgeting and Finance* 27(4): 86-98.
17. **Zhao, Zhirong** (2005). Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties. *Public Finance Review* 33: 721-746.
18. Legge, Jerome S. and **Zhirong Zhao** (2004). Morality Policy and Unintended Consequences: China's 'One Child' Policy. *Chinese Public Administration Review* 2(3/4): 30-45.

Manuscripts Submitted and Under Review (Revise and Resubmit)

19. Wang, Wen, **Zhirong Zhao**, and Xinye Zheng. Fiscal Reform and Public Education Spending: A Quasi-Natural Experiment of Fiscal Decentralization in China. (Under review in *Publius: The Journal of Federalism*)
20. **Zhao, Zhirong**, Larson, Kerstin,* and Hoang Ton.* Air Rights Development as a Value Capture Strategy: A Primer. (Under review in *Journal of Transport and Land Use*)

Manuscripts Submitted and Under Review (Under First Review)

21. **Zhao, Zhirong**. What Is Perceived Matters the Most: Property Tax Mimicking in Georgia Counties. (Under review in *FinanzArchiv/Public Finance Analysis*)
22. Coyle, David,* Ferrol Robinson, Lee Munnich, **Zhirong Zhao**. Revisiting the Fuel-Tax Based Transportation Funding System in the United States. (Under review in *Policy Studies Journal*)
23. Iacono, Michael,* David Levinson, and **Zhirong Zhao**. Value Capture Strategies in Transportation Finance. (Under review in *Policy Studies Journal*)

Peer-reviewed Conference Proceedings

24. Coyle, David,* Ferrol Robinson, **Zhirong Zhao**, Lee Munnich, and Adeel Lari (2010). Should the US Motor Fuel Tax be Retained or Replaced? (Peer-reviewed) *Selected Proceedings of World Conference on Transport Research (WCTR)*.

Other Publications: Book Chapters and Conference Proceedings

25. **Zhao, Zhirong** and Xiaolu Ou* (2008). China's 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures. In *Proceedings of the Fourth International Conference of Public Administration*.
26. **Zhao, Zhirong** (2008). Expenditures and Revenues of US Governments. In *Handbook of Governmental Accounting*, edited by Frederic Bogui, 129-148. New York, NY: Marcel Dekker, Inc.

Other Publications: Reports to Governments, Universities, and Nonprofits

27. Coyle, David,* Ferrol Robinson, **Zhirong Zhao**, and Lee Munnich (in press). *From Fuel Taxes to Mileage-Based User Fees: Rationale, Technology, and Transitional Issues*, Minnesota Department of Transportation.
28. **Zhirong Zhao** and Chengxin Cao* (2011). *Funding Urban Infrastructure Development, China Style*, Center for Transportation Studies, UMN.

29. **Zhirong Zhao**, Emily Saunoi-Sandgren,* and Avital Barnea* (2010). *Advancing Public Interest in Public-Private Partnership of State Highway Development*, Center for Transportation Studies, UMN.
30. **Zhirong Zhao** and Chengxin Cao* (2010). *China's Urban Infrastructure: Expenditure Patterns and Revenue Sources*, Peking University-Lincoln Institute for Urban Development and Land Policy.
31. **Zhirong Zhao**, Kirti V. Das,* and Carol Becker.* (2009). *Funding Surface Transportation in Minnesota: Past, Present, and Prospects*, Research Report, Center for Transportation Studies, UMN.
32. Iacono, Michael,* Adeel Lari, David Levinson, and **Zhirong Zhao** (2009). *Value Capture for Transportation Finance: Report to the Minnesota Legislature*, CTS 09-185, Center for Transportation Studies, UMN.

Other Publications: Journal Articles and Books in Other Languages

33. **Zhao, Zhirong** (2002). Multiple book chapters (in Chinese). In *National Register of Historical Cities in China*, edited by Chinese National Ministry of Construction & Chinese National Bureau of Heritage. Beijing: Chinese Youth Publishing House.
34. **Zhao, Zhirong** (2001). Multiple book chapters (translated into Japanese). In *Historic Cities in China*, edited by Zixuan Zhu et al. Tokyo: Kajima Institute Publishing Co.
35. **Zhao, Zhirong** (1999). The Value Conceptualization of Historic Preservation: Toward Sustainable Resource, Environment, and Benefits (in Chinese). *Urban Planning Forum*, 01: 75-77.
36. **Zhao, Zhirong** (1998). The Marginal-Information-Perspective of Historic District Preservation (in Chinese). In *Proceedings of International Seminar on Conservation of Historic Cities in Northeastern Asia*.
37. **Zhao, Zhirong** (1998). Preservation and Renewal of Historic Districts (in Chinese). *New Architecture*, 28-30.

Research in Progress

38. Wang, Yin and **Zhirong Zhao**. Policy Innovations in Public Infrastructure Development: The Adoption of Public-Private Partnerships in State Toll Road Development (in preparation for journal submission).
39. **Zhao, Zhirong**. Commentary on Transit Value Capture Study in Tokyo and Hong Kong (in preparation as a chapter in a book to be published by the Lincoln Institute of Land Policy).
40. Wang, Wen and **Zhirong Zhao**. The Equality of Funding for China's Basic Education: An Analysis Based on National County-level Data (in preparation for journal submission).
41. **Zhao, Zhirong** and Chengxin Cao. Land Transfer Fees For Urban Infrastructure Development in China (in preparation for a book chapter in a Peking University-Lincoln Institute Report).
42. **Zhao, Zhirong**. Network Structures of Interlocal Finance in Georgia: A Spatially Integrated Approach (in preparation for journal submission).
43. **Zhao, Zhirong** and Wen Wang. State Capital Grants, Local Option Sales Tax, and School Capital Outlay Disparities (in preparation for journal submission).

44. Melissa Stone and **Zhirong Zhao**. Charter School Authorization, Governance, and Finance: The Case of Minnesota (in preparation for a report for the Cargill Foundation).
45. Quick, Kathryn and **Zhirong Zhao**. Evaluating Communication and Engagement Strategies to Enhance Democratic Participation in Technically Complex Transportation Financing and Service Planning (in preparation for a report for the Center for Transportation Studies, UMN).

OTHER SCHOLARLY ACTIVITIES

Conference Presentations

1. Zhao, Zhirong. "The China-style Value Capture, Land Transfer Fees: The Good, the Bad, and the Ugly." Presented at the annual conference of Council of Georgist Organization. August 3-5, 2011: Minneapolis, MN
2. **Zhao, Zhirong** and Chengxin Cao. "Land Transfer Fees for Urban Infrastructure Development in China." Presented at the International Symposium on China's Urban Development and Land Policy. July 16-17, 2011: Beijing, China.
3. **Zhao, Zhirong**. "Value Capture for Transportation Finance." Presented at the Workshop on Urban Transportation Policy, organized by the Shanghai University of Finance and Economics, June 4, 2011: Shanghai, China.
4. **Zhao, Zhirong**. "Commentary on Transit Value Capture: New Town Co-Development Models and Contemporary Market Profiles in Tokyo and Hong Kong." Presented at the annual Lincoln Institute Land Policy Conference, May 23-25, 2011: Boston, MA.
5. **Zhao, Zhirong** and Wang Wen. "The Equality of Funding for China's Basic Education: An Analysis Based on National County-level Data." Presented at Barometer of China's Development: Potential for Research in China Studies, a workshop organized by the Chinese University of Hong Kong, May 27-29, 2011: Hong Kong, China.
6. **Zhao, Zhirong**. "Network Structures of Interlocal Finance in Georgia: A Spatially Integrated Approach." Presented at the annual conference of Midwest Political Science Association, March 31-April 3, 2011: Chicago, IL.
7. **Zhao, Zhirong** and Melissa Stone. "Charter School Authorization, Governance, and Finance: The Case of Minnesota." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE.
8. Jay Kiedrowski and **Zhirong Zhao**. "The Financial Future of Minnesota Cities: 2010 to 2025." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE.
9. David Guo and **Zhirong Zhao**. "Infrastructure Development and Foreign Investment: A Case Study of Tianjin Economic and Technical Development Area (TEDA)." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE.
10. **Zhao, Zhirong** and Chengxin Cao. "Funding Urban Infrastructure, China Style." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE.

11. David Coyle, Ferrol Robinson, **Zhirong Zhao**, Lee Munnich, and Adeel Lari. "Should The US Motor Fuel Tax Be Retained or Replaced?" Presented at the World Conference on Transportation Research, July 11-15, 2010: Lisbon, Portugal.
12. **Zhao, Zhirong** and Chengxin Cao. "Funding Urban Public Infrastructure, China Style." Presented at the 5th International Conference on Public Administration, June 14-17, 2010: Xiamen, China.
13. **Zhao, Zhirong** and Chengxin Cao. "China's Urban Infrastructure Finance: Linking Financial Sources to Investment Types." Presented at the 1st Worldwide Chinese Public Administration Scholars Forum, May 28-29, 2010: Guangzhou, China.
14. **Zhao, Zhirong** and Wen Wang. "State Capital Grants, Local Option Sales Tax, and School Capital Outlay Disparities." Presented at the annual conference of the Western Social Science Association (WSSA), April 14-17, 2010: Reno, NV.
15. **Zhao, Zhirong** and Chengxin Cao. "Funding China's Urban Infrastructure: Revenue Structure and Financing Approaches." Presented at the annual conference of the American Society for Public Administration (ASPA), April 9-13, 2010: San Jose, CA.
16. **Zhao, Zhirong** and Anna Ya Ni. "Contracting Out & Contract Reversal: The Dynamics of Local Service Provision in Georgia Counties." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), September 23-26, 2009: Washington, DC.
17. **Zhao, Zhirong** and Kirti Vardhan Das. "Joint Development as a Value Capture Strategy in Transportation Finance." Presented at the annual conference of International Transport Economics Conference, June 15-16, 2009: Washington, DC.
18. Wang, Wen and **Zhirong Zhao**. "Fiscal Effects of Local Option Sales Taxes on School Facilities Funding: The Case of North Carolina." Presented at the annual conference of the Western Social Science Association, March 9-12, 2009: Albuquerque, NM.
19. Guo, David and **Zhirong Zhao**. "Does Managerial Capacity Matter for Municipal Bond Ratings: Evidence from GPP." Presented at the annual conference of the American Society for Public Administration (APSA), March 20-24, 2009: Miami, FL.
20. Ni, Ya Anna and **Zhirong Zhao**. "Contracting Out or Contracting In: The Dynamics of Public Service Provision Decisions in Georgia Counties." Presented at the annual conference of the American Society for Public Administration (ASPA), March 20-24, 2009: Miami, FL.
21. **Zhao, Zhirong**. "Transportation Funding in Minnesota: Past, Present, and Prospect." Presented at the Center for Transportation Studies Seminar, University of Minnesota, February 10, 2009: Minneapolis, MN.
22. **Zhao, Zhirong**. "Public Budgeting and Finance in the Curriculum Design of Public Administration." Presented at the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, December 15-16, 2008: Xiamen, China.
23. **Zhao, Zhirong**. "China's Recent Fiscal Reforms and Provincial-level Fiscal Disparities." Presented at the International Symposium on the Remaking of the Chinese Administrative State Since the 1978 Reform, December 12-14, 2008: Guangzhou, China.
24. Wang, Wen and **Zhirong Zhao**. "Fiscal Effects of Local Option Sales Tax on School Facilities Funding: Evidence from North Carolina." Presented at the annual

- conference of Association for Public Policy Analysis and Management (APPAM), November 6-8, 2008: Los Angeles, CA.
25. Wang, Wen and **Zhirong Zhao**. "The Effects of Tax-for-Fee Reform on China's Rural Education: For Better or Worse?" Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL.
 26. **Zhao, Zhirong**. "China's 1994 Tax Reform and Provincial Fiscal Disparities." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL.
 27. **Zhao, Zhirong**. "Public Administration at the Information Age." Presented at the Minnowbrook Conference III (Phase I), September 3-7, 2008: Minnowbrook, NY.
 28. **Zhao, Zhirong** and Xiaolu Ou. "China's 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures." Presented at the Fourth International Conference of Public Administration, September 24-26, 2008: Minneapolis, MN.
 29. **Zhao, Zhirong**. "China's Provincial Fiscal Inequality: A Cost-Standardized Approach." Presented at the Advanced Spatial Pattern Analysis Workshop, University of California, July 18, 2008: Santa Barbara, CA.
 30. **Zhao, Zhirong**. "Value Capture for Transportation Funding." Presented at the Citizens League Policy Forum Transparent Funding Options for Meaningful Transportation Choices, May 6, 2008: Minneapolis, MN.
 31. Guo, Hai and **Zhirong Zhao**. "Performance Grades and State Bond Ratings: Evidence from the Government Performance Project." Presented at the annual conference of the Western Social Science Association, April 23-26, 2008: Denver, CO.
 32. Ni, Anna Ya and **Zhirong Zhao**. "Political Environment and Local Service Provision Choices: The Case of Georgia Counties." Presented at the annual conference of the Western Social Science Association (WSSA), April 23-26, 2008: Denver, CO.
 33. Shrestha, Manoj, Richard Feiock, and **Zhirong Zhao**. "Nested Governments and Cooperation in Regional Provision of Public Goods." Presented at the annual conference of American Society of Public Administration (ASPA), March 7-11, 2008: Dallas, TX.
 34. Sandfort, Jodi R., Clare Mortenson, and **Zhirong Zhao**. "Probing Our Understanding of the Sector: A Comparison of NCCS and the Minnesota Longitudinal Finance Survey." Presented at the annual conference of Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), November 15-17, 2007: Atlanta, GA.
 35. **Zhao, Zhirong** and Claudia Petrescu. "Budget Solvency and Nonprofit Organizations in Times of Crises: The Case of Michigan's Nonprofit Sector." Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), November 8-10, 2007: Washington, DC.
 36. **Zhao, Zhirong**. "Network Structure of Inter-local Finance in Georgia: A Spatially-integrated Approach." Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), October 25-27, 2007: Washington, DC.
 37. **Zhao, Zhirong**. "Charting the Hidden Landscape of Inter-local Finance in Georgia: An Exploratory Spatial Analysis." Presented at the Southeastern Conference for Public Administration (SECoPA), September 26-29, 2007: Nashville, TN.

38. Shrestha, Manoj, **Zhirong Zhao**, and Richard Feiock. "Embedded Governments: Cooperation in the Supply of Local Public Goods." Presented at the annual conference of the American Political Science Association (ASPA), August 30-September 2, 2007: Chicago, IL.
39. **Zhao, Zhirong**. "It is the Perceived that Matters the Most: Property Tax Mimicking in Georgia Counties." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 19-21, 2006: Atlanta, GA.
40. Purcell, Melanie and **Zhirong Zhao**. "Severe Storm Watch Throughout Michigan: Financial Emergency Predictors." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 19-21, 2006: Atlanta, GA.
41. **Zhao, Zhirong**. "Spatial Thinking in Public Affairs: A Course Outline and Example Modules." Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, August 6, 2006: Santa Barbara, CA.
42. **Zhao, Zhirong**. "Applications of Spatial Analysis in Public Finance and Budgeting." Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, August 1, 2006: Santa Barbara, CA.
43. **Zhao, Zhirong** and Wenli Yan. "Management, Performance, and School District Bond Ratings: Evidence from Texas." Presented at the Second Conference on Empirical Studies of Organizations and Public Management, May 5-6, 2006: College Station, TX.
44. **Zhao, Zhirong**. "Tax Mimicking Among Counties: The Georgia Case." Presented at the annual conference of the Western Social Science Association, April 19-22, 2006: Phoenix, AZ.
45. **Zhao, Zhirong** and Yilin Hou. "Who Gets 'LOST'? Local Option Sales Taxes and Fiscal Disparity." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), November 10-12, 2005: Washington, DC.
46. Yan, Wenli and **Zhirong Zhao**. "What Determines Ratings of School District Bonds: The Texas Case." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), November 10-12, 2005: Washington, DC.
47. **Zhao, Zhirong**. "Fiscal Illusion or Rational Choice? The Effects of the General-Purpose Local Option Sales Tax (LOST) in Georgia Counties." Presented at the annual conference of the Public Finance and Budgeting Section of Western Social Science Association (WSSA), April 13-16, 2005: Albuquerque, NM.
48. **Zhao, Zhirong**. "Property Tax Burden, Fiscal Stress, or Tax Mimicking: The Adoption of General Purpose Local Option Sales Tax (LOST) in Georgia Counties." Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), October 7-9, 2004: Chicago, IL.
49. **Zhao, Zhirong**. "Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties." Presented at the Southeastern Conference for Public Administration (SECoPA), October 3-5, 2004: Charlotte, NC.
50. **Zhao, Zhirong**. "Public Management and Community Support: Managerial Priorities Matter." Presented at the Conference on Empirical Studies of Organizations and Public Management, November 26-27, 2002: Athens, GA.
51. Legge, Jerome S. and **Zhirong Zhao**. "Morality Policy and Unintended Consequences: China's 'One Child' Policy." Presented at the annual conference of the Southern Political Science Association Convention (SPSA), November 7-9, 2002: Savannah, GA.

Invited Presentations

1. At Yanshan Forum: "Local Government Finance System and Local Self-governance in US." July 29, 2011: Beijing, China.
2. At Shanghai University of Public Finance and Economics: "US Property Tax System and Related Issues in China." June 1, 2011: Shanghai, China.
3. At Shanghai University of Public Finance and Economics: "Intergovernmental Fiscal Relations: US Examples and China Studies." December 25, 2010: Shanghai, China.
4. At Zhejiang University: "US Public Budgeting and Finance." June 4, 2010: Hangzhou, China.
5. At Zhejiang University: "Local Government Management in the US." June 1, 2010: Hangzhou, China.
6. At Chinese National School of Administration: "Public Service Delivery in the US." May 26, 2010: Beijing, China.
7. At Peking University: "US Budgetary Process and Budget Reforms." May 26, 2010: Beijing, China.
8. At Qinghua University: "Economic Tools for Environmental Policy: International Perspectives." May 20, 2010: Beijing, China.
9. At Chinese University of Hong Kong: "China's Compulsory Education Finance." May 18, 2010: Hong Kong, China.
10. At Zhejiang University: "US Transportation Finance and Land Value Capture." October 30, 2009: Hangzhou, China.
11. At University of Maryland's Executive MPA program: "Education Finance in China and US: A Comparative Perspective." September 26, 2009: College Park, MD.
12. At the Transportation Funding Summit: "Value Capture Strategies for Transportation Finance." May 1, 2009: Minneapolis, MN.
13. At the Lincoln Institute Center for Urban Development and Land Policy, Peking University: "China's Fiscal Decentralization and Provincial-Level Fiscal Disparities." December 11, 2008: Beijing, China.

Community or Outreach Presentations

1. Presentation at the CTS Research Seminar: "Advancing Public Interest in Public-Private Partnerships of State Highway Development." February 22, 2011.
2. Presentation to the China Ministry of Civil Affairs Delegation: "U.S. Political System and Public Service Delivery." November 15, 2010.
3. Presentation to the China Central University of Finance and Economics Delegation: "U.S. Political System and Financial Implication on Public Universities." August 10, 2010.
4. Presentation to the Beijing Public Works Delegation: "US Local Government System and Nonprofit Management." January 22, 2010.
5. Presentation at the Metro Engineering Association, St. Paul: "Value Capture Strategies for Transportation Finance." October 15, 2009.
6. Presentation at the "Value Capture Workshop for Minnesota Legislative Members." September 22, 2009.

7. Presentation to Delegation of China's Chongqing Municipality Leadership Delegation: "US Political System, Budgeting, and Personnel Management." September 14, 2009.
8. Presentation at the CTS Research Seminar: "Value Capture for Transportation Finance." September 17, 2009.
9. Presentation to Delegation of South China University: "US Political System and Higher Education Finance." August 4, 2009.
10. Presentation at the Second "Value Capture Study Stakeholder Workshop." March 26, 2009.
11. Presentation to China Center's Beijing Universities' Faculty Development Program: "Research and Teaching in US Universities." April 13, 2009.
12. Presentation in Humphrey School of Public Affairs/Public and Nonprofit Leadership Center's Senate Committee Administrator Leadership Series: "Minnesota Revenue Policies." November 12, 2008.
13. Presentation to Delegation of China Capital Normal University: "Public Administration and Policy in the US." October 31, 2008.
14. Presentation to Beijing Higher Education Delegation: "Governmental Systems in the US." October 30, 2008.
15. Presentation to Beijing University of Chemical Technology: "Higher Education Finance in US." January 10, 2008.
16. Presentation to Beijing Higher Education delegation: "Public Finance and Budgeting in US." November 22, 2007.
17. Presentation to Sichuan Local Government Training Delegation: "US Governmental System and Public Budgeting." September 7, 2007.

Media Appearances

1. Yanshan Forum #118. Zhirong Zhao: US Local Governments and Local Governance, Tencent Review, July 27, 2011. Available through <http://view.news.qq.com/zt2011/ysdjtzr/index.htm> (retrieved 07/27/2011).
2. Local Government Finance in United States, China Agriculture Information Clearinghouse, July 27, 2011. Available through http://culture.gdcct.gov.cn/forum/201107/t20110727_530924.html (retrieved 07/27/2011).
3. El déficit acecha la actividad de los estados de EE.UU, Economía Internacional, July 09, 2011. Available through <http://www.lanacion.com.ar/1388041-el-deficit-acecha-la-actividad-de-los-estados-de-eeuu> (retrieved 07/10/2011).
4. En Minnesota, el Estado cerró sus puertas, La Voz del Interior, July 2, 2011. Available through <http://www.lavoz.com.ar/noticias/mundo/minnesota-estado-cerro-sus-puertas> (retrieved 07/02/2011).
5. De paso por Minnesota, surgió el derroche como palabra clave, Diario Uno, June 28, 2011. Available through <http://www.diariouno.com.ar/mundo/De-paso-por-Minnesota-surgio-el-derroche-como-palabra-clave-20110628-0013.html> (retrieved 07/02/2011).
6. Pay tax by the mile, not gallon? Star Tribune, April 26, 2011. Available through <http://www.startribune.com/business/yourmoney/120195829.html> (retrieved 07/02/2011).

7. Slow Going on Controversial Road Funding Policy, MINNESOTA 2020. Available through <http://www.mn2020.org/issues-that-matter/transportation/slow-going-on-controversial-road-funding-policy> (retrieved 07/02/2011).
8. Candidates, Voters Gear Up for DFL Primary, Minnesota Daily, August 4, 2010. Available through <http://www.mndaily.com/2010/08/04/candidates-voters-gear-dfl-primary> (retrieved 07/02/2011).
9. Interview on Stillwater Bridge Tolling Proposal, WCCO Radio, January 19, 2010.
10. Research Conducted at University of Minnesota Has Updated Our Knowledge about Public Administration, Politics and Government Week, November 26, 2009. Available through http://goliath.ecnext.com/coms2/gi_0199-11748892/Research-conducted-at-University-of.html (retrieved 07/02/2011).
11. Variety of Taxes on Menu at Capitol, Minnesota Daily, April 27, 2009. Available through <http://www.mndaily.com/2009/04/27/variety-taxes-menu-capitol> (retrieved 07/02/2011).
12. China's Public Management Develops through Reflections, Chinese Academy of Social Science Review, March 10, 2009. Available through http://qk.cass.cn/zgskb/wqhg/20090310/200903/t20090312_6103.htm (retrieved 07/02/2011).
13. City Prepares for \$35M Shortfall in 2010, Minnesota Daily, April 4, 2009. Available through <http://www.mndaily.com/2009/04/07/city-prepares-35m-shortfall-2010> (retrieved 07/02/2011).
14. Cities Hope Stimulus Will Fund Projects List of 1,000 Possibilities Submitted, St. Paul Pioneer Press, January 29, 2009. Available through <http://www.twincities.com/archives> (retrieved 07/02/2011).
15. Minnesota Cities Hope Stimulus Helps with Projects, CBS Broadcasting Inc. January 28, 2009. Available through <https://netfiles.umn.edu/users/zrzhao/Media/CBS2009.pdf?uniq=trlqr5> (retrieved 07/02/2011).
16. Lawmakers Push Government 'Garage Sale,' CNN, January 26, 2009. Available through <http://edition.cnn.com/2009/POLITICS/01/26/government.garage.sale/#cnnSTCText> (retrieved 07/02/2011).
17. It's a Campus Out There, PA Times, February 2003. Available through <http://64.91.242.87/patimes/archives/2003/02/commentary1.html> (retrieved 07/02/2011).

SUCCESSFUL GRANTS AND FELLOWSHIPS

1. **\$26,678.** Fiscal Disparities of Compulsory Education in China: A Spatially Integrated Analysis. Grant-in-Aid of Research, Artistry and Scholarship Program, UMN.
2. **\$25,000.** Evaluating Communication and Engagement Strategies to Enhance Democratic Participation in Technically Complex Transportation Financing and Service Planning. **Zhao, Zhirong** (PI) and Kathryn Quick (Co-PI). The Center for Transportation Studies, UMN.
3. **\$1,500.** Visiting Fellowship of Chinese University of Hong Kong, funded by Billy's Research Methodology Scheme on China Studies.

4. **\$394,000.** Mileage Based User Fee Policy Examination. Munnich, Lee (PI), Adeel Lari (Co-PI), Ferrol Robinson (Co-PI), and **Zhirong Zhao** (Co-PI). Minnesota Department of Transportation.
5. **\$100,000.** Public-Private Partnerships In Transportation Task Force. Munnich, Lee (PI), Adeel Lari (Co-PI), and **Zhirong Zhao** (Co-PI). Minnesota Department of Transportation.
6. **2,000.** The Marketization of Highway Development: The Case of Zhejiang Province in China. Internationalizing Curriculum Development Grant provided by the Consortium for the Study of the Asias, University of Minnesota.
7. **\$8,000.** Funding Urban Infrastructure Development, China Style. The Center for Transportation Studies, University of Minnesota.
8. **\$74,991.** Implementing Distance-based User Fees as a Replacement for the Gas Tax. Munnich, Lee (PI), Ferrol Robinson (Co-PI), and **Zhirong Zhao** (Co-PI). Minnesota Department of Transportation.
9. **\$100,000.** Charter School Governance, Financial Management, and Education Performance. Melissa Stone (PI), and **Zhirong Zhao** (Co-PI). The Cargill Foundation.
10. **\$10,000.** Visiting Fellowship of Peking University-Lincoln Institute Center for Urban Development and Land Policy.
11. **\$75,000.** Advancing the Public Interest in Public-Private Partnerships of State Highway Developments. Minnesota Department of Transportation.
12. **\$25,000.** Fiscal Decentralization in China and Provincial Fiscal Disparities: A Cost-Adjusted Approach. Grant-in-Aid of Research, Artistry and Scholarship Program, UMN.
13. **\$300,000.** Funding Transportation with Value Capture Strategies. Iacono, Michael* (Co-PI), Adeel Lari (PI), David Levinson (PI), and **Zhirong Zhao** (PI). Minnesota State Legislature.
14. **\$1,000.** Fellowship for the Advanced Spatial Pattern Analysis Workshop (funded by National Institutes of Health). University of California, Santa Barbara.
15. **\$18,000.** Transportation Finance in Minnesota: Past, Present, and Prospect. The Center for Transportation Studies, UMN.
16. **\$1,000.** Faculty Development Scholarship for Instructional Improvement through Good Course Design, EMU.
17. **\$5,000.** Academic Service Learning Fellowship, EMU.
18. **\$1,000.** Fellowship for the Spatial Perspectives on Analysis for Curriculum Enhancement program (funded by the National Science Foundation). University of California, Santa Barbara.
19. **\$5,000.** Provost's Research Award for New Faculty, EMU.

TEACHING

Courses Taught

University of Minnesota, MN (2007–present)

- PA5003, Introduction to Financial Analysis and Management

- PA5113, State and Local Public Finance
- PA5920, Skills Workshop: Nonprofit Financial Management
- PA8991, Independent Study

Eastern Michigan University (2005–2007)

- PLSC615, Public Financial Management
- PLSC540, Public Fiscal Administration
- PLSC352, Politics of Governmental Budgeting
- PLSC480, 486, Internship of Political Science/Public Administration
- PLSC688, Practicum in Public Affairs

SERVICES

Services to the Humphrey School/Institute, University of Minnesota

- Discussing with Sherry Gray on possible Humphrey summer courses or study abroad programs to be operated in China, 2011
- Search committee for the Public and Nonprofit Leadership Center Director Position, 2011
- Humphrey School Executive Committee, since 2010 (elected position)
- Participating in the Humphrey Institute Fellowship Recognition Event, October 28, 2010
- Participating in the Humphrey Institute Beijing Alumni Gathering, 2010 Summer
- Gross Family Management and Leadership Team Paper Committee, 2010–2011
- Naftalin Student Paper Award Committee, 2010–2011
- MPP Faculty Panel, Reception, and Lunch with Admitted Students, March 29, 2010
- Facilitating Dean's China trip and Humphrey's China Collaboration Initiatives, 2009 Fall
- Local Government Innovation Award Selection Committee, Humphrey School, 2008-2011
- Presenting "China's One Child Policy" at Global Policy Seminar, March 25, 2008
- Meeting with Jim Mulder to explore opportunities of local government collaboration with Association of Minnesota Counties, 2008
- Meeting with Tim Walsh to explore opportunities of local government collaboration with Center for Excellence in Local Government, 2008
- Meeting with Dick Senese in University Extension Service to explore opportunities of collaboration
- Gross Family Professional Paper Award Committee, Humphrey Institute, 2008
- Admission Committee of MPA program, Humphrey Institute, 2008-2009
- Public and Nonprofit Leadership Center Curriculum Committee, Humphrey Institute, 2008

Services to the University of Minnesota

- Faculty Scholar at the Center for Transportation Studies (serving in both the Economic Council and Planning/Environment Council), since 2008
- China Governmental Training Curriculum Committee, China Center, 2010
- Frequent speeches on US government and fiscal system for international delegations visiting UMN (as noted in “Community or Outreach Presentations” of this CV)
- Pilot Program for Internationalizing Teaching and Learning Initiatives, 2010
- Hennepin-University Partnership Assessment Focus Group, October, 2010
- Frequent speeches for China Center’s visiting delegations or training programs, since 2008
- Faculty Senate Library Committee, 2008-2009

Services to the Profession

1) For Academic Journals or Publishers

- Editorial Board member
 - Journal of Public Administration (China), since 2009
 - Journal of Public Budgeting, Accounting and Financial Management, since 2008
- Guest Editor for journal symposia
 - Public Finance and Management’s Symposium on China’s Public Finance and Management, 2011
 - Journal of Transport and Land Use (JTLU)’s Symposium on Value Capture Strategies for Transportation Finance, 2009–2011
 - Western Social Science Association (WSSA)’s Symposium on Public Budgeting and Finance in Municipal Finance Journal, 2009
- Book proposal reviewer
 - Oxford University Press, 2009
 - Jones and Bartlett Publishers, 2007
- Journal article reviewer
 - *Journal of Public Administration (China)*
 - *Journal of Public Administration Theory and Research*
 - *Journal of Public Budgeting Accounting and Financial Management*
 - *Journal of Transportation and Land Use*
 - *Municipal Finance Journal*
 - *National Tax Journal*
 - *Policy Studies Journal*
 - *Public Administration Review*
 - *Public Budgeting and Finance*
 - *Public Finance & Management*

- *Public Performance and Management Review*
- *Publius: The Journal of Federalism*
- *Social Science Journal*
- *State and Local Government Review*
- *Transportation Research Record*

2) For Professional Associations or Conferences

- Conference organizer or award committee member
 - PrAcademic Press Best Manuscript Award Committee, Western Social Science Association, 2011
 - Conference Committee Member and Reviewer for International Transport Economic Conference, June 15-16, 2009: Minneapolis, MN
 - Co-chair (with Michael Moody) of the Public Budgeting and Finance Section, the annual conference of Western Social Science Association (WSSA), 2009
 - Co-chair (with Justin Marlow) of the Public Budgeting and Finance Section, the annual conference of Western Social Science Association (WSSA), 2008
 - Program Co-chair (with Zhenming Chen) of the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, December 15-16, 2008: Xiamen, China
- Panel chair for conferences
 - The annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
 - The 5th International Conference on Public Administration, June 14-17, 2010: Xiamen, China
 - The annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL
 - The annual conference of the Western Social Science Association, April 19-22, 2006: Phoenix, AZ
- Discussant for conferences
 - The annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
 - The International Symposium on the Remaking of the Chinese Administrative State Since the 1978 Reform, December 12-14, 2008: Guangzhou, China
 - The annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL
 - The annual conference of Association for Public Policy Analysis and Management (APPAM), November 8-10, 2007: Washington, D.C.
 - The annual conference of Association for Budgeting and Financial Management (ABFM), October 25-27, 2007: Washington D.C.

- The annual conference of National Tax Association, November 16-18, 2006: Boston, MA

3) Other professional services

- Co-founder and Treasurer, the China American Association for Public Affairs (CAAPA), since 2009

Services to the Public Community

- Meeting Argentina Governmental Delegation on Governmental Accountability and Transparency, funded by the U.S. Department of State and hosted by the Minnesota International Center, June 27, 2011
- "Public-Private Partnerships in Transportation Task Force," an outreach activity to facilitate policy discussion about public-private partnerships in transportation finance and development. Munnich, Lee (PI), Adeel Lari (Co-PI), and Zhirong Zhao (Co-PI). Funded by Minnesota Department of Transportation, 2011
- "Mileage-Based User Fee Policy Examination." Munnich, Lee (PI), Ferrol Robinson (Co-PI), Adeel Lari (Co-PI), and Zhirong Zhao (Co-PI). Funded by Minnesota Department of Transportation, 2011
- WCCO Radio Interview about Stillwater Bridge Tolling, January 19, 2011
- Technical Resource, PPPs for Transportation Project, National Conference of State Legislatures (NCSL), 2009-2010
- Assisting legislative consideration about a research on "Off-Highway Vehicle Fuel Usage," Spring, 2010. (The effort led to an approved research grant on "Off-Highway Vehicle Fuel Usage" funded by Local Road Research Board. The grant was not processed because the UMN-approved work-plan failed to obtain signature from the Governor's office due to political reasons.)
- "Value Capture for Transportation Funding," presentation at the Citizens League Policy Forum on Transparent Funding Options for Meaningful Transportation Choices, May 6, 2008

Consulting Activities

- Consultant, National Governors Association's Policy Academy Project on Maryland Value Capture Development Action Plan, 2010

Other Services

- Member of College Committee on Research and Sabbatical Leaves, EMU, 2006
- China liaison for the Department of Political Science, EMU, 2006
- Director of the Political Science Internship Program, EMU, 2005 and 2006
- Chair of Curriculum Committee for new Ph.D. Program of Public Administration, EMU, 2005-2006
- Member of Graduate Student Problems Advisory Committee, University of Georgia, 2001-2005
- China liaison for the University of Georgia, 2002-2005
- President of Chinese Student Union, University of Georgia, 2001-2002

Zhao. Curriculum Vitae. Updated 08/2011

- Translator for Center for International Trade and Security, University of Georgia, 2000
- Volunteer Teacher of Chinese Language Program, University of Georgia, 2001